FINANCIALTIMES

LOMBARD

An Irish tale comes true

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Monday August 21 1989

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At least 30 feared dead in Thames boat crash

World News

At least 28 people died in the River Thames after an early-morning collision between a London barge and a pleasure book carrying about 100 party-

London police feared 20 more passengers were missing. The master and mate of the barge were being questioned to establish if they had been drinking.
Picture, Page 16; Reports,
Page 7

Colombian arrests

Colombian police held nearly 4,000 criminal suspects after Friday's assassination of presi-dential candidate Senator Luis Carlos Galan. Yesterday, 50,000 mourners lined the route of his Bogotá funeral, demanding that his suspected drug-linked killers be brought to justice. Terror threat, Page 2

SA tensions rise

South African antiapartheid organisations openly defied government restrictions on their activities in a move likely to heighten tension with Pretoria Page 16

Kidnap victim free Daniel van der Maren, a Bel-gian car dealer held for 55 hours by kidnappers who kept him booded and handcuffed in the trunk of his own car, returned home safely. Reports suggested he had escaped without paying a ransom.

THE RESERVE AND THE STATE OF THE PARTY OF TH

etti (Circi

China delays paying China has delayed payment

of interest and principal on some loans from Japanese banks, blaming high inflation and lower tourism revenues for the delay, Japan's Nihon Keizai Shimbun newspaper

Iranian scrutiny The Iranian Parliament will member Cabinet chosen on Saturday by President Raisanjani to implement plans for economic revival and improved foreign relations. Page 16

Sudan peace talks Sudan's new military Government and the rebel Sudan People's Liberation Army opened preliminary peace talks in Addis Ababa. Page 4

Zimbabwe land plan President Mugabe is to amend . Zimbabwe's independence constitution next year to allow the compulsory acquisition of white owned land as part of a new land resettlement pol-

Czech crackdown Czechoslovakia's hard-line leadership mounted a heavy security operation to prevent demonstrations on today's anniversary of the Soviet-led occupation in 1968 which crushed reform moves under Alexander Dubcek. Page 2

Tourism takes off Australia's balance of payments figures show earnings from tourism at A\$6.2bn (\$4.6bp) for the 12 months to June, moving ahead of wool as the country's largest foreign exchange earner. Page 4

Secul poll victory A Government party candidate convincingly won a Seoul by-election, a result which may foreshadow changes in the structure of South Korea's opposition. Page 3

Strike halts Arabs A Palestinian strike in protest against new Israell entry cards halted almost all movement

of Arab workers from the occupied Gaza Strip into Israel.

Azərbaijan unrest An unofficial political group in Azerbaijan called a 48-hour

strike to press its campaign for greater local autonomy and continued control over the disputed area of Nagorno-Kara-bakh and said it wanted to close its oil industry.

Paper chase

More than a million copies of three new newspapers flooded Melbourne, marking the opening shots of a media battle between Australia's two news barons, Rupert Murdoch and Warwick Fairlax.

Business Summary

UK water groups seek £8bn before public sale

Ten UK water authorities have advanced plans to raise a total of £8bn (\$12.8bn) in working capital from international banks, in the next stage before privatisation, planned for

British and foreign banks bidding to arrange the credits were provisionally advised late last week which would be favoured to raise the funds.

EUROPEAN Monetary System: The D-Mark was a hitle weaker in places against its EMS part-ners as the US dollar continued to improve; funds tended to move out of the D-Mark and into dollars to a greater extent than other currencies.

The French franc was the main beneficiary from the D-Mark's weaker tone, rising to a four-month high on Friday.

Trading elsewhere was generally lacklustre with some cen-tres closed at the beginning of the week for a religious holiday and other centres affected by the summer holiday season.

EMS August 18,1989 000 D Krone 8 Franc F Franc Irish Punt Guilder D-Mark Lira

ECU DIVERGENCE 900 Limit ECU Parity M Day Position

The chart shows the two constraints on European Monetary System rates. The upper grid, based on the weakest currency raies from which no currency (except the lira and Spanish peseta) may move more than 24 per cent. The lower chart gives each currency's divergence from the "central rate" against the European Currency Unit (ECU), a basket of European

DEUTSCHE Bank agreed to buy, for a little over \$1m, the Milan stockbroking subsidiary of Barclays Bank's loss-making Italian operation which owns a seat on the Milan Bourse. Page 19

STATOIL, Norway's state oil company, made a half-year profit of NKr2.7bn (\$378.6m), the same as a year ago, helped by increased world crude oil

prices. Page 19 BOND Corporation International, Hong Kong listed sub-sidiary of Alan Bond's business empire, said first half sales from the Chile Telephone Company, which it bought into in 1968, grew 35 per cent-to

HK\$1.028bn (\$132m). Page 19 CHICAGO Mercantile Exchange received rights in the UK to operate Glober, the after-hours trading system it runs with Reuters. Page 19

BAYERISCHE Hypotheken-und Wechsel-Bank, hig West German bank which last month took a 50 per cent stake in Foreign & Colonial Manage-ment, UK fund management group, plans to raise about DM605m (\$318m) through a new form of rights icens. Pers new form of rights issue. Page

UK INFLATION, trade deficit: are both set to decline steadily over the next 18 months, says Barclays Bank in an optimistic review of economic prospects.

SWISS Bank Corporation is introducing a new options product that allows small investors to trade on fluctuations in 5-year Swissfranc

interest rates. Page 19 RAYER, West German chemicals group, sold its stake in the Austrian chemicals com-pany Krems-Chemie to private shareholders. Page 19

OXDON Investments, Toronto consortium led by Unicorp Canada, raised its bid for Steinberg, the grocery and property group to C\$80 (US\$68) cash for the voting shares and C\$60 for the non-voting, putting a total value on Steinberg of

C\$1.53bn. Page 20 BARLOW Clowes: liquidating the former empire of British businessman Peter Clowes, could cost more than £10m (\$16m) including £5m already spent to wind up its Gibraltarhased offshore arm. Page 6

Gulf War enemies keep a fragile truce as peace talks drag on

WHEN Mr Javier Perez de Cuellar, UN Secretary-General, announced a UN Secretary-General, announced a ceasefire and talks between Iran and Iraq last year, he said: "I am persuaded that both countries and both governments are really interested in a peaceful solution of the problem," write Scheheragade Daneshkhu and Andrew Gowers.

But exactly one year after "D-Day," when the formal ceasefire took effect, there is little sign that the two countries are prepared to move beyond a fragile truce towards a peace treaty.

Since Iran's acceptance of Security Council Resolution 598 and the establishment of the ceasefire, Iran and Iraq have held four rounds of inconclusive peace talks under the auspices of the UN. Mr Perez de Cuellar is thought likely to attempt a fifth in the autumn, probably during the UN General Assembly.
Yet despite the lack of progress

there has been no sign of an imminent resumption of hostilities.

Indeed, considering the enormous damage done by the eight-year war both in terms of money and men as well as the threat that it posed to the very survival of both governments at various times, Iran and Iraq have both been putting it behind them

remarkably quickly.

Apart from embarking on new political adventures and alliances in the Arab world, Iraq has launched a

serious reconstruction programme and has resumed oil exports down the Gulf.

The battered port of Basra has been given a comprehensive face-lift, there has been considerable investment in the southern harbour of Umm al-Qasr, and rebuilding is now under way on the Fao Peninsula, which was occupied by the Iranians until April

All these places would be in the direct line of fire if hostilities were to resume, so the fact that President Saddam Hussein has decided to devote significant resources to their rehabilitation is a sign of confidence that the guns on both sides are likely to stay quiet for the time being.

The Iraqis also claim to be demobilising troops although it is not clear that many have yet returned

from the front. Iran has not been particularly active abroad, its energies being

active abroad, its energies being almost entirely taken up with domestic preoccupations. Nor has it displayed any disposition to stir things up along the warfront.

Iran has demobilised its basij, or volunteer, army that suffered heavy casualties during the fighting, and reduced the length of army service. Strapped for cash, it has also declared thats its citizens abroad can pay thats its citizens abroad can pay \$13,500 to get a temporary draft exemption certificate. For many months now, Iran has

scarcely mentioned what it once insisted on as a precondition for its acceptance of UN Resolution 598,

namely that Iraq should be branded the aggressor in the war. It would be tempting to conclude that this state of affairs makes it less pressing to move towards a peace treaty marking a formal end to the war. But it would also be wrong, both on humanitarian and long-term

strategic grounds.

The humanitarian issue is the risoners of war. While the citizens of both countries appear to have resumed their daily lives, some 100,000 men - 70,000 of them held by Iran – continue to languish in cap-Continued on Page 16

Solidarity to decide on power sharing of government ministries

By John Lloyd in Gdansk

MR Tadeusz Mazowiecki, Poland's new Prime Minister, returned to Gdansk yesterday, Solidarity's birthplace, where he made tentative steps towards forming a govern-

ment.
The Solidarity executive met for the first time since Mr Mazowiecki's appointment to decide how the ministries would be shared between Soitdarity, the Peasants and Demo-cratic Party, and the Polish United Workers' Party. Composition of the Government, the country's first non-communist one since the end

of the Second World War, will not be known until later this week. On Saturday the Communist Party's Central Committee decided future strategy, with

some party members rejecting any power sharing with a Soli-darity-led administration. The committee did, however, accept that it would play a role in a Solidarity-led coalition. Mr Marek Krol, a Central Commit-tee secretary, insisted after the day-long gathering that the Party must have more than the Defence and the Interior minisries, if, for no other reason, than confinment to these two posts would give it a repressive image in the public mind. Mr Mazowiecki, 62, is said to

be prepared to allocate the Defence and Interior ministries to the Communists, a decision likely to reassure the Soviet Union, but less so its conservative East German and Czecho-slovak neighbours. Any decision on the govern-

ment will depend on the out-come of Mr Mazowiecki's negotiations with the Peasants and



Tadeusz Mazowiecki (left) and Lech Walesa embrace in Gdansk yesterday where the Solidarity executive was meeting

the Democrats. new Prime Minister.

In Gdansk, replete with symbolism, the diffident and stooped Mr Mazowiecki was blessed by the people, his leader (as he called him), Lech Walesa and the Church. This is. . . the first Catholic Prime Minister of post-war Poland," said Father Jan-

kowsky, the Solidarity priest in St Brygida's church. This first public appearance since being nominated by Pres-

ident Jaruzelski on Saturday Such problems seemed far removed from the crowds which turned up to greet their Poland by placing its new leader in the nation's heart of

The symbolism of his pilgrimage was many-sided. He raised his hands to the crowd, knelt to pray, sang the half-religious, half-patriotic songs and repeatedly embraced Mr Wal-esa, his long-time friend and confidant.

The speeches after the Continued on Page 16 Background, Page 2; Moscow press comments, Page 2

Ford seeks 24-hour production in Europe

By Charles Leadbeater in London

FORD wants 24-hour production at its European assembly plants, with routine production at weekends, as part of a plan to transform the traditional organisation of

manufacturing production.

Plants would produce for six or seven days a week, rather than the normal five. Ford gradually wants to replace the standard two-shift system. allowing production for 16 hours a day, with a three-shift system allowing 24-hour pro-

The strategy is disclosed in a confidential presentation given last month to UK manual union leaders by Mr Albert Caspers, Ford of Europe's vice president for manufacturing

The plan reflects growing pressure on car makers to raise productivity and reduce costs by making full use of expensive new technology pro-

duction systems.

The widespread introduction of 24-hour, weekend produc-tion, would significantly raise existing plant capacity. But union leaders fear that com-bined with inward investment from the Japanese manufacturers, Nissan, Toyota and Honda, the move could create considerable over-capacity in the next decade, jeopardising the future of several assembly

The Ford plan follows the introduction of weekend production at BMW's Regensburg plant in West Germany and a three-shift system at General Motors' Antwerp plant. Toyota is understood to be considering 24-hour, six-day-a-week production for its British plant currently under construction. Continued on Page 16

France steps up emergency aid plea for Lebanon

By Lara Marlowe in West Beirut

SENIOR foreign ministry officials from the 12 members of the European Community are due to meet in Paris today to discuss emergency aid for Lebanon, with France stepping up its attempts to galvanise the international community into action.

Yesterday President Francois Mitterrand told a news conference in Spain that the French initiative for Lebanon had achieved results, but he added: "We must intensify this diplomatic pressure."

Mr Rene Ala, the French ambassador to Lebanon, said in Beirut that the approaching French aircraft carrier Foch and three other French warships off the Lebanese coast could be necessary in certain circumstances, to carry out humanitarian actions".

Both he and Mr Mitterrand rejected suggestions that France might intervene militarily in Lebanon. "The ships have no military significance,' said Mr Mitterrand.

However, the French efforts have been perceived in Moslem West Beirut as blatantly in favour of the Christians and Gen Michel Aoun, their leader. Last night the Revolutionary Justice Organisation, one of the Shia Moslem groups linked to the pro-Iranian Hizbollah, said Western hostages would be in danger if the French navy conducted any "foolish-

The group is thought to hold two of the 17 Western captives in Lebanon, and it accompan-ied its message - delivered to a Beirut newspaper - with a photograph of one of them, Mr Edward Austin Tracy of the

Earlier, Hizbollah criticised

the French. It interpreted a statement by Mr Michel Rocard, the French Prime Minister, that he would not allow French rescue teams to be bombarded as a threat to shell west Beirut. Hizbollah announced on

local radio stations that France would be dealt with in the same way as its soldiers in 1983, when more than 50 French servicemen were killed in a suicide truck bombing by a Lebanese fundamentalist. Mr Selim al-Hoss, the Prime

Minister of the Moslem government, said: "The presence of units of the French navy off the coast of Lebanon can only reinforce the intransigence of Gen Aoun."
Mr Walid Jumblatt, the Druze leader who is allied with Syria, called on France to stop

its support for the Maronite Christians. He is reported to have told Mr Alain Decaux, the French envoy, that the best thing France could do for Lebanon would be to evacuate Gen Aoun on one of her warships. The Pope yesterday again called for an immediate ceasefire in Lebanon and said in Spain: "It seems the intention

is to desiroy the city of Beirut, especially the areas inhabited by Christians." However, Syrian troops and Druze militiamen continued sporadic battles with the Christian forces throughout the weekend. These came in spite of commitments last week from both Gen Aoun and President Hafez al-Assad of Syria that they would try to stop the fighting that has killed almost

800 civilians, wounded more than 2,000 and driven most of Beirut's population from the

Aspects of BAT bid 'open to negotiation' says Goldsmith

By Nikki Tait in London and Nancy Dunne in Washington

Anglo-French financier whose Hoylake consortium is making a £13.5bn (\$21bn) bid assault on BAT Industries, wrote yester-day to Mr Patrick Sheehy, chairman of the tobacco-based conglomerate, suggesting that all aspects of the offer would be open to negotiation if BAT would agree to a meeting. This latest Hoylake initiative

appeared to have been timed to coincide with the unveiling of BAT's first formal defence doc-ument later today, and to put pressure on the target com-BAT speedily rejected the

overtures, however. A return letter - sent care of Hambros Bank, Hoylake's advis-er – suggested that if Sir James had a "significantly different" offer in mind, he should put it to shareholders. BAT went on to inform Sir James that it sees the bid as dames that it sees the but as "destructive asset-stripping, motivated by the wishes of a small group of people to enrich themselves at the expense of

SIR James Goldsmith, the HAT industries' shareholders."

Anglo-French financier whose The Goldsmith letter, sent yesterday, was brief and couched in fairly formal "Dear Mr Sheehy" terms. In it, Sir James noted that BAT extended an similar invitation. to talks in the course of its £2.9bn bid battle for Farmers Group, the US insurance com-pany, last year. "In the same spirit, I and my

associates issue an invitation to you and your colleagues to sit down and negotiate with us an offer, all aspects of which are open to to negotiation," continued the financier

Hoylake declined to comment on whether "all aspects" of the offer specifically implied the possibility of a cash alter-native being introduced to the current, all-paper terms. It merely reiterated that it would be folly to take on the hefty non-refundable underwrit-ing/commitment fees involved in providing a cash alternative in a bid of this size, when the chances of its offer negotiating the US regulators within a 60day offer period remained very

However, in a further statement, Sir James added: "It would seem more appropriate for Mr Sheehy and his colleagues to seek the best terms available for BAT shareholders rather than initiate, at shareholders' expense, an intense and extensive legal campaign, which would deny shareholders their right to reach their own decisions about their company". BAT strongly resists any suggestion that it has indulged in any frustrating action.

In reply, Mr Sheehy directed Sir James to today's defence document, saying that it would holders "have had an outstand-ing return on their shares in recent years." The board, added Mr Sheehy, was deter-mined that shareholders should continue to benefit from such returns in the future BAT's likely response to bid,

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In Touch with Tomorrow TOSHIBA

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World Guide

Sydney Mason (left), chairman of Hammerson Property for 31 years, is getting ready for casualties in the industry. But, barring unforeseen circumstances, neither he nor Hammerson will be going to hospital. Page 32

Financial Diary ...

quality ... Latin America: The trials of capuccino democ-Editorial comment: Buy-outs feel the strain; Sweden revises the model _____ Noisy Eurobond dispute: Battle over the market's future ... Lex The deceiving power of leverage; market records; drinks sector ... Zimbehwei Survey ... 18-20 Currencies 28 Lombard -London .

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Sydney: Hawke threatens pilots with legal

Management: The long hard slog to achieving

OVERSEAS NEWS

Prague police forestall protests at 1968 invasion

By Lestie Colitt in Prague

A HUGE security operation was mounted by Czechoslo-vakia's hard-line leadership to prevent demonstrations on today's anniversary of the Soviet-led occupation in 1968 which crushed the reformist communist movement under Mr Alexander Dubcek.

Hundreds of plain-clothes policemen strolled ostenta-tiously on central Prague's main boulevard, Vaclavske Namesti, and adjacent streets, where big anti-government demonstrations took place last May Day. Some of the patrolling security officials sported Western-style modified-punk hair-do's and leather jackets over naked chests in the sweltering heat.

Members of the opposition said they suspected the unusual security garb was designed to draw young Czechoslovaks into protest demonstrations which they believed would be organised by the police.

Shops and offices on the boulevard were ordered closed today several bours earlier than usual, an unprecedented action reflecting the level of official nervousness. The ban was aimed to defeat an opposition call for citizens to "walk peacefully" through the centre of Czechoslovak cities, and to stop and observe two minutes of silence at 5pm.
Other prominent dissidents.

including Mr Vaclav Havel, the leading Czechoslovak playwright, urged people to stay off the streets to avoid giving the security forces any pretext to crack down.

Tension began rising on Saturday when nearly 100 young people defied a ban on demonstrating in mid-Prague by strolling in groups through Prague's Old Town. They were stopped by security officials and their identity papers checked. At times yesterday there were more plain-clothes men in the centre of Prague than ordinary Czechoslovaks.

The authorities previously told activists of the Charter 77 human rights movement to leave Prague this month or suffer the consequences. Those who refused were subjected to a 24-hour close surveillance.

Mr Karel Urbanek, a Charter 77 signatory, who stayed in Prague, said he opposed protest demonstrations at present out of fear that the authorities would use agents provocateurs to lure disaffected young peo-

ple into demonstrating.
An editorial in the party newspaper Rude Pravo at the weekend reiterated a constant theme of the party since last

It said those who protested against the party were actually trying to undermine its economic reforms and the entire

process of democratisation. Ordinary Czechoslovaks how-ever said there were few signs of either taking place. On the eve of the 1968 anniversary, the only communist ally of Czechoslovakia to back its stance on the 1968 occupa-

tion was hard-line East Ger-Our Moscow correspondent adds: Soviet commentators are underlining the USSR's more liberated attitude to East Europe by reflecting on the 21st anniversary today of the invasion of Czechoslovakia.

In an interview with Izvestia on Saturday, Mr Kirill Mazu-rov, a former Politburo member who planned the invasion in 1968, said he would never agree to command such an operation today – although the invasion had to be under-stood in relation to the cold-war attitudes of the time."

war attitudes of the time."
When questioned, however, a
former paratrooper was more
apologetic: "I saw the pain and
sympathy with which they [the
Czechs] spoke to us, people
who could have been our mothers and fathers," he said. "Forgive us, Prague."

By John Lloyd in Gdansk

THE NEW Prime Minister of sition. Poland drove himself carefully the 350 km from Warsaw to Gdansk yesterday in a Peugeot 205, the gift of the French Catholic trade union federation to the weekly paper of which he has just ceased to be editor. Just before 11 am, Taduesz Mazowiecki inched through the crowds before St Brygida's Church and they, realising a little slowly who it was, cheered and clapped, but not

He was greeted by Father Jankowski, the Solidarity priest whose steadfastness to the movement's cause, rhetorical and organising abilities, and sense of the dramatic has made of St Brygida's a shrine, a theatre and a centre of oppo-

But yesterday marked another step away from opposition towards power. Though his small car did not look the part, though he did not look the part, being spare, stooped, lugubrious and scholarly; though his entourage did not look the part, being non-exis-tent - this was the designated Prime Minister of Poland.

esa, the Solidarity leader. Then, with a dozen television cameras blinding him, he sat national anthem - "Poland will not die while we live" and other part-religious, partinspirational songs, Father Jankowski introduced a "Warrior for a free Poland". Mr Mazowiecki came for-

ward diffidently and raised his hands above his head like an old boxer.

After the service, devoted to the memory of the soldiers of the Polish Home Army (AK), he remained kneeling some minutes after Mr Walesa and the other Solidarity chieftains had risen to sing again. Then back across the boiling

from the Confederation for an Independent Poland (KPN), the Confederation of Fighting

and former Japanese premier sousuke Uno should have been born in Italy. According to a survey published today in an Italian weekly magazine, all three would still be thriving politicians were they to stand as candidates from Milan, Papa or Navies Rome or Naples.

The results of the opinion poll on the sexual mores of politicians, published in this week's issue of Epoca maga-zine, show that Italy, land of the Pope, the Church and the

welcome

in Italian

By Alan Friedman in Milan

GARY HART, Cecil Parkinson

politics

the Pope, the Church and the Vatican, clearly has the most permissive electorate in the western world.

Some 66.4 per cent of the Italians polled say they would continue to vote for a political leader were he (or she) to be found to be having an extramarital affair. An even more substantial 74.6 per cent say a cabinet minister or other high-ranking politician should high-ranking politician should not be forced to resign from office just because of the odd sexual peccadillo.

And when saked to comment

on the state of affairs in other on the state of affairs in other western democracies, the Italians were equally unequivocal: more than 66 per cent say it is unreasonable that "important foreign politicians" should be made to stand down on account of their "sentimental adventures".

There is pulpable sympathy among the Italians for Messrs Hart, Parkinson and Uno, not to mention former Greek

to mention farmer Greek Prime Minister Andreas Papandreou, plus a liberal dose of distaste that the memory of President Kennedy should be smeared merely because, as one Italian commentator put it yesterday, "he fooled around behind Jackie's back with nearotic frequency". Perhaps there is nothing really new in this new Italian opinion poll: Italy is after all the nation which coined the term "separati in casa" to denote married couples who take external lovers.

take external lovers.

It is also the only European nation whose Foreign Minister—Mr Ghami De Michelis—has written a guide to 250 discotheques. Indeed Mr De Michelis is often photographed doing a two-step with a pretty girl in a night club, while train's new Beneric Prime Min. Italy's new Deputy Prime Min-ister, Mr Claudio Martelli, is a notorious night owl

Popularity of Norway's far right grows

NORWAY'S radical right Progress Party looks set for a

the country's main polling organisation — Opinion — published this weekend in the country's leading newspaper, Aftenposten, suggests Prog-ress is storming ahead of the traditional Conservatives to become Norway's second big-

gest party.

According to the survey,
Progress will receive 21.2 per
cent of the votes, compared
with only 17.9 per cent for the
Conservatives. This would ensure Progress secured 36 seats in the next Parliament, with 31 for the Conservatives. Such a result would be the biggest upset in post-war Nor-wegian elections. Only four years ago, Progress won a mere 3.7 per cent of the vote and two seats in Parliament when the Conservatives

consensus politics.
The beleaguered ruling Labour Party under Mrs Gro Harlem Brundtland has only

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Mazowiecki climbs into the driving seat | Bedfellows

too wildly.

He was mobbed by cameras and notebooks as far as the chapter house, to reappear minutes later with Lech Wal-

beside Mr Walesa, in the lat-ter's habitual place to the left of the high altar.

After the singing of the

public has had to try to divine

from cryptic reports that a new party has taken power in

yard to hear speeches from the balcony of the chapter house - soon interrupted by the chanting of a small but noisy group of teenager protesters

Youth (KMW) and Fighting Solidarity. They chanted: "We don't want a Prime Minister, we want bread" and "Down with Communism". Mr Walesa grabbed the microphone: Democracy

microphone: "Democracy doesn't mean anarchy... look at what we have achieved under our leadership — and we have achieved it without blood". Swiftly, he called a vote — who is for, who against Mazowiecki? Two thousand hands were raised for the new Prime Minister, five against. It gave Mr Mazowiecki a clearer run at a rather lame speech run at a rather lame speech about his joy in coming back to the movement's roots.

Moscow press at last ventures to comment

AT LAST, a Soviet journalist has said it aloud: "The Polish Communist Party has ceased to be a leading party and is finding itself — to put it blustle — in conscision." bluntly - in opposition The words appeared in yes-terday's Soviet government daily, Izvestiya, in an article by Mr L. Toporkov, the paper's Warsaw correspondent. His is the first commentary on the appointment of a Solidarity Prime Minister in the Soviet

Poland. And that party is not Communist. Even under glasnost, the event is too sensitive for Soviet correspondents to comment on confidently. Few editors dared print anything except bulletins from the offi-

cial news agency, Tass.
Yesterday, Mr Toporkov of
Izvestiva grasped the nettle. He
gave a complimentary profile
of Mr Tadeusz Mazowiecki, the For the past week, the Soviet new Solidarity Prime Minister,

adding: "I realise how difficult it is to write a piece about a man who stands outside the country's state apparatus. But there are many things we will have to get used to now. It will

not be easy.

"Crises, failure and uncertainty are associated with the party [in Poland]. On that unpleasant wave, the voters have given preference to the opposition."
No Soviet official has yet

given a considered comment. Last week, one foreign minis-

four-bedroomed flats. A further

800 newcomers are lodged in hotels and boarding houses in

the area.
One of the hostel's more

loquacious residents is Mar-

many last year with about a dozen relatives after a 30-year wait for an exit visa. Even though she has been waiting now for a year for a flat, she says she has no regrets about

"We were dreaming day and

night of Germany," she says. "I

have come here not to have a good life, but so that my children can be German. One of

my uncles said he wanted to come here so he could be bur-

try official said the matter was an internal Polish one. Soviet officials have been anxious about Solidarity's progress to

Mr Anatoly Adamishin, a Deputy Foreign Minister, had described Mr Lech Walesa's attempts to form a government as "destabilising the situation. and inflicting damage on [Poland's] obligations as an

The Kremlin is probably in a quandary over what to

German migrants find a cool welcome in the Fatherland

David Marsh looks at the effects of large-scale arrival of ethnic Germans from East European countries

FORZHEIM is a tradition-filled goldsmiths' town in the West German state of Baden-Württemdevastated by Second World War bombs, now bustling and prosperous. It is also a focal point for strains in the Federal Republic caused by large-scale immigration of ethnic German refugees from the Soviet Union and east Euro-

pean countries. The new arrivals, provided they can prove German descent, are guaranteed a place in West German society. Bonn governments have urged that the German population in communist states be allowed to come back to the Fatherland. Now they are here, the refugees are adding to pressure on social services and housing -sparking a resentment which has contributed to the electoral success of far-right parties such as the Republicans.

Set off by upheaval in the East bloc, and the magnetic attraction of West Germany's strong economy, more than 400,000 ethnic Germans are expected to enter the Federal Republic this year from eastthe annual post-war average.

Haidach, a housing estate with about 12,000 inhabitants on the southern outskirts of Pforzheim, provides indications of the challenge. It is a

reports from Cairo.

Egyptian police arrest

suspected coup plotters

POLICE have rounded up a group of Moslem militants suspected

of plotting a coup in Egypt and sabolaging foreign interests, Attorney-General Gamal Shoman said on yesterday, Renter

He said notice arrested 41 Shia Moslems and were hunting 16

Mr Shoman said most of the suspects were trained in sabotage

investigations were continuing and no formal charges had yet

An unofficial political group in the Soviet republic of Azerbaijan has called a 48-hour strike to press its campaign for greater local autonomy and continued control over the disputed area of

Nagorno-Karabakh. Reuter reports from Moscow.

The Azerbaijani Popular Front wants to close down the city's

important oil industry, but prospects of oil workers joining the

their mother tongue did not supersede Russian as the Soviet republic's official language, Renter reports from Kishinev.

An Afghan Army general who once directed President Najibuliah's personal security force said yesterday he had defected, and claimed the Kabul government could not survive without Soviet

Major-General Mohammad Farouk Zarif, 39, appeared at the Pakistani headquarters of Afghan anti-communist rebels. He is the highest-ranking former military officer the insurgents have

Western diplomats in Peshawar, near the Pakistani border with

Afghanistan, confirmed the man's identity and that he had been

Some 30,000 people attended a rally in the Montenegrin town of Niksic yesterday to protest at rising inflation and poverty, AP

reports from Belgrade.

Speakers at the rolly, which was shown on national television.

criticised the government of Premier Ante Markovic, which has

emphasised the need to revive Yugoslavia's stagnating economy by encouraging market-oriented reforms,

Sri Lanka's prime minister yesterday said the government has begun negotiations with an array of radical groups to end vio-lence associated with the two-year-old Sinhalese uprising, AP

reports from Colombo.

Prime Minister Dingiri Banda Wijetunga said blood-letting in

the once-peaceful island nation could not resolve the demands of

At least 4,000 people have been killed since Sinhalese ultra-na-

tionalists began a campaign against the Sinhalese dominated government in July 1987.

Sri Lanka talks with radicals

Top Afghan general defects

Montenegrin inflation rally

Moldavian nationalists yesterday threatened to go on strike if

in Syria, Iran, Cyprus and India over the past two years. They had planned to launch an Iranian-style Islamic revolution in

Egypt to topple the existing government, he added.

Azerbaijan strike called

work stoppage were unclear

aid, AP reports from Peshawar.

an important security officer.

others suspected of planning to topple President Hosni Mubarak and to attack the interests in Egypt of Iraq, Israel, Kuwait, Saudi Arabia and the US. Egyptian Moslems are predominantly Sunni.

comfortably-off-looking place, where apartment-block balconies boast geraniums and TV satellite dishes. Since the 1970s, Haidach has become a favoured destination for Ger-man refugees from the Soviet Union - to the dissatisfaction of many established residents. Mr Karl-Heinz Engel is a

cheerful official in the Pforzheim housing department. He says lack of sufficient homes is the main difficulty. Work is not too difficult to come by - the Pforzheim unemploy-4.2 per cent - and local metal companies are offering vacancies in notices pinned up in the hostel's entrance. Mr Engel's department has

requested public funds to build 360 apartments in the town's latest housing pro-gramme - but was given authorisation for only 60.

Mr Engel sees the dilemma
over the émigrés. "We have asked them to come. We can-

not hold open the window for years - and then, when they A woman sweeping the street plays down the problems of integration. "Everybody's human," she says. She herself was a refugee from Yugoslavia after the war. A passer-by says local residents complain about the noise the newcomers make.
An old Pforzheimer man



Some of the 200 East Germans who rushed past Hungarian border guards into Austria on Saturday wave their new passports, granted earlier by the West German embassy in Budapest

with rheumy eyes and a striped red shirt is more forth-right. He says of the intake from the Soviet Union: "There are too many", and terms the younger ones "rowdies". Scrawled on the glass wall of the bus shelter is the black-painted graffito: "Deutschland soll deutsch werden" ("Germany should be German").

Next to it is daubed the equally revealing motif: "I love Marco". Interviewed 200 miles to the south-east, Mr Franz Schönhuber, the Republicans' leader, observes that it might be bet-

China hits at

'interference'

THE Chinese government has accused Britain of interfering

in its internal affairs when a

British official said Chinese

troops should not be stationed

in Hong Kong after the colony reverts to Chinese rule, an offi-

cial report said yesterday, AP reports from Peking. The criticism was sparked by

comments last Monday by Mr

Barrie Wiggham, Hong Kong Secretary for General Duties,

on the draft Basic Law, the

British colony's constitution after it returns to Chinese rule

"Recently, some British offi-cials brazenly and flagrantly criticised and wantonly interfered in the work of

drafting the Basic Law, and even violated the regulations

of the Joint Declaration"

signed in 1984, the People's Daily quoted an unidentified

Foreign Ministry spokesman as

Britain agreed to hand Hong Kong back to China.

Wiggham, but said his com-ments violated "the letter and

the spirit" of the declaration

and amounted to interference

A senior Chinese official ear-

lier this month said the Chinese army must be stationed in Hong Kong after 1997 to demonstrate Chinese sover-

Worries about returning Hong Kong to China have mounted since Peking cracked

down on a popular, pro-democracy movement with a military

attack on demonstrators on

The government says fewer

than 300 people died, but diplo-

mats and witnesses say as

many as 3,000 may have per-

Britain has asked for a delay

in settling the Basic Law, say-

ing it needs more work, but China has refused. Britain is not involved in the drafting of

the Basic Law by Hong Kong

June 3 and 4.

ished.

in China's internal affairs.

Under the Joint Declaration,

The report did not quote Mr

British

ter if the refugees stayed at "In a Slavonic environment, they have warmth and friendli-ness, they can talk with the neighbours. You go to a Ger-man family and ask if you can talk to them," he says bitingly.
"They will also ask if you have officially registered that you're coming – and, if not, they will call the police."

The newcomers are ripples on a tide unleashed by the war. Between 1945 and 1953, 12m German refugees from eastern
400 men, women and children
Europe, displaced by Commucrammed into 32 three- and

By Our Foreign Staff

A GROUP claiming to represent Colombian drug bar-ons vowed in a statement at

the weekend that it will keep

killing public figures. This came while police and troops were arresting some 4,000 peo-ple in a national crackdown on

suspected drug traffickers.
The crackdown followed the assassination, at a rally on

friday near Bogotá, of Senator Luis Carlos Galan, likely can-didate for the ruling Liberal Party in the presidential elec-

tion next year. His funeral in central

Bogotá yesterday brought

50,000 people onto the streets, many shouting for the drug

barons to be crushed.

Drug traffickers swore two

years ago to kill Mr Galan, who wore a bullet-proof vest in public. He was attacked by a man armed with a machine-

President Virgilio Barco

said on national television that drug traffickers will be extradited to the US and their

Colombian terror group

threatens more killing

nist takenvers, swent into what is now West Germany. A fur-ther 2m died along the way in one of the biggest movements of humanity in history. Two generations later, they are still flooding in. In 1988, the first year of the new wave, 242,000 arrived - made up of 202,000 from eastern Europe (mainly the Soviet Union and Poland), and 40,000 from East Germany. In Haidach, the reception hostel's capacity is stretched to the limits. At present, it houses

with blood" - broadcast by a main radio network and

printed in one of the capital's

Richard Johns reports from Tecun Uman, Guatemala: Pres-

ident Carlos Salinas de Gortari

of Mexico and President Vini-

cio Cerezo of Guatemala agreed at a weekend meeting here to intensify collaboration against drug-trafficking.

Partly because of recent

Mexican successes against the drug business, Guatemala has

become a prime transhipment point for cocaine bound for the

US, and a centre for cultiva-

tion of opium poppies and

respect the human rights of Guatemalan immigrants, legal

or not. The flow of Central

Americans seeking to reach the US is a constant trouble

Mexico did not give into any

demands for the removal from

the southern Mexican state of Chiapas of some 20,000 docu-mented refugees whom the

for Mexican authorities.

Mexico also undertook to

main daily newspapers.

Karisruhe. His wife Rosalinde is a music teacher. Both have

ied under German earth."
Her forefathers emigrated to
Odessa from Landau, not far
away in the Rhineland Palatinate - and Margarete speaks the Palatinate dialect. In one of the overcrowded flats upstairs, a couple in their 30s from Kazakhstan speak diffidently about their new life in a bunk-bedded room they share with their two young sons. Georg is a construction engineer who is about to embark on a technical course in nearby

By David Goodhart in Bonn

WEST Germany's ability to

monitor its exports has come

under close scrutiny following

a report on the export of ban-

ned nuclear technology to Pakistan by the Hesse-based

Neue Technologien (NTG). Nuclear Fuel, the specialist nuclear industry publication, alleges in its latest issue that

NTG imported from the US two

high-powered lasers and then re-exported them two weeks

later to the Pakistan Atomic

Energy Commissions for use in nuclear fuel manufacture,

re-export in 1986 of the lasers,

made by a 50 per cent-owned subsidiary of General Electric,

had been contrary to both US and West German export con-

NTG, to date, has made no comment on the allegations.
The company first came to prominence at the end of last year when the Federal Prosecu-

tor in the town of Hanau said he had opened an investigation

into whether NTG had illegally exported nuclear materials to

Pakistan, India and South

Africa. Now Mr Reinbard Hübner,

the Hanau prosecuting attor-

trol regulations.

The report suggests that the

W Germans 're-exported

US lasers to Pakistan'

already been on German lan-guage courses, and their sons have settled down well at school. Their parents already moved to Germany some years garets, a lady from Murmansk, one of the millions of indige-nous Germans forcibly settled in the Soviet Union after the war. She arrived in West Ger-

before.

They express some frustration at the cramped conditions, but talk hopefully of getting jobs, Rosalinde says: "We knew we would not get everything we want here" — but, ironically, government hand-outs for the emigrés are one of the reasons behind public discontent over the emigrant tide.

Mr Manfred Mürle, bead of the local Lestenausgleichams, the office disbursing funds to refugees, says subsidised loans for items such as furniture average around DM 7,000 (£2,258) a family, integration is more difficult than in the 1950s, he says. "It takes longer to be accepted."

Mr Engel from the housing department says many new arrivals speak the local Swabian dislect in its form of 100 years ago and they are puzzled about the number of English

years ago and they are puzzled about the number of English words now used in the German language. Some distillusionment is inevitable as they adjust to their new homeland. come here and find the Ger-many they thought of no lon-ger exists" – but, compared

ney, says the investigation is shifting attention towards the US. It is understood that the US Justice Department is likely to be asked for assis-

tance. Until recently, "we have not had sufficient grounds" to

pursue the German companies' business in the US, "but that

no longer seems to be the case", he said.

The US export control sys-

tem appears, in this case to have been as lax as the Ger-man system, so it is unlikely to

cause the chorus of complaints

about German complacency triggered by the Libyan chemi-

cal weapons plant row earlier

The US authorities seem to

have made no effort to verify whether NTG's end-user state-ment - which maintained that

the lasers would remain in

Germany into Mr Rudolf Ort-

mayer, NTG's former technical director, the US Labor Depart-ment last year granted him a work permit.

this year.

By Robert Taylor in Stockholm with Russia, they still prefer Haldach.

sensational performance in the country's general election in three weeks.

The latest opinion poll from

secured 30.4 per cent support.
The Conservatives, under the lackinstre leadership of Mr Jan Syse, face catastrophe in the election.

The populist appeal of Prog-ress under its youthful-looking leader Mr Carl Hagen is now a serious threat to Norway's

West Germany — was true.

Lack of proper communication
between the US and German
authorities is also highlighted
by the fact that long after
investigations began in West 31.6 per cent of the votes in the latest poll, compared with 40.8 per cent in the 1985 general election. There is now a danger of political paralysis after Norway goes to the polls on 11 September.

Business link claim in Indian conspiracy case By David Housego in New Delhi

THE case of conspiracy to murder, involving one of India's largest industrial corpo-rations, Reliance Industries, took an unexpected turn at the weekend with disclosures of an alleged business link between Mr Mohan Katre, head of the country's Central Investigation Bureau (CBI), and Reliance. Mr Kirti Ambani, public relations manager of Reliance, has been charged with conspiring to murder Mr Nusli Wadia, the head of Bombay Dyeing and a bitter enemy of Mr Dhirubhai Ambani, the head of Reliance. Mr Kirti Ambani, who is not related to Mr Dhirubhai Ambani, is accused of having

hired killers from the Bombay underworld to eliminate Mr

The initial investigations of the case, which has immense political repercussions because of Reliance's close connections with Mr Rajiv Gandhi's administration, were carried out by the Bombay police. But the case was taken over by the CBI

at government instructions.

The opposition has made repeated allegations that Mr Katre has stalled CBI investigations into alleged foreign exchange, licensing and fraud charges against Reliance. But the newspaper Indian Express, which backs the opposition

and is supported by Mr Wadia, made disclosures at the week-end which alleged a closer link between Mr Katre and Reli-

The paper claimed that Mr Extre's only son, Umesh, sold the substance LAB (linear alkyl benzene) for Reliance through a third company. It claimed that the company had earnings from Reliance of Rs 5.4m (£208,000) a year.

a supposed purchaser of LAB on behalf of a non-existent company. Mr Umesh Katre

negotiated for him the purchase of three tonnes of LAB from Reliance, took an advance deposit, and arranged for the rest of the Rs 97,507 in

Mr Mohan Katre said yester-day that his son was in business and that he had no responsibility for his affairs. Mr Umesh Katre is also agent for Birla's and Delmia's, two



The shadowy group, The Extraditables, had its threat to go on killing opponents of the drug trade – "now the fight is

The disclosures were made after Mr Maneck Davar, coeditor of a law magazine, approached Mr Umesh Katre as

other large groups, in seiling Mr Davar taped conversa-

tions he had with Mr Umesh Katre and published in the Indian Express a signed letter from him confirming the con-

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Testing time for Algerian reforms By-election

Francis Ghiles looks at an undercurrent of tension and pessimism

Since last autumn's bloody riots. Algeria seems to have all but vanished from the headlines. But violence since Algeria won independence in 1962, ferment and change continue in North

Africa's largest country.
In February, a large majority
of voters endorsed reforms proposed by President Chadli
Bendiedid which called for a multi-party system and the end of the country's all out com-mitment to socialism.

There have been further - albeit sporadic and localised - outbreaks of violence during the past 10 months, and some strikes.

But most of the time has been taken up with a fierce debate between those who wish to put reforms into prac-tice and those who, for reasons of ideology or because they fear for their privileges, are doing all they can to thwart the head of state.

The absence of any tradition of reasoned debate has not made matters easier. Nor has the fact that people are often more intent on venting long silenced grievances about lack of jobs, housing and regular water supplies and denouncing past mistakes than in offering constructive suggestions.

THE RESIDENCE OF THE PROPERTY OF THE PROPERTY

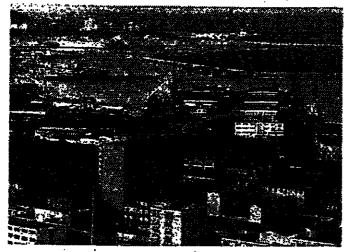
The extraordinary idealism which pulsed through Algeria in the 1960s and early 1970s has given way to an exausted sul-

The press, and not simply the weekly Algerie Actualite which has for years acted as a flagship for glasnost, has pro-vided an increasingly open forum in which a broad range of Algerians have been able to

Radio and television have also joined in, the latter's impact growing as it has taken to transmitting large extracts of passionate debates taking ace in the National Assem-

Mr Belaid Abdesselam, who was Algeria's much feared economic overlord throughout most of the years when the late President Boumediene ruled (1965 to 1978), recently broke a 10-year silence to denounce the economic policies of his successors and bemoan the abandonment of all reference to social-

And in the other corner, Mr Mohamed Boudiaf, one of the



Existing newspapers, radio and

television will remain under state control and all new publi-

cations will have to be in ara-

Those Algerians, especially among the more educated ones who a few months ago were keenly looking forward to the promise of liberalisation which the referendum carried are hearly in a wonder here.

beginning to wonder how many of their compatriots, be

they FLN activists or simply the mass of youngsters under 18 years of age are really inter-ested in "democracy."

The authorities are not the

only ones who are worried because they know that the greater measure of freedom of

expression the country has

enjoyed these past nine months has done nothing to

alleviate the shortage of water and of many ordinary con-sumer goods, let alone provide more jobs or housing.

The intense resentment which is now spread out in the columns of the press is, if any-

thing, fuelling a more open sense among Algerians that they have been betrayed by

their rulers and that the coun-

try's oil wealth has been

fact that virtually no new

younger faces have been

brought into government. An unprecedented number of

Pessimism is fuelled by the

squandered.

France, who has lived in exile for a quarter of a century, emerged to explain why he felt that the Front de Liberation National (FLN), which has held a monopoly of power for 27 years would find regenerating itself impossible.

The National Assembly, meanwhile, all of whose mem-bers belong to the FLN, recently concluded an extraordinary session debating bills which, as they become law, spall the end of an era.

Last month, it unanimously endorsed a bill which allows political parties and associations independent of the FLN to be set up. Many are already operating, none more actively than the two leagues of human

Pointed questions are being asked about why those mem-bers of the security forces who were responsible for torturing hundreds of young people last October have not been brought

Hitherto unseen and unknown voices and faces are making their appearance on radio and television. The deputies have also passed a new electoral law and are preparing to discuss what many Algerian and foreign observers hope will be a more liberal joint-venture

The Assembly is has just voted a new press code which is far more restrictive than leaders of the fight against many observers had expected.

ists is further alienating many among the professional classes in particular women.

A couple of months ago an incident in Ouargla, 800km south of the capital deeply shocked the country. Religious fanatics burned down the house of a divorced woman whose lifestyle they claimed was lax, killing one of her two

children in the process. The culprits were arrested but freed a few days later by the police. A delegation of "moudjahida" (women freedom fighters), protested to the authorities, saying that they did not spill their blood between 1954 and 1962 to accept such expressions of

The Ouargla incident under-lined how unwilling or power-less to act the authorities appear to be. Rocketing food prices during the month of Ramadan provided another clear illustration, this time of how those who have recently bought up state land and control the distribution circuits, whom ordinary Algerians nick-name the "millionaires du s, " can hold the popula-

tion to ransom.

President Bendjedid can at least draw comfort from the fact that Algeria's oil income will this year rise by at least \$1bn to \$8.87bn and could move even higher if the price of oil remains steady, thus allowing for more imports of spare parts and consumer goods, of which Algeria has been starved since

The successful conclusion of negotiations to raise SDR470.9m from the IMF, on minimal conditionality and the strong support provided by France, Italy, Spain and Japan to Algeria's able Minister of Finance, Mr Sid Ahmed Ghozali have helped rebuild a much greater measure of confidence among Algeria's foreign creditors in the country's ability to avoid being forced into rescheduling its foreign debt of

The present tense uncer-tainty and continuous debate is meanwhile bound to continue until the special FLN party conference called for the end of October. But, looking back on the months since last brighter, often foreign univer-sity educated "cadres" are seeking to emigrate. autumn's upheaval, even the pessimists can say "so far, so

win for S Korean ruling party

By Maggle Ford

A GOVERNMENT party candidate has won a convincing victory in a central Seoul by-election and the result may point to changes in the structure of South Korea's opposi-

erate former economic minister, polled 45,187 votes. He was 10,000 ahead of the runner-up, Mr Lee Yong Hee of the Party for Peace and Democracy led by Mr Kim Dae

ers, who had expected a close three-cornered race between Mr Rha, Mr Lee and a candidate of the opposition Reunification Democratic Party led by Mr Kim Young Sam. The RDP candidate was well behind Mr Lee of the PPD, with only 22,000 votes. Middle-class voters apparently transferred sup-

port to the ruling party.

The result shows that the rating Democratic Justice Party, though not popular, is capable of winning well, espe-cially if it fields good candi-

The result will also give some satisfaction to Mr Kim Dae Jung, who has been under Dae Jung, who has been under strong attack by the security forces for alleged links to North Korea. Despite what he described as a "smear campaign", support for his party held up strongly.

The result will aid the efforts of President Roh Tae Woo to direct the country into a more democratic mould

a more democratic mould without instability. His team will welcome the addition of Mr Rha, a former professor with substantial Government

The main losers are the two smaller opposition parties. The result does not change the line-up in the National Assembly, where the ruling party lost its majority last year, but will tend to confirm Mr Kim
Dae Jung's position as the
main opposition leader.

• An independent newspaper

reflecting the views of conservatives in power during the previous government of former President Chun Doo Hwan is to be started in South



Gazans heed calls to boycott Israeli security card system

By Tony Walker in Jerusalem

PALESTINIAN activists youths, have been confiscating demanding that Gaza Strip workers boycott employment in Israel to protest against the introduction of new security cards, appear to have won the first round in a "tug of wills" with the Israeli authorities.

By late yesterday, only a small trickle of Arab workers had crossed into Israel under the new system, which came into force on Friday. On a normal Sunday, the first day of the working week, up to 50,000 people, most of them going to their jobs, leave the Gaza Strip

The authorities introduced the new magnetic card system - 60,000 cards have been issued to Gazan men - in an effort to tighten security in Israel itself.

Gaza Strip residents who have a criminal record or are known political activists are not eligible for the cards, nor are those who have not paid

fines and taxes. Activists, including masked cards in an effort to enforce calls for a boycott. The Israeli each day. army claimed that a Gaza man was killed on Saturday night when he refused to give up his

magnetic card. The man was one of five Palestinians who died in the continuing violence in the occupied territories at the weekend. The deaths take numbers of Arabs killed to 603 since the uprising against Israeli military rule began in December,

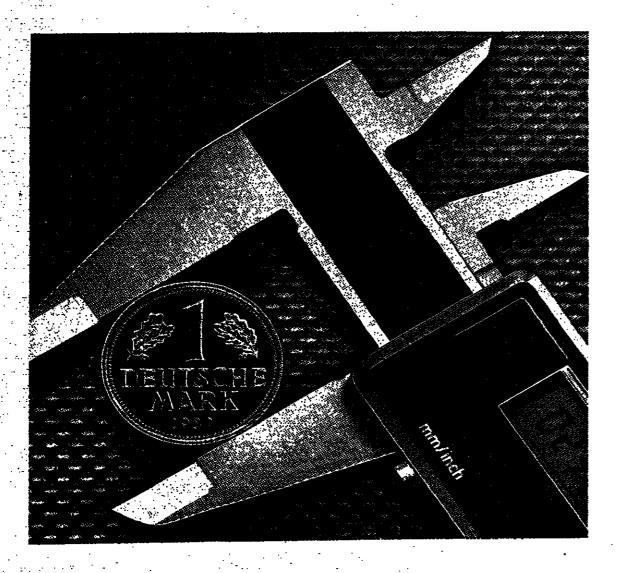
Calls by the leadership of the 20-month uprising for Gazan workers employed in Israel to withhold their labour is part of a remorseless struggle for con-trol being waged between the two communities.

The response of West Bank workers employed in Israel to a call to strike for a week in soli-darity with their Gazan counterparts was reportedly mixed. Up to 200,000 Arab workers, most of them employed in lowpaid jobs, from both the Gaza Strip and the West Bank, nor-mally travel to work in Israel

Since soon after the start of the uprising, Palestinian activ-ists have been urging Arab workers to cease employment in Israel. But in the impoverished Gaza Strip and in the West Bank jobs are scarce. Arab workers dominate the construction sector in Israel. Israel has protested to Jordan through the US for allowing recent Iraqi reconnaissance flights close to the Israeli bor-

Israeli reports say that Iraqi aircraft flew at least two missions along Jordan's border with Israel. A spokesman for Mr Yizhak Rabin, Israel's Defence Minister, refused to comment on the reports.

Israel fears that Iraq, with the winding-down of the Guif war, will now become more active in other Arab theatres. Iraq's growing involvement in the Lebanon conflict is a cause



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This advertisement has been issued by DWS, the Appointed Represe

SIEMENS

4 **Φ**

Information for Siemens shareholders

Growth on all fronts

In the first nine months of the current financial year (1 October 1988 to 30 June 1989), Siemens recorded double-figure growth in both orders and sales. A favourable economic climate

contributed to widespread growth in almost all business sectors and geographic regions. Net income after taxes rose 12% to £359m.

New orders

Siemens, comprising Siemens AG and its consolidated German and international companies, booked new orders of £15,769m during the reporting period, an 18% increase on the same period in 1987/88. After a relatively poor intake last vear, orders placed in Germany have now climbed 19% to £6,831m. International orders rose 17% to £8,938m and account for 57% of the total. It is noticeable that this growth extends throughout the company. . Major orders were booked by the KWU,

Telecommunication Networks and Security Systems, and Energy and Automation Systems groups. The latter won a large contract from the Spanish national railway, Renfe, to fit out 75 locomotives.

in See	1/10/87 to 30/6/88	1/10/88 to 30/6/89	Change
New orders	13,387	15,769	+18%
German business	5,756	6,831	+19%
International business	7,631	8,938	+17%

Sales

Siemens' worldwide sales increased 11 % to £14,547m. International business grew by 16% to £7,618m and sales in Germany have accelerated and are now 6% higher at £6,929m; the healthy order intake will bring a further increase in sales over the next few months. Despite this progress, sales for 1988/89 as a whole will be only

marginally higher than last year, which saw the final billing of two large power stations compared with only one this year.

1/10/87 to 30/6/88	1/10/88 to 30/6/89	Change
13,126	14,547	+11%
6,563	6,929	+ 6%
6,563	7,618	+16%
	30/6/88 13,126 6,563	13,126 14,547 6,563 6,929

Employees

As at 30 June 1989, Siemens had 364,000 employees worldwide, an increase of 11.000 or 3% over the previous year-end (30 September 1988). Employees outside Germany rose by 7,000 to 137,000, due mainly to the consolidation of acquisitions (including Siemens-Bendix Automotive Electronics of Detroit). A number of our businesses in Germany also took on additional staff to keep pace with higher demand, so that our German work force, including the newly integrated

Bergmann Kabelwerke AG, rose by 4,000 to 227,000. Employment costs increased 8% to £6.214m.

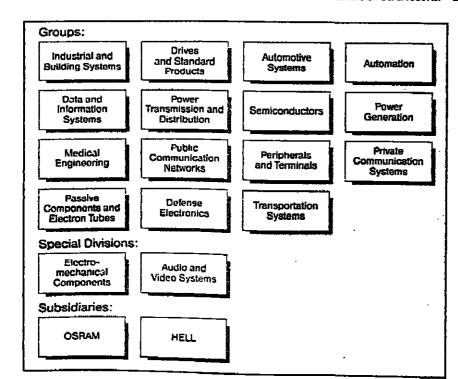
in thousands	30/9/88	30/6/89	Change .
Employees	∷∷353	364	4.3%
German operations	223	227	+ 2%
International operations	130	137	+ 5%
in £m	1/10/87 to 30/6/88	1/10/88 to 30/6/89	Change
Employment costs	5.763	6.214	4.8%

Capital spending and net income

Capital spending at £1,091m was 22% higher than in the first nine months last year. This sharp increase in the first three months was partly due to the uneven distribution of capital projects in 1987/88. Net income rose by 12% to £359m, compared with £320m during the same period last year.

in £m	1/10/87 to 30/6/88	1/10/88 to 30/6/89	Change
Capital expenditure and investment	892	1,091	+22%
Net income after taxes	320	359	¥12%

All amounts translated at Frankfurt middle rate on 30/6/1989; £1 = DM 3.026.



Siemens restructures its organization

From the beginning of the next financial year, 1 October 1989, Slemens will adopt a new structure. The existing seven large operating groups will be re-organized into 15 units and two independent businesses as shown in the table. These are joined by two existing subsidiaries, Osram GmbH and Hell GmbH. The new units are sharply focussed in terms of technology and customers. With a flatter hierarchy and shorter decision-making chains, Siemens has redesigned its organizational structure to prepare for the challenges of the global market in the 90s.

Siemens AG

In Great Britain: Siemens plc. Siemens House, Windmill Road, Sunbury-on-Thames, Middlesex, TW16 7HS

OVERSEAS NEWS

Hawke threatens pilots with legal action over stoppages

By Chris Sherwell in Sydney

AUSTRALIA'S pilots, under AUSTRALIA'S pilots, under attack from the Government, trade union leaders and public, must decide today whether to continue a campaign of industrial action which has thrown domestic flights into chaos and threatens the centralised system of wage-determination.

Yesterday Mr Bob Hawke, the Prime Minister, said the

the Prime Minister, said the pilots faced possible legal action by the federal govern-ment. His warning followed talks with executives of the airlines and reinforced a similar ultimatum on Saturday from the Industrial Relations Commission, the main arhitration body, which ordered a resumption of normal working

by 4 pm today.

The pilots, who are seeking a pay rise averaging 29 per cent, escalated their campaign on Friday by deciding to work from 9 am until 5 pm daily. A week earlier they conducted 12-hour "rolling stoppages" in

different cities over a period of

four days.

The dispute has added to the malaise infesting Australia's over-regulated and over-priced over-regulated and over-priced domestic airline system, which has recently been debilitated by disputes involving air traffic controllers. Its wider significance, however, is that it shows a group which dislikes being part of the traditional wage-fixing system trying to break out of it.

If it succeeds other unions

hreak out of it.

If it succeeds, other unions in the aviation industry say they will follow suit, jeopardising the carefully-constructed latest version of the wage restraint "accord" between the Labor Party government and the trade union movement. That prospect is anathema to the Government and the leadership of the trade union movement. ership of the trade union move-ment as well as the airlines, which would rather grant the lower increases under the

The pilots are relatively privileged "workers". They claim to have lost ground over the past six years, which was a very last six years. past six years, but their average pay of just under A\$80,000 (239,000) a year means the rises they are seeking are higher than national average earnings. They say they should be treated like other professional groups outside "the system", such as judges or MPs, and are apparently ready to risk losing the protection enjoyed by the protection enjoyed by workers in the system. Last week Mr Paul Keating,

the federal Treasurer, said the pilots were following a "very foolish and risky course. The Government by Friday was backing the airlines' applica-tion to the Industrial Relations commission to cancel the pay and conditions agreement with the Australian Federation of Airline Pilots. The full Com-mission considered the matter further on Saturday and set today's deadline.

Tourism leads exchange earners

By Chris Sherwell

TWO years ago, coal was king in Australia. Then in 1968 the country re-rode the sheep's back. This year, for the first time, tourism is the country's largest foreign exchange

A breakdown of balance of payments figures released earlier this week shows earnings from tourism at A\$6.2bn (£2.9bn) for the 12 months to June 1989 – compared with A\$6bn brought in by wool

After the quarry and farm, it is now the turn of the hotel to lead the fight against Austra-lia's yawning current account deficit of A\$17bn-A\$18bn. According to the Bureau of Statistics, A\$4.7bn of the A\$6.2bn total came from spend-

residents.

Mr Clyde Holding, the Tourism Minister, was cock-a-hoop yesterday, seizing on the frend to retaliate at critics who say tourism is waning after last year's bicentennial and Expo 88 excitements.

Lotest statistics show that Latest statistics show that

Australia has suffered a slowdown in tourist arrivals hardly surprising after the unsustainable rises of 1988. For the 12 months to June 1989 international arrivals increased 12 per cent, or about half the pace of the previous

The hieaker fact is that, in the first half of 1989 arrivals were actually down 3 per cent on the record 1 in visitors in the first six months of 1988, when the bicentennial celebrations were at their peak.

The principal source of the decrease was New Zealand, which showed a decline of almost 14 per cent. This reflected the fact that New Zeelanders were enthusiastic visitors to Expo '88 in Brisbane.

The Australian Tourist Commission says forward bookings lead it to expect stronger growth later this year. But it is a moot question whether Australia's fastest growing industry can consolidate its position above more traditional earners.

ANC 'seeks pragmatic position'

in Harare and Michael Holman in London

THE African National THE African National Congress (ANC) of South Africa and other African leaders, meeting in Harare today, hope to reach agreement on a document setting out the organisation's terms and objectives, in the case of the Pretoria government agreeing to constitutional talks.

The meeting under the aegis

The meeting, under the aegis of the Organisation of African Unity (OAU), will have President Hosni Mubarak of Egypt in the chair and will come a week before a scheduled meeting of President Kenneth Kamda of Zambia and Mr F.W. de Klerk, South Africa's acting president, at which the pros-pect of such talks will be dis-

The document, yet to be disclosed, is the product of consulclosed, is the product of consultations between the ANC and
groups within South Africa. It
is thought to reflect a pragmatic stance urged on the ANC
during talks with African leaders, including President
Kaunda and President Joaquim
Chissano of Mozambique.
The ANC has taken into
account the views of the Soviet

account the views of the Soviet Union, the organisation's main backer. Moscow has been making clear it has misgivings about the ANC's military strat-egy, has advocated a mixed economy, and said that white fears about the impact of majority rule must be allayed.

At the meeting today, participants will review a paper drafted by the seven African front-line states to outline their response to the situation in the region. The paper is based on a document drawn up by the ANC so as to stimulate debate on the question of negotiations with Pretoria.
Issues covered in the ANC

document include preconditions and mechanisms of nego-tiation; the question of who among anti-apartheld groups might take part in talks; sanc-tions and the use of violence; and the role of the interna-"We [the ANC] have adopted a regional, unified position with the front-line states," Mr

Thabo Mbeki, ANC Director for International Affairs, said. "I am sure there will emerge common position with the OAU that will not be in contradiction with what the ANC Mr Mbeki said the ANC's position on preconditions to negotiations with Pretoria had

not changed. These include the

release of political prisoners, the ending of the state of emer-gency in South Africa, with-drawal of troops from the townships and an end to bans of political organisations.
"Nothing has happened to demonstrate that the regime has arrived at a position where it seeks negotiation. That

doesn't mean we shouldn't put forward a demand for a political resolution. We are ready to negotiate tomorrow," Mbeki added.

Mugabe to allow takeover of white-owned land

By Tony Hawkins in Harare

PRESIDENT Robert Mugabe's government is to amend Zim-babwe's independence consti-tution next year to allow the tntion next year to allow the compulsory acquisition of white-owned land, where necessary. It is his most explicit statement yet on a new land resettlement policy.

In three speeches in the past week, President Mugahe has climbed aboard the land acquisition handwaren started by

sition bandwagon started by Mr Joshua Nkomo, long his political rival but now a col-league in government.

Mr Nkomo, leader of the ZAPU wing within the ruling coalition, has been warning white farmers they must make more land available to landless peasants, especially in his home territory of Matabele-

President Mugabe has taken up the theme, which is politi-cally attractive for a govern-ment that has lost enormous public support in the past 18 months, and which faces gen-eral elections before 1990 ends. Mr Mugabe said the Govern-

ment was not happy with the land resettlement programme which to date has resettled only 52,000 families out of a projected 162,000, all of whom were supposed to have been provided with new land by

1985. "We need more land and

the land has to come from the commercial sector," he said. Zimbabwe has highly inequi-table pattern of land ownership whereby the country's 4,200 commercial farmers, nearly all of them white, own the bulk of the best agricultural land. But because they also pro-

duce some 80 per cent of marketed agricultural export, any land redistribution policy will have to be carried out carefully if economic disruption is to be avoided. At the Lanc ter House con

stitutional conference 10 years ago, it was agreed land could be purchased only on a "will-ing seller willing buyer" basis. But because insufficient farm land has been made available, the Government plans to amend the constitution to provide for compulsory acquisition. This can be done next

The President told a meeting at Gutu in the Midlands region that the willing-seller willing-buyer formula would be dropped in 1990 as soon as the relevant constitutional clause expired.

Initial emphasis would be on absentee landlords and farms which were not being fully utilised.

Sudan peace talks open

SUDAN'S NEW military government and the rebel Sudan People's Liberation Army (SPLA) opened prelimi-nary peace talks in Addis Ababa at the weekend. The move comes against the back-ground of a widening divide between the two sides, writes

Julian Ozame.

The meeting, aimed at finding a peaceful solution to the country's six-year-old civil war, is the first to take place

between rebels and the mili-tary junta led by General Omar Hassan Ahmed el Bashir, who seized power in a coup d'état on June 30.

In the past few weeks, several meetings between the two sides have fallen through. The sides have fallen through. The talks come in the wake of a scathing speech—made last week by Mr John Garang the SPLA leader, which highlighted the growing gulf between the two sides.

SHIPPING REPORT Higher rates expected

By Kevin Brown, Transport Correspondent

ultra-large crude carriers hardly moved in the Middle East loading area last week, but brokers said some improvement was likely soon.
Owners were fixing ships in the 250,000-250,000 deadweight

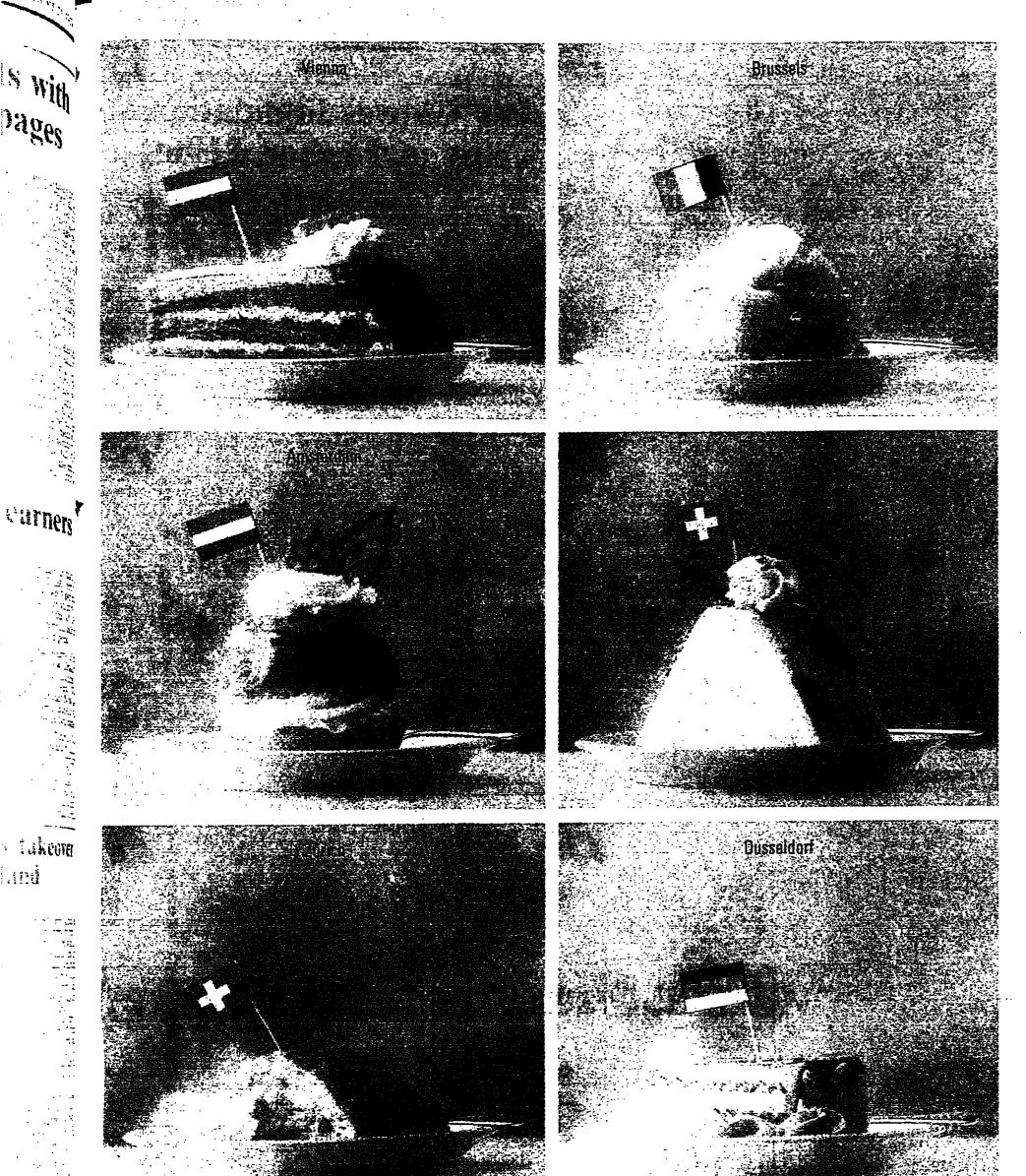
tons class at about New Worldscale 42.5 for both eastern and vestern destinations for early

RATES for very large and September lifting.
ultra-large crude carriers ULCCs were being fixed at hardly moved in the Middle about NWS 37.5 for similar voyages, with smaller ships in the 80,000-90,000 dwt class at around NWS 80 to the East.

Large clean vessels were attracting few inquiries. A ship of 60,000 dwt was fixed at NWS 155 to the Far East, early Sep-

WORL	D ECONOR	AIC IND	ICATO	RS
FOREIG	N EXCHANG	E RESERY	/ES (US\$	m)
US UK W Germany Japan Belglum Netherlands Italy	June 89 31,517 34,494 51,105 82,855 8,618 14,256 37,345	May '89 26,234 36,968 50,682 89,262 8,558 13,992 37,270	Apr.'89 20,731 39,097 51,384 93,471 9,154 13,155 37,233	June '88 10,793 37,274 59,439 81,304 7,455 12,980 24,838
France	May '89 23,797	Apr.'89 23,054	Mar. '89 22,572	May '88 28,286
				Source: IMF





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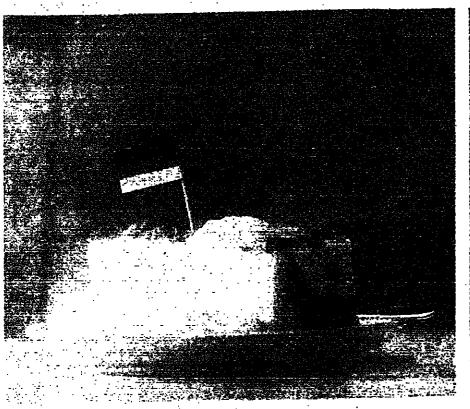
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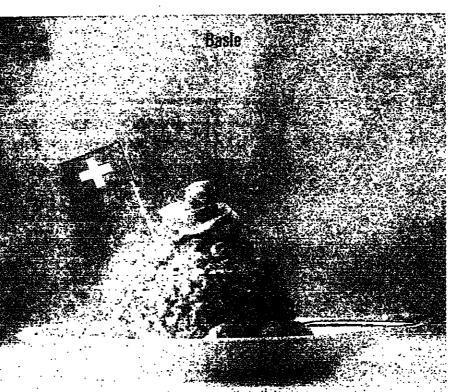
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FINANCIAL TIMES

UK NEWS

Water groups in £8bn funding plan with banks

By Stephen Fidler, Euromarkets Correspondent

THE 10 UK water authorities have advanced plans to raise a total of £8bn of working capital from international hanks, in the next stage towards their privatisation, which is planned

for November The fund-raising exercise, which so far has been carried out quietly, is one of the larg-est conducted in sterling and is sensitive heczuse of its potential to damage a smooth priva-

The funds are expected to be at the companies disposal by the end of next month. British and foreign banks bidding to arrange the credits were provisionally advised late last week which banks would be favoured to raise the funds.

Each water authority invited five banks to bid to raise a six-year credit, some of which will be used as standby finance and may not be drawn. However, although the mandates have been informally awarded, bankers expect significant competition among them which could change the final

In the weeks ahead, the authorities will try to iron out potentially embarrassing dif-ferences in terms, which could be taken to imply that banks consider some authorities far bigger risks than others.

While some credit differentiation is expected among authorities, large discrepancies in the terms of the loans could, from the Government's point of view, send potentially undesirable messages to potential individual investors. Thames Water, one of the authorities

THE TUC congress, the annual meeting of the union federation which meets in two weeks, is to consider ending the tradi-

tion of meeting annually and replacing it with a biennial

congress, writes Charles Lead-beater.

role of the annual congress, which sets TUC policy for the

year ahead, will be made by Cohse, the health service

The move to reconsider the

raising the largest individual credits of £1.5bn, is rated by most bankers more highly than

Some banks, however, have

already indicated to the water

authorities that they will not

join financings which they con-sider too tightly priced.

Banks justify aggressive bidding by pointing to the terms under which the authorities are set up. While the Govern-

ment has agreed to cancel the existing debts of the water authorities, it has insisted that they be self-financing after pri-

The Government has also

guaranteed that the prices the authorities, which have a natu-

ral monopoly, charge over the coming decade will exceed the rate of inflation.

On the other hand, the authorities have been starved

of capital investment for years. They face huge mandatory cap-

ital costs, and some can expect

high spending to improve water quality and deteriorating

union, according to the final agenda for the congress published today.

Cohse has submitted an

amendment which says: "The future role format, frequency

and duration of congress

The amendment says the review should include the fea-

sibility of having more infre-

should be reviewed."

sewerage networks.

Congress change mooted

appeared to be bracing itself for further disruption today in the cahin staff dispute which many of the others. has led to cancellations on Taken together, the financ-ings comprise one of the largdomestic and European services over the weekend. est fund raising exercises from banks yet undertaken in ster-

The company estimated that by last night about 40 per cent of its 3,000 short-haul cabin ling. Because of new international banking regulations, banks are also less keen to prostaff had refused to give a written assurance that they would work normally, even vide this type of standby finan-cing than they were a couple of though the issue which years ago. sparked the dispute - the Nevertheless, most bankers sacking of an air stewardess foresee no difficulties in the financing being raised and report aggressive bids from some banks, implying favourable terms for the borrowers. has not been resolved.

The main area of disruption today is likely to be Manchester airport, in the north west, where 24 flights to London and several European destina-tions were cancelled yesterday after 280 cabin staff refused to sign the letter demanded by

BA braces

for more

disruption

in dispute

BRITISH Airways last night

By Jimmy Burns,

Labour Staff

the company.

Although most services from Heathrow yesterday appeared to be returning to normal, officials of the Transport and General Workers' Union indicated that the dispute could spread following last Friday's 24-hour

The strike was called in support of an air stewardess who was dismissed in January for alleged irregularities in the conduct of an in-flight bar. The TGWU is demanding her

Some BA cabin staff yester day said that even the more moderate members of the union were now angry with what they regarded as the company's determination to secure an effective no-strike

One BA stewardess said last night: "It is blackmall by the company and this is escalating the dispute as people feel threatened. If it wasn't for the company's action we would all be working normally now."

BA has warned its cabin staff that they will face further disciplinary action if any of them speaks to journalists.

Yesterday the company gave no indication that it was prepared to go back either on its insistence on written assurances of normal working from its employees or its decision to sack one of its employees.

Barlow Clowes liquidation may cost more than £10m

By Richard Waters

THE LIQUIDATION of Barlow Clowes, the former investment empire of Manchester business man Mr Peter Clowes, looks set to cost more than £10m.

Little over a year after the collapse, the liquidators have earmarked nearly 28m for costs, and further large legal and accountancy fees are inevi-table in the months ahead. Winding up the group's off-

shore arm, Barlow Clowes International, has cost nearly 25m so far, according to papers lodged with the High Court in The liquidation cost of the

UK arm of Barlow Clowes, meanwhile, could eventually reach £3m. The High Court in London permitted the liquidators to hold this amount back from a payment to investors earlier this month, although some of the money may be returned if it is not needed to pay for legal action in the

The final costs of the liquida-tion of the offshore fund will be considerably more than

Besides the work to be done in unravelling the affairs of BCI, which is still some way from completion, legal action is being taken or considered on

a number of fronts. Action is being taken against Mr Clowes and his wife, Pamela, as well as a number of Mr Clowes' former business associates. The liquidators are also expected to decide within the next two months whether or not to sue Barlow Clowes' advisers and bankers, which

would also add to the bill.

Mr Nigel Hamilton of Erust Mr Nigel Hamiton of two joint & Whinney, one of two joint liquidators, refused to discuss the figures. "We report to the court. It's not something we think ought to be bandled about at the present time."

However, he added that whatever costs had been incorred to far would be due to incurred so far would be due to

a number of firms of lawyer and accountants, which has committed substantial resources to the liquidation. At one time, Ernst & Whinney had 50 people involved on Bar-low Clowes, he said.

There has never been any denial of the number of people needed on the case," he said.

The accountants and solicitors involved are paid by the hour. For those with experience, this is likely to top £100 an hour each, while partners in the large accountancy and law firms cost considerably more than this. In addition, there are items such as travel and accommodation as well as fees to the barristers, advocacy law-yers, who have given legal advice or taken part in the

civil hearings to date. The near-£5m costs so far of the BCI liquidation accounts for between 8 and 9 per cent of the money expected to be recovered from the off-shore fund. The liquidators' latest estimate is that they will col-lect £55m-£60m of the money originally invested.

The £3m held back from the UK fund is equivalent to 8 per cent of the money actually recovered by the liquidiators. They have paid out the other £34.6m to the fund's investors.

Financial services perks attract staff

By Christopher Parkes, Consumer Industries Editor

FINANCIAL ' services companies are attracting mar-keting staff from their traditional jobs market among consumer goods makers by offering higher pay and perks such as subsidised mortgages. according to Hay Management Consultants.

Brand managers with at least five years' experience appear to be the most suscepti-ble to temptation, the London-

based consultancy says in a report just published. Median base pay at this level is around £17,700 a year in con-sumer goods and more than £20,000 in the financial services

Market researchers are also in demand, the report adds.
In the year to the end of May, the salaries of those working in financial markets increased by 10.5 per cent, some 8 per cent more.

More than half the financial services organisations paid marketing staff fixed bonuses, compared with just 20 per cent in consumer industries.

However, consumer compa nies provided better cars and most paid for private petrol

Although base salaries were consistently higher in financial services - about \$40,000 for a marketing manager with 10 years' experience compared with £35,000 - the difference was reduced when total packages were compared in cash

Both sectors were concerned about career progression and development as well as the issue of age, the report notes.

• Marketing Professionals'
Remuneration, £395. Hay Management Consultants, 52 Grosvenor Gardens, London SWIW

Profit-pay scheme 'limited'

THE extent of the Government's profit-related pay scheme remains limited despite efforts at making it more flexible, writes Jimmy

This is suggested by Incomes Data Services, the pay research group, which has examined the latest Inland Revenue information on the PRP scheme, enacted in July 1987 under the second Finance Act 1987.

DS indicates that the rate of registration of new companies under PRP has slowed since companies adopting the scheme began to register with the Inland Revenue in Septem-

Inland Revenue figures show that 784 company schemes were registered between September 1987 and September last year. By June this year this year, the number of comrisen to only 902, covering 129,000 employees.

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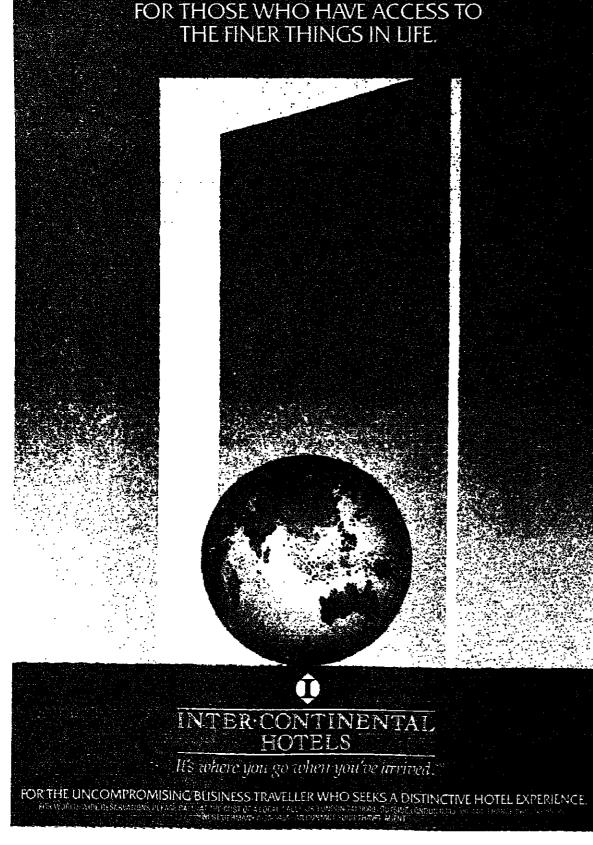
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UK NEWS

Comparative sizes of sand dredoer

Bowbelle' and 'Marchioness'

Bulk of Mercury income earned by calls abroad

By Hugo Dixon

MERCURY Communications, British Telecom's fledgling rival, earns more than twice as much of its revenue from international phone calls as from inland traffic. The company also depends for 20 per cent of

also depends for 20 per cent of its sales on leasing private telecommunications lines.

A breakdown of Mercury's business, which the company has refused to divulge in the past, is revealed for the first time in a prospectus that its parent, Cable & Wireless, has published in connection with published in connection with the issue of £130m worth of new shares in the US.

It shows clearly that, although Mercury has been competing successfully with BT for international traffic and private line business, it has made almost no impact in the ordinary domestic phone mar-

According to the prospectus, Mercury earned £66.8m from international phone calls in the year to the end of March 1989, but only £32.6m from inland phone calls. This compares with £26.9m and £7.8m earned respectively in the previous financial year.

rofit-par

imited'

Mercury earned a further £77m from other services, about half of which was from leasing private lines. BT, by contrast, earned

£4.4bn in revenue from inland phone calls in 1988/89 - 150

times the Mercury figure. Only on international calls, where BT earned £1.5bn, and private lines, where it is thought to have earned about £500m, is Mercury's performance making

any impact. At the end of June, Mercury

is responsible for carrying 30 per cent of international telexes from the UK; paging, where it had 5,500 customers using 28,000 pagers at the end of June; electronic messaging, where it had 4,000 customers at the end of June; and data net-

promised a licence by the Gov-

Oil pipeline leak hits Mersey beaches

By Ian Hamilton Fazey, Northern Correspondent

ABOUT 150 tonnes of thick Venezuelan crude oil leaked from a broken Shell pipeline into the River Mersey on Saturday and polluted the beaches of Crosby as it was driven

ashore by strong winds on yes-terday afternoon's high tide. The area provides important breeding and wintering grounds for many species of wildlife, including oystercatchers, dunlin and cormorants the liver birds after which

Liverpool is named.
Sefton Borough Council's environmental health officers, assisted by police, closed foreshore car parks to keep people off three miles of beaches, it was too late to stoo a sea-angling contest which had begun early in the morn-

Competitors continued with thick globules of oil lapping their waders as Mr Bob Reid, chairman of Shell, and Sir Peter Holmes, chairman of Shell Transport and Trading, flew over the scene in a com-

Mr Reid said afterwards: "About 1,000 barrels leaked. This compares with 240,000 barrels in the recent Alaskan incident. The priority now is to clean up thoroughly. We have two tugs spraying the oil and will be going up to four."

The clean-up is being led by Merseyside Fire Brigade and

Civil Defence. Liverpool, Wirral and Secton local authorities are involved, together with the Royal Society for the Protec-tion of Birds and the Nature Conservancy.

The Coastguard Marine Pollution Control in London sent aircraft to monitor the slick's progress. Mr Reid said he was unable to estimate the costs of cleaning up. Shell is expected

to pay.

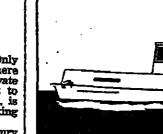
The pipeline which failed runs from Shell's complex of oil jettles at Tranmere, Birkenhead, to the company's refi-nery at Stanlow, Ellesmere Port about 12 miles away. It is buried under the foreshore between high and low-water marks and encased in concrete. The burst occurred about

five miles upstream at Bromborough. Stanlow staff realised something was wrong when the flow of oil suddenly cause a slick several miles long, some of which carried into Liverpool Bay on the

The pipeline will be excavated during low tides to find out why it failed. Mr Reid said that it was tested only 16 months ago. No failure in procedure had occurred during its

The oil involved is a particularly viscous sort used to make bitumen. One virtue is that it breaks up relatively easily into globules, rather than sticking together and leaving a clinging film over everything it touches. An ecological disaster is therefore thought unlikely. Break-up of the main slick was helped yesterday by choppy conditions in the Mer-

Large patches and strips of oil were broken up in the surf, causing widespread damage to beaches which were speckled



by dredger

Thames disaster:

HE RIVER Thames was

emergency services struggled to raise the wreck of the plea-sure boat, Marchioness.

On the surface, the scene

was one of activity as the shir-tless crews of floating cranes

laboured in bright sunshine to

locate the wreck.

Around them, river police

and fire brigade launches scur-

a place of striking con-trasts yesterday, as the

pleasure boat sinks in

minutes after being hit

had 47,840 business customers connected directly to its net-work, against 19,684 a year ear-lier. It had a further 81,573 indirectly connected up from 25,112. These numbers, how-ever, are still tiny by compari-son with BT's 23m customers. Mercury has four other important services: telex, where the company believes it

work services.

The prospectus also reveals that Cable & Wireless plans to invest £910m over the three years to March 1992 in develop-ing Mercury's network on top of the £825m it has already spent. The group also expects to spend £800m or so on building a personal communications network - a new mass-market mobile communications system for which it has recently been

ried back and forth, sometimes carrying VIPs such as the Prime Minister, who had flown back from holiday in Austria for an on-the-scene briefing. Overhead, bright yellow Royal Air Force Sea King heli-copters buzzed up and down the river, only a few hundred feet above the cranes, searching for bodies. Under the water, however,

divers moved gingerly around the stricken boat, establishing that the hull was still in one piece and attaching lifting gear for the recovery operation.

Downriver, at Bow Creek, the sand dredger, Bowbelle, was moored where she was

taken by her crew after apparently colliding twice with the Marchioness between Southwark Bridge and Cannon Street railway bridge at about The accident will be the first

big test for the Department of Transport's Marine Accidents Investigation Branch, established earlier this year as part of the changes which followed the Zeebrugge disaster in

The sinking of the Marchio-

ness appeared at first sight to have little in common with the Zeebrugge accident, in which 193 people died when the P&O ferry, Herald of Free Enter-prise, capsized after sailing with her bow doors open.

However, the arrest of two members of the Bowbelle's crew, and confirmation that alcohol tests had been carried out, indicated that human error cannot be ruled out.

The first task for the inquiry will be to establish exactly how the two vessels came to collide in bright moonlight on a clear night, especially as the Mar-chioness was brightly lit by a

party in full swing. Beyond that, the accident raises a number of issues which the inquiry will be expected to answer, if it is to establish its independence from the Department of Trans-

Most importantly, the inquiry will have to establish why the Marchioness appears to have sunk only two or three minutes after the collision, giving people no time to escape.

The regulations governing passenger pleasure boats were tightened in the late 1960s, following a series of accidents, but still appear to be less strin-gent than those governing ocean-going ferries.

Ships capable of operating in coastal waters are required to be able to stay affoat for 30 minutes following a serious collision, and to have bulk-heads below the water line to limit flooding.

Pleasure boats such as the



Observation deck

Saloon dining deck

Rescuers faced grim struggle under bright sunshine

A rescuer holds a life ring pulled from the Thames after the disco boat was hit by a dredger and sank

these regulations, and the Marchioness was not thought to have been subdivided below

Both boats involved in the collision are subject to the 1984 Merchant Shipping Construction and Survey Regulations,

which require an annual survey to be carried out by Department of Transport offi-

The regulations require the boats to be seaworthy, to have fire and safety equipment in good condition, and to be manned by competent crews.

The master of the Marchioness would had to have had a Boat-man's Licence, for example. Both boats had passed their most recent inspections and were properly licensed by the Port of London Authority, the

responsible authority for Thames navigation. However, the inquiry will have to consider whether the requirement that the Marchioness should carry a crew of just two for a licensed comple-ment of 149 passengers was

Bridge

The circumstances of yesterday's accident seemed to indicate that even if the Marchioness had stayed afloat for longer than she did, the small

crew might have had difficulty in evacuating dozens of passengers from a 2am party.

Mr Simon Hughes, the Democrat MP for Southwark and Bermondsey, which adjoins the accident site, was also among those pointing out yesterday that pleasure boat operators rarely take an accurate head count of passengers or issue

of a voyage. Late-night river-borne parties have become a common sight on the Thames in recent years as part of a boom in leisure and commuter traffic on the river following the transfer of the London docks to downriver sites away from the city

centre. The Port of London Authority said the number of pleasure craft had doubled since 1984, partly because of promotion by the authority, which is keen to for both freight and passen-

The pleasure boats are supplemented during the day by fast catamarans, used by the Thames Line river bus company for commuter services, and by barges, which last year moved 7m tonnes of freight.

The inquiry will want to establish whether the river is simply becoming too congested, although this view will be opposed by those who remember the busy commercial traffic on the river in the

Some London MPs were suggesting yesterday that the vol-ume of traffic on the river is now too great for safety, but the PLA said London remained "one of the safest ports in the

There was no immediate pressure for a full-scale public inquiry of the kind that followed the Zeebrugge accident, although one could be appointed quickly under the Merchant Shipping Acts.

Such an inquiry would have a wider scope than the Transport Department investigation, and could consider wider issues, such as the advisability of allowing alcohol to be consumed at late-night parties on the river.

It could also consider whether Thames pleasure boats should be brought under the jurisdiction of the Health and Safety Executive, the independent Government agency which oversees safety in offices

Baker unhappy at Tory dropped Puraping was stopped and the phpelinerwas plugged but enough oll escaped to

By Tom Lynch

MR KENNETH BAKER, the Conservative Party chairman, yesterday expressed disap-pointment over his party's reaction to the Labour Party's

He indicated in a Sunday Times interview that senior colleagues had been too slow in seizing the "marvellous opportunities" for attacking the Opposition's proposals.

The policy review was published in May but Mr Baker said: "I don't think we have taken it apart in the way that it can be taken apart. As ministers, we were far too inwardlooking at Westminster. The time has come now to take the argument out into the coun-

Mr Baker's remarks are further confirmation that the Conservative Party accepts that British politics is now a two-horse race again between the Tories and Labour. Labour is with sticky globules and pud-

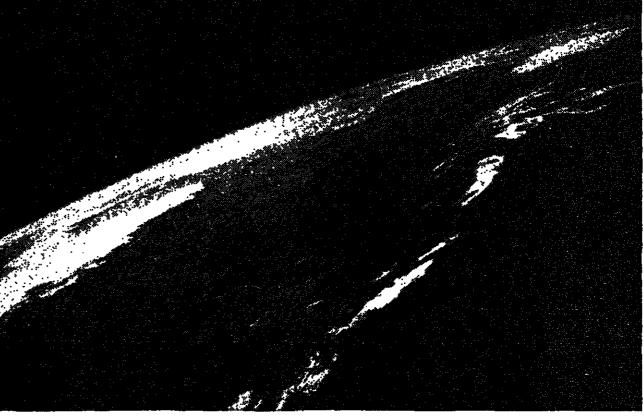
about 10 percentage points ahead in the opinion polls. while the centre parties have dwindled to single figures. The parliamentary recess

began with a series of ministerial speeches as Sir Geoffrey Howe, the deputy Prime Minister, and other senior ministers launched a summer assault on Labour's new policies.

However, this attack appeared to have run out of steam by the middle of last week and Labour seized the initiative on Wednesday when Mr Robin Cook, shadow Social Services Secretary, launched a protest campaign against the National Health Service

The Conservatives are doing detailed work to cost Labour's proposals - the Government had some success during the last general election campaign in presenting Labour's plans in terms of a steep rise in taxes.

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GKN goes fishing for inventors

John Griffiths on the automotive group's search for unsung talent

KN, the UK automotive and engineering group with a £2.5bn-a-year turnover, is about to embark on a permanent fishing trip. Its quarry; hard-up, frustrated and otherwise handicapped inventors across the US.

The group, which already makes around 20 per cent of its annual sales in North America, is launching Project Extra, as a novel way of finding new engineering ideas to bring to mar-

It is to trawl US inventors' societies, engineering fairs, exhibitions and any other potentially fertile fishing grounds, offering partnerships to develop worthwhile inventions, and will give what Dr Peter Watson, GKN Automotive's director of product and tive's director of product and business development, insisted would be cast-iron guarantees that GKN would not simply take the ideas and run.

If all goes as planned - the results of an initial run of Project Extra inside the UK are said to have been encouraging - the project will expand in pursuit of any similarly frustrated inventors inside Japan. starting in 1991, and develop

further in Europe. Dr Watson, who is also chairman of GKN Technology, the research and development arm. of GKN Automotive which is running Project Extra, said the aim of the venture was to examine and evaluate ideas

and processes dreamed up by inventors lacking the resources or expertise to develop their concepts into marketable com-

GKN Technology will provide the finance, research and development facilities and other resources needed to bring worthwhile ideas to mar-ket, under a mutually beneficial partnership agreement with the inventor. Dr Watson said: "You meet a

lot of people with ideas that never get anywhere simply because they don't think hard enough about the practicalities of putting them into produc-tion. They just know it's going to make millions — but never think through what to do

He pointed out that one of the main mistakes most auto-motive inventors made was in going to vehicle manufacturers themselves. "But they are assemblers - they don't really want to make components. In reality we, the component makers, are the logical route." Dr Watson hopes that as much as 50 per cent of GKN Automotive's future products could emerge from Project Extra with perhaps one to equal the constant velocity joint, the driveline component without which no front-wheeldrive car can function and which is still the mainstay of

CKN's automotive business.

edges, however, that "there is the stage where GKN is spend-an obvious problem of dis-ing more than £100,000 a year an obvious problem of dis-

He said: "No inventor wants to run the slightest risk of seeing the commercial rewards of his prized creation being filched from under his nose and we all know there have been lots of little guys ripped off by big companies taking their ideas and saying, 'thanks and goodbye'."

Under Project Extra, GKN is advising inventors on the need for patent protection from the ontset and on how to secure it, even before it sees the idea. Dr Watson said: "We only want ideas where the inventor has all the protection which is

legally available."

Ideas from US inventors will be analysed mainly by a project team at GKN Technology Inc's Auburn Hills research centre, in Michigan, about 26 miles north of Detroit. Some evaluation will also be done at GKN Technology in the UK, where its Wolverhampton facil-ity has already processed doz-ens of UK inventions. Evaluation my also be carried out at a GKN Technology centre near Cologne, West Germany, and a fourth GKN Technology centre is being established in Japan.

experience with the project so far in the UK is likely to provide reassurance to wary American inventors. Five projects have reached on each. One of these, a sophis-ticated form of vehicle suspen-sion, is now the subject of advanced negotiations with several vehicle manufacturers.

In return for the manufacturing rights the suspension's inventor has, under a partnership agreement, an up-front fee, a contract as consultant, guaranteed income from the initial engineering operations and will receive royalties on every system produced.

In another case, a rubber suspension system for trucks, GKN has bought the inventing company ontright at its

Project Extra is clearly tar-getted. GKN is interested only in mechanically-engineered, hardworking vehicle components - not those for the inte-rior or trim. Its main areas of interest are suspensions and It believes the project is

unique, and remains baffled as to why "no-one else is doing If there is a limit to what GKN is prepared to spend on

such projects, Dr Watson will

not say what it is. He said: "The spending is s being established in Japan. He said: "The spending is Dr Watson believes that actually being driven by the quality and number of ideas. We hope to have more ideas than we can handle financially and we're certainly not at

Plan to speed up | Priestley's ugly mills now weave a charismatic spell oversea inquiries into fraud cases

By Richard Donkin

LENGTHY DELAYS in bringing serious fraud cases to trial has strengthened the Government's resolve to introduce legislation that will prevent logal differences between the UK and other countries obstructing police inquiries

The seven-year investigation into the Alexander Howden affair at Lloyd's of London, which culminated last week in the acquittals at Southwark Crown Court of two of the leading figures in the case, highlighted the difficulties involved in obtaining information from foreign banks.

Mr John Wood, director of the Serious Fraud Office (SFO), said the Howden case demon-strated the way in which an investigation could be brought to a standstill where evidence was required from abroad. Detectives wanting to search bank documents in Switzerland during the investigation were delayed nearly a year by

legal red tape.

He said: "This is one of the general difficulties that we have in our investigations. If we cannot get evidence from overseas very readily, the potential defendants are going to channel funds overseas and we will not be able to trace them through.

Legislation is expected in the next parliamentary session to enable the UK to sign the European Convention on Mutual Assistance. The convention allows for member countries to gain access to doc-umentary evidence and for witnesses and experts to give evidence in criminal matters without being impeded by foreign court interference.

The UK steered clear of such arrangements, because of the insistence in British law of oral testimony, until the Police and Criminal Evidence Act of 1984 paved the way for documen-tary evidence in English criminal proceedings and made it easier to admit evidence taken

verseas. The Government has recognised that its failure to take part in mutual legal assistance has earned the UK a poor reputation for co-operation, which has been reflected in a lack of assistance from other countries in overseas inquiries. The need for a change in attitude was illustrated by the increasing prominence of City scandals in the 1980s, invariably interna-

tional in their scope.

The SFO, established by the Government last year, has been pressing hard for improved international investi-

Steady decline in inflation forecast in Barclays study

By Michael Prowse

INFLATION and the trade deficit are set to decline steadily over the next 18 months, says Barclays Bank in an optimistic review of economic trends, out today.

The bank expects retail price inflation to ease below 7 per cent by the end of the year and to reach 5 per cent by the second half of 1990. Wage inflation remains a threat, say Barclays' economists, although higher ages are more likely to lead to lower employment.

The current account deficit is forecast to peak at just over

£16bn this year before declining to £12bn next year. This improvement reflects a sharp projected decline in import volume growth - from 6 per cent this year to only 2 per cent in 1990. Export volumes are expected to grow by around 6 per cent this year and next.

Barclays predicts a fairly sharp slowdown in domestic demand growth with consumers' expenditure rising by only 1 per cent next year against 2.7 per cent this year. It expects output to grow at an annual rate of 2 to 2.5 per cent.

Paul Cheeseright reports on how the relics of King Cotton have become part of the heritage industry

HIMNEYS may have stopped belching and looms may have stopped clattering but the mills are still there. There is a fraction of the number of a century ago but enough to recapture the flavour of an extraordinary mixture of opulence and mis-

These mills are the lingering shadow of Victorian England's capitalist pride and the relic of its human carelessness. They are the remnant of a textiles' industry which bestrode the

The industry reached its zenith in the 1860s and by the time J.B. Priestley was travelling round Lancashire in 1933, when he found cotton towns working in, it was in terminal

Priestly wrote: "More and more mills were built, and with them rows and rows and rows of little houses, all alike for the weavers. More money, more muck; more muck, more money; the only flaw in the system being that the money tended to go in an opposite direction from that of the

The history of Lancashire and Yorkshire over the last 40 years is the search for recovery, for a new role to replace that huge concentration of industry. Clogs and cobbles are out. "The cloth cap and whip-pet image is unfair," said David Brown, of Burnley Borough Council's planning and estates department. That search inevitably led to

demolition of the mills. Local authorities took a consistent attitude, said Mr Rod Hackney, former president of the Royal Institute of British Architects, the man who is designing the transformation of Salts Mill



Satanic mills

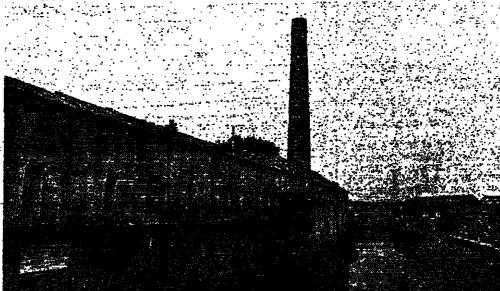
near Bradford and has plans for the refurbishment of weav-ers' cottages above a warese in Burnley. He said: "They were glad to be rid of them to the mid-1970s:

they represented what was wrong with the towns – the dated, stigmatised image, the industrialised pressure. They did everything to rid them-selves of them and that meant some of the greatest mills were Even by 1984 these skeletons

of industry were still a prob-lem. Roger Tym and Partners, the urban and land economists, published a study which calculated that in the Greater Manchester area and in West Yorkshire there were 35m square feet of vacant old industrial buildings. This would be enough space for about 250 Marks & Spencer stores.

The problem was what to do with the buildings. The Roger Tym recommendations were to

remove the blight on investment by demolition or to pro-vide a range of incentives to encourage their re-use.



Reflecting changed perceptions: Slater's Terrace, Burnley

This general approach has in fact been followed, rather to the chagrin of Mr Hackney as far as demolition is concerned. For him the mills are not judged in terms of square foot-age and industrial space but in terms of buildings with person-

Yet the personality can be overwhelming, as in Salts Mill with its neo-Italianate facade and floors larger than football pitches, Lister's Manningham Mills brooding over Bradford with a 250 feet tower and the multi-storey mills crowding around Manchester.

Arguably, the bigger the mill the more difficult it is to know what to do with it. The size of the mills reflected what was done in them. Greater Manchester, where Priestley found ugliness "so complete that it is almost exhilarating" was for cotton spinning. Burnley was

cotton spinning. Burnley was for cotton weaving and so, Mr Brown said, "there was not much in the way of multi-storey mills; most of them were single storey weaving sheds. They're a lot easier to re-use." Burnley in its cotton heyday, when the early hours would echo to the rattle of clogs outside a hundred mill gates, was the world's largest cotton weaving town with a population of nearly 100,000 at the turn of the century, half of which was employed in textiles.

Now the population is about 94,000 and declining. The local economy has shed its reliance

now a developer with his own company, Anvic Construction, paid £26,000 and found himself with 50,000 square fect of old mill space. He split it up into small units, a mixture of managed workshops, offices and even a snooker hall.

More recently he paid roughly the same amount for

half the amount of space at a town centre mill which is now being converted into offices it was 21 for every square foot in a structure that had to be almost completely stripped out. In fact, it was a cheap buy but the doubling of price shows how the market has moved.
However, a few years ago they could hardly be given away. Shades of Priestley here.
It was the same 50 years before
around Manchester. Priestly
wrote: "Nobody has any money
to buy, rent or run mills any

As the economy has revived, mills have become more popumills have become more popular as a source of cheap industrial and warehouse space. Mr Brent Forbes, of H.W. Petty, the Burnley chartered surveyors, said there were none on the market. Two or three years ago the capital value of the milis was about £5 a square foot. Now it is more like £8.

However, the values have changed in more than one way. What one generation has wished to destroy, to exorcise, another wants to preserve, to use. Children in the last century used to work in the mills. Children of the 1980s visit them on cultural visits. Yester-day's misery for some is today's museum. Mills have become part of the heritage industry

*English Journey by J.B. Priestley, first published by William Heinemann 1934; Penguin Books, 1987, £4.95.

Retail sales will continue to rise but at a slower rate, say researchers

By Maggie Urry

RETAILERS who have seen the buoyant consumer spending of the 1983-88 period fizzle out in 1989, can take heart years from Verdict Research, a retail research body.

Verdict says that retail sales will continue to rise and fore-casts that by 1993 total retail sales in current prices will reach £178.5bn from £114.7bn in 1988, implying a 56 per cent increase over the period. When inflation is excluded, Verdict believes the increase will be 25

That is not as fast a rate of volume growth as in the previ-ous five years but is above the annual rate of increase in the gest growth in value over the next five years of between with 1989 and 1990 the slowest

However. Verdict says that the competition to win sales "will get fiercer and profits

harder to find." Retailers' costs such as rents, rates and wages – have risen and retailers have opened new shops at a rate faster than the market could support.
One of the fastest growing

areas will be in out-of-town retailing, Verdict says. This took under 5 per cent of retail

However, the anti-nuclear campaign has been better organised in response to the C

station application than it was

for the B plant, with Friends of

the Earth and local opposition

groups printing 150,000 objec-

tion cards for completion by members of the public.

receiving about 1,000 com-pleted cards each week.

councils in Suffolk have until

the end of November to decide whether or not to oppose the C

station. Neither objected in principle to the B plant. Mr

John Wakeham, Energy Secre-tary, has to decide whether to

call a public inquiry to examine plans for the C station.

The Central Electricity Gen-

erating Board (CEGB) is hop-

ing such a hearing will not be necessary. It points to the thor-

oughness of the inquiry into Sizewell B, the first PWR, and

would prefer to be left to nego-

tiate the conditions of a Size-well C approval. The CEGB believes four PWRs will be

needed by the year 2000. In

addition to a Sizewell C and a Hinkley Point C the other is planned for Wylfa, Anglesey.

The Department of Energy is

The district and county

turnover in 1980 and by 1993 will reach 21 per cent of sales. High street shops are predicted to lose some ground but neighbourhood shops, such as tobacconists and newsagents, will ose even more, Verdict says. Of the retail sub-sectors, Ver-dict says, specialist jewellery retailing will be the fastest

on textiles, which now employs about 7 per cent of the work-

force, not on cotton weaving

but on higher added value products like car upholstery. But the legacy of the mills is

pervasive: those that remain; some dilapidated, some vacant,

but mostly used, jumble around the ungracious 1960s

The back-to-back houses that the mills spawned have been cleared but what remains are

areas of terraced houses, buy-ing price around £11,000, in tight grids of streets. The alum clearance finished about 10

years ago.
In one of these terraced sub-

urbs, in 1985, Mr Paul Dawson, one-time financial controller for a multinational company,

town centre.

growing, with sales expected almost to double over the five years. The next fastest expanding sector will be do-it-yourself, with sales rising by two thirds up to 1998. Retailing 1993, from Verdict

Research, 112 High Holborn, London WCIV 618. Tel 01-404 5042, £950.

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Protests indicate harder attitude to Sizewell C

MORE THAN 21,000 people have so far registered opposi-tion to plans for a Sizewell C pressurised water reactor in Suffolk.

This is already equal to the number of objections received to proposals for the Hinkley Point C plant in Somerset, which is the subject of a current public inquiry.
The formal consultation period announced by Suffolk

Coastal District Council, the planning authority responsible for the Sizewell C application, ended on Friday with 21,023 objections received. Several town and parish councils in the Sizewell area have already decided to oppose

the C station, some of them voting contrary to their stance on Sizewell B. which has been under construction for more than two years.
This, together with the heavy public response co-ordinated by local anti-nuclear

groups, suggests a hardening of attitudes in Suffolk to nuclear power expansion at Only 4,000 individuals and

organisations registered their objection to Sizewell B.

Standards body focuses on jobs advertisements

By Christopher Parkes, Consumer Industries Editor

THERE HAS been a significant increase in the number of unsubstantiated claims discovered by the Advertising Stan-dards Authority in advertisements for jobs and business opportunities. Holiday, travel and home

improvement companies - for-merly among the worst offenders - appear to have mended their ways, according to the latest monthly report by the advertising industry watchdog. Although there was a significant drop in the overall number of breaches of the authority's code in the 12 months to June, fanciful and extravagant

claims were found to be on the

increase in the job columns and in publicity for training and business opportunities.
The authority's annual screening of about 250,000 press advertisements turned up 198 questionable cases, com-pared to nearly 300 last year, and 76 of those were able to

substantiate their claims. The authority said: "All in all, this adds up to a picture of a responsible advertising industry, with the general level of responsibility apparently ris-

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On 15th October 1989, the Bonds shall become due and payable. Bonds should be presented for payment together with all unmatured Coupons, failing which the amount of the missing unmatured Coupons will be deducted from the sum due for payment. Payments will be made in United States dollars at any of the offices

Coupons due on or before 15th October 1989 should be detached and collected in the usual manner. On and after 15th October 1989, the date fixed for redemption, interest on the Bonds will cease to accrue.

Zurich, 21st August 1989

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MANAGEMENT

orkers on an industrial estate at Worthing in Sussex may be puzzled by the identity of a group of foreigners regularly seen at one of the 23 buildings on the estate occupied by International Automotive

The team of engineers is the only visible sign that IAD is now hard at work on what it regards as a major coup — a \$34.4m contract to design and develop ready for production the Soviet Union's first modern light com-mercial vehicle, a 1.5 tonne panel van

The value to IAD of the contract, awarded at the end of last year, is equivalent to the entire 1988 turnover of the design consultancy which began life as virtually a husband-and-wife operation, with a £140,000 turnover, 13 years ago.

The contract, which runs until the first vehicle comes off the production line in mid-1992 at Bryansk, about inne in mic-1992 at Kryansk, about 350km from Moscow, is seen by John Shute, IAD's founder, chairman and chief executive, as one of the most significant milestones for a company which now claims to be Europe's largest vehicle design and engineering

"We identified three or four years ago that a market was there," says Shute, a heavy-set, flercely red-bearded figure whose own favourite mode of transport to the office is a rare, 1930s W-Type MG saloon - one of a dozen MGs now in his stable.

"We realised that all their vehicles were out of date, and that they had to modernise their motor industry because, for example, practically all goods are carried around in open

Having secured business for IAD, Shute insists that there are substantially larger orders for the Soviet project — worth up to £130m — to be won by other companies, if only they are prepared to chase them. "We're trying to encourage other western companies to go in. We want western companies to go in. We want western suppliers to the project, and there are licensing opportunities for them. There's also a lot of equipment to be bought."

There is a particular problem with the UK, he says, in that the decline of its machine tool industry has been such that "won cen't buy tools." such that "you can't buy tools, presses and so on in the UK any more." But other west European countries, particularly Spain, are a competitive source of such equipment, and the effort should be a pan-European one, he stresses. The consequence of not doing so "is that Japan will obviously try and get in -Moscow's now full of Japanese."

"archer

graphity

While much debate continues elsewhere in the European motor industry about the extent to which Japa-nese component suppliers will arrive in the wake of Japanese vehicle makers, Shute has no doubts. "They are very anxious to set up supply bases in Europe and they are already in contact with us, Among them, for exam-



John Shute with two of his concept vehicles designed for promotional purposes; the Hunter, an of recreational vehicle (foreground), and the Impact, which IAD thinks could be the shape of cars to come

Driving at the forefront of car development

John Griffiths explains how the UK-based International Automotive Design's strategic alliances are reinforcing its position in the world motor industry

ple, are air-conditioning equipment and instrument panel makers seeking to get more European engineering assistance."

The Italian design houses might be strong on the design end – but few can do actual engineering. Shute has considered.

Shute makes clear his belief that the internationalisation of Japan's industry will be initially tough for, but ultimately beneficial to, the com-

petitiveness of European rivals.

He has taken a no-less international approach to the development of IAD itself, including the forging of alliances with other consultancies where he thought it was appropriate. For instance, a few months ago IAD signed a co-operation agreement with the General Motors subsidiary Group Lotus, which has a substantial engineering consultancy arm. It also now has close ties with Ricardo, an engine and diesel consultancy based at nearby Shoreham, and which is developing a 2.5 litre diesel engine destined

for use in the new Soviet van.

"We once lost a contract because we couldn't do engine work and didn't want that to happen again," says Shute. "Now I think we could bring a total vehicle to production between us. I don't think anyone else can do it.

extend IAD's presence into the world's vehicle producing regions, and has the strategic goal of generat-ing 90 per cent of its business equally between Europe, North America and Asia, with 10 per cent from elsewhere. Currently Europe and North America

each account for 80 per cent.

IAD has had a design studio operating in Frankfurt for several years, and has a strong presence in Paris, the centre of its computer operations, working with all the major French vehicle producers."

It has had a design studio on the West Coast of the US for the past two years, used mostly by Far Eastern producers seeking to time in more closely to the nuances of the North American car market — but also by the US industry. It employs 30 and, says Shute, "is capable of building a more time capable of building a more time capable of building a working concept vehicle."

A much larger - 40,000 sq ft - facility in Detroit employs 70, while several dozen more IAD staff are

in Markhay (i. 2000)

working in the facilities of the vehicle

makers themselves.

Altogether IAD employs 900 people, some 600 of them at headquarters. It has only a small office in Tokyo itself; much of the work for Japanese vehicle makers is undertaken in other

centres, says Shute.
Worldwide, IAD is running four computer systems — some linked by satellite — allowing 150 design and engineering terminals to communi-cate with each other. Each terminal is operated on a double-shift basis.

Shute asserts that it is IAD's depth of expertise which has enabled it to gain a strong foothold in North Amerca. US vehicle makers have tended to be more vertically integrated than European ones, and have relied on outside design companies mainly for drawing purposes. "We are successful there because we can engineer some-thing for them, not just rent-a-pencil it, which is all that a lot of the Detroit competition' is capable of. Nowadays, the vehicle makers are looking for more than that. One large organisa-tion I know didn't even have a structural engineer; they are large companies, but not very deep in expertise."

He professes admiration for the way
US producers are responding to competition in their own local markets.
"They have brought down development times for new vehicles to five
years and are trying for three and a
half." The latter is increasingly the
timescale for IAD's contracts.

IAD's development of a highly skilleid workforce has required Shute to give a high priority to recruitment. IAD trains 25 staff a year, taking on 16-year-olds as apprentices and 18year-olds as trainee draughtsmen, as well as graduates. It has an on-going sponsorship of students both at uni-versities and at the Royal College of Art, which has a world-renowned automobile design school.

Turnover this year is expected to be 250m, with a pre-tax profit of around £3.4m. Earnings are relentlessly ploughed back into the business, as has happened every year since Shute started it. Over £5m is being invested this year, mainly in yet more computer-sided design equipment.

Shute, 49, now cuts a somewhat more relaxed, ready-to-smile figure compared with the grim worksholic seeking to root IAD firmly in the automotive industry in the early and

That is partly due to a 70-strong management team being in place around the world so "the me-runover-by-a-bus scenario does not mean that the company can't carry on," observes Shute. For example, IAD recently took on John Singer, for-merly with Barclays de Zoete Wedd, Barclays' investment bank subsidiary, as business development director charged with planning IAD's future five years down the road.

Yet ultimate ownership and control of IAD rests very much with Shute and his wife, although for how much longer is an open question. Shute admits that "It's a big organisation now, and it's as much as I can do to fund it. Maybe we will take it public eventually. We've had a lot of people wanting to buy in, but we've not been looking for that sort of involvement."

IAD has already played a key design and development role in doz-ens of new vehicles - for example, the new Volvo 440. Most work,

though, remains unreported because of confidentiality agreements.

The company has also designed and developed vehicles — such as the four-wheel-drive off-road "Hunter" of radical appearance - in its own right, as promotional or concept vehicles.

Negotiations are even going on for two of IAD's vehicles to be produced under licence by another manufac-Is a logical conclusion that IAD will

one day launch into commercial man-ufacture in its own right? "Maybe one day," says Shute. "But really we want to remain a design and development company.

We don't want to compete with

The long hard slog to achieving quality

Michael Skapinker reviews a book that dispels a few myths

on Collard once visited a seafood company that had two production lines. One line produced fish for Marks and Spencer and adhered to that company's demanding requirements. The other line, serving different customers, had lower standards. The Marks and Spencer production line was cheaper to

run. Collard, formerly of British Steel and now personnel direc-tor of Coopers and Lybrand, the accountants and management consultants in London, says that several myths still surround the quality issue. One is that high quality costs too much to achieve. In fact, it is poor quality which costs money, with high reject rates and lost customers.

The second myth is that employees in western, and par-ticularly British, companies are unable or unwilling to match the levels of quality achieved by Japanese compa-nies. Yet the Japanese learned about quality from western experts like W. Edwards Dem-ing and J.M. Juran. Japanese companies which set up facto-ries in western countries manage to match the quality stan-

dards they achieve at home.

Managers who are not taken in by the first two myths often, wever, fall for a third: that high quality standards can be achieved by the end of this year or perhaps by the middle

of next year.

Collard has written a book* to correct this misapprehension. Quality is a long, hard slog, he says. The struggle to achieve it is never-ending.

When Japanese companies were asked why they were pre-pared to open their factories to interested western managers they said: "Because it would take you 10 years to get to where we are now — and by that time we shall be further

Collard argues that there is no easy way to catch up. There are, he says, three steps to achieving zero defects in products and services - the only level which companies should be

prepared to accept.

The first step is to investigate the company's quality needs. The second is to plan its quality campaign. The third is to implement its quality pro-

gramme. Too many companies go straight to the third stage, with the result that their quality programmes collapse in an atmosphere of cynicism and recrimination.

At the investigation stage the company should look at what it is that their customers really want. "When was the last time that a market survey

was carried out on customer requirements?" Collard asks.
Companies also need to examine their organisational culture. How will middle managers react to a quality improvement campaign? Will they say, defensively, that they already maintain the highest standards?

Managers should also look at the causes of quality problems. These are not always obvious. The seafood company men-tioned at the start of this article was having problems with its suppliers. They were postponing deliveries because they hadn't been paid for previous consignments. The prob-lem appeared to lie with the accounts department which couldn't get the cheques out on

The company considered increasing the number of staff in the department. On further investigation, however, they discovered that the real diffi-culty was that the company's branch managers were holding on to suppliers' invoices rather than sending them directly to the accounts department. They thought they were doing the company a favour by delaying payment. In fact, they were causing production hold-ups.

Companies should then plan their quality programme in detail. A member of the board should take responsibility for quality, assisted by a senior manager who should be freed from all other duties. A steering committee should be set up to plan the launch of the programme and the training of staff and to set the dates for

reviewing progress.

Only when these two steps have been completed - a process which could take several years - should the company launch its quality programme,

Collard says.
*Total Quality: Success through People. Institute of Personnel Management. £13.09 members. £16.08 non-members.

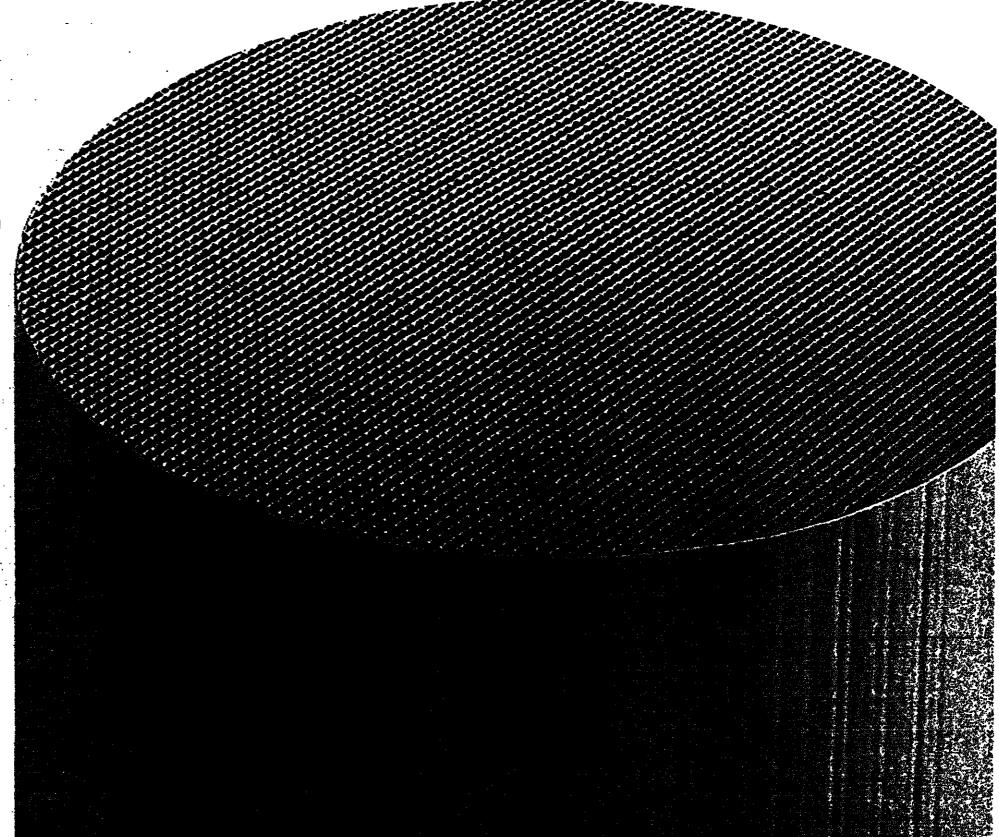
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LEGAL COLUMN

Irish graduates claim they face unofficial quota

told the court, was that after

running computer tests on the

society's figures he had come

to the conclusion that the

decline in pass rates from 1981

to 82, from 1982 to 83 and from

1983 to 84 (13 per cent, 14 per

cent and 11 per cent) were so great that they could not have happened by chance. The prob-

Both Dr Unwin and Dr

O'Buachalla said the contract

paper was the "control mechanism." If students fail any one

of the individual papers they must resit the whole examina-

the society's five internal examiners for the contract

paper marked 64 scripts. Each

examiner passed, respectively, six, seven, eight, 15 and 34 scripts, which translate into individual pass rates of 9 per

cent, 10 per cent, 12 per cent, 23 per cent and 53 per cent. It

also emerged during the hearing that Mr MacGabhann's

contract paper was marked by

an examiner who did not have

a law degree.

By Robert Rice, Legal Correspondent

law graduates and the Incorporated Law Society of Ireland. The society stands accused of operating an unofficial quota system through its professional examinations in order to restrict the number of entrants

into the profession.

Four cases have been brought against the society by students. One is on appeal to the Supreme Court. Questions have been asked in the Dail. Members are now calling for administration of the final examination system to be taken away from the society and placed on an independent statutory footing.

As Mr Bernard Allen, a member of the Dail, said: "The Law Society must be told that it is not a yacht club that can control the size of its member-

The row concerns the Final Examination-First Part (FE-FP), which is the equiva-lent of, and modelled on, the English Common Professional Examination which has to be taken by non-law graduates before they can do their Law Society finals and qualify as

It is designed to test them on the six "core" subjects. English and Welsh law graduates are exempt from the CPE because the core subjects form a major part of their law degree. So too were Irish law graduates until

A ROW is brewing in the Republic of Ireland between reason, the society decided that they would no longer be exempted from the FE-FP, except the criminal law paper. It was as if the society was

saying that during three years of study for their degrees, Irish law students had learnt nothing in any area other than crime. Their degrees were, in other words, not worth the paper they were written on. The issue came to a head

last autumn when a law stu-dent, Mr Frank MacGabhann, 39, challenged a law society decision refusing to admit him to its law school in the High Court in Dublin. Mr MacGabhann's case was

broadly, that he had failed the FE-FP two years in succession not because he was not up to the required standard but because he had fallen foul of the society's quota system operated to limit the number of entrants to its law school each

year to about 150.
In February this year he lost his case, Mr Justice Blayney ruling that the society did not "impose" a quota in the 1986 examination, the year about which he was complaining. The case is now on appeal to

the Irish Supreme Court.

During the course of his judgment, however, the judge noted the numbers sitting and passing the FE-FP in the years from 1981 to 1986. In 1981, 172 sat the examination, 134

passed, a pass rate of 78 per cent. In 1982 the figures were, respectively, 226, 146 and 65 per cent. In 1983, 312, 159, 51 per cent. In 1984, 391, 155, 40 per cent. In 1985, 371, 159, 43 per cent. And in 1986, 325, 147, 45

How was is it possible, Mr Mick Murphy, of the Union of Irish Students, inquired in a letter to the Irish Times on March 1, "for any judge to conclude that a quota has not been in operation since 1981 or that a quota was not imposed in 1986?"

Especially , he said, at a time when the entrance qualifica-tions to read law had never ties said the standard of law graduates had never been

Mr MacGabhann did not go to law empty-handed. He went armed with some damning evidence compiled by Dr Antony Unwin, a senior lecturer in statistics at Trinity College, Dub-fin, and the support of senior academics, among them Dr Seamus O'Buachalla, senior lecturer in education at Trinity. Disquiet within the law faculty at Trinity about the number of their best law graduates who seemed to be failing in subjects they had already passed during their degree, had led Dr Unwin to carry out a statistical analysis of the

FE-FP.
What he found, and what he

How was this possible? Mr Mark Little, president of the Trinity College Students Union, wrote to the Irish Times on March 16, "Exactly who were the candidates who were fortunate enough to be marked by the fifth examiner? Who decided which examiner marked which scripts?" he

ability of such a fall from one year to the next is less than The row has moved on a litone in a hundred. The probatle since March, with the revebility of such falls occurring iation, two weeks ago, that the society's governing council in 1978 had considered reserving three years in succession is less than one in a million. Even among law graduates, the a number of places at its law pass rate declined steadily school for the sons and daughfrom 83 per cent in 1981 to 50 per cent in 1984, 1985 and 1986.

ters of solicitors.

The society's director of education, Professor Richard Woulfe, says the suggestion never got off the ground and the society had never reserved such places.
The confidential minutes of

the January 1978 council meeting quote the current president of the Law Society, Mr Maurice Curran, saying he "could see no difficulty in having, say, 10 places reserved for families of In 1982 the pass rate on the contract paper was 89 per cent. In 1986, it emerged that each of members of the profession."

The meeting appears, from the minutes, to have had no objection to the suggestion. Sixteen of the 30 council members at the meeting are still on the council

Attention is also focusing on the qualifications of the 13 internal examiners who will mark this year's examination

Students want to know why only six of the 13 have law degrees and why two have no degrees at all. Their qualifica-tions as solicitors might make them suitable to mark the practical stages of the Finals Examination, they say, but not the FE-FP, which is designed to test whether a candidate has sufficient grounding in aca-

demic law subjects."
All this might be of little concern to the English and Welsh profession were it not for the fact that when full reciprocity between Irish and English legal qualifications comes into force next year there is likely to be a stampede of Irish law graduates into the UK to take their finals.

This is bound to make it harder for English law gradu-ates to gain places, which are siready in short supply, at the Colleges of Law and the poly-technics that teach the English Law Society Finals Part II

Irish law graduates are exempted from five of the six core subjects of the English CPE. They have to sit land law only because English and Irish law in this area is so different. Once they have passed that paper, however, they are free to go on to do their Part IIs

In view of the obstacles they face at home, who could blame them if they all decided to

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CONSTRUCTION CONTRACTS

Developing Exmouth Docks into a marina

TEAM SERVICES has been awarded a design and management contract by Fairfold Properties to redevelop Exmouth Docks.

THE PERSON

R ting

The initial construction phases are valued at £40m. The docks are to be transformed into a 130-berth luxury marina surrounded by town houses and apartments, a retail unit, public house and restaurant, together with offices for the harbour master and customs

The overall development is worth £69m and covers an area

of 48,000 sq metres. Altogether there will be 434 residential units, comprising 16 two storey town houses integrated with three- and four-storey apart-ment blocks incorporating stu-dies, one and two-bedroom flats and a number of pent-

There will be 729 car parking spaces, most of which will be at semi-basement level. Team's first task is to put land reclamation and sea defence programmes in place. Work on this is scheduled to begin in the late autumn.

Taylor Woodrow builds London office blocks

TAYLOR WOODROW GROUP has won four contracts total-

ling over £40m.
The construction arm is building an eight-storey office block, worth ill.8m, in Whit-tington Avenue, next to Lloyd's and Leadenball market. Gross floor area is 72,500 sq ft, and the work is for the Corporation of London. At Charing Cross a site is being developed for the Metropolitan Police Office. Valued at £12.4m, it involves erection of a fivestorey building, and fitting out a four-storey shell.

Taymel, the management arm, has a £10m order from Plessey Defence Systems for engineering and construction services in support of a key contract awarded to Plessey by the Ministry of Defence for the provision of satellite earth stations. The new facility, at RAF Oakhanger, is to support the Skynet 4 generation of satel-

A £6.5m contract is for design and project management of the installation of a 3000 tonne extrusion press at Almetex's St Helens factory.

Management scheme for hospital construction

AMEC PROJECTS has won a in the UK. contract to provide management services for Fife Health Board's Phase II West Fife Dis-trict General Hospital

Overall cost of this hospital is in the region of £32m. Phase Il will replace acute facilities in three separate hospitals in Duniermline.

It is to be built under the design-and-build concept, believed to be the first time a contract of this type has been used on a major NHS hospital

The project manager and his team will be responsible for preparing tender documenta tion covering a specification brief outlining Fife Health Board's detailed requirements, evaluating tenders, and recommending the contractor to carry out the work, which will include not only the design of the hospital but also the con-struction. He will supervise the building to ensure the required

HIGGS AND HILL CARIBBEAN has been awarded a contract, worth about £2.7m, for construction of a three-storey office building close to the commercial centre of Bridgetown, Barbados, which will become the new headquarters of the Manufac-turers Life Insurance Comthe site was originally occupied by the "Great House" of a sugar plantation, which had fallen into disrepair. Demoli-tion and site clearance has

Cladding will be in coral stone, with full height coralfaced portico columns.

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FINANCIAL TIMES

Motorway work for Mowlem

Work starts this month on building the southernmost section of the M3 motorway.

The £41.6m scheme, which will be built by JOHN MOW-LRM & CO., is due to be completed in the summer of 1991. The work involves widening

and upgrading the A33 between Poles Lane, Compton, to the south of Winchester, and its junction with the M27, to the north of Southampton. An interchange is to be built at Pitmore Copse, near Otter-bourne, and a link road pro-

The UK civil engineering operation of WIMPEY CON-

STRUCTION has won two con-

tracts involving extension of a motorway in Kent and the con-

version to dual carriageway of

Value of the projects,

awarded by the Department of

Transport, totals over £41m, and the period of completion is

In Kent, the M20 contract

will complete the eastern sec-tion of the "missing link"

between Maidstone and Ash-

a trunk road in Somerset.

set at two years.

"Missing link"

vided between the motorway and the A335 at Allbrook. The invitation to tenderers to offer their own periods for

construction has resulted in the earliest possible contract completion date for this much needed scheme. The letting of this contract is another step towards the completion of the M3, which is a vital link in the trunk road network, connecting the towns and ports of south Hampshire and Dorset with London and the Midlands. Because of the heavy use of this important route, especially

The contract entails con-

struction of a section of dual

three-lane motorway in mainly

rigid pavement, as well as asso-ciated link roads and inter-

changes in the vicinity of the

motorway's present termina-

Six road overbridges, one

road underbridge, and a pedes-trian subway will also be built and the contract includes

about 4km of single-carriage-

Under a separate contract, Wimpey has been awarded the

way side roads.

ford. It will extend from its present termination north of Ashford to a point 11km away,

Dual carriageway

during the summer months, two lanes of traffic will be maintained in each direction during peak periods. This will minimise inconvenience during construction, although some delays are inevitable. Motorists are advised to allow extra time for their journeys and, if possible, to use another route, particularly during busy periods. For the safety of motorists and con-struction workers, a compul-

...and roadbuilding for Wimpey dual carriageway as an improvement to the A303 near lichester.

sory 50 mph speed limit will be in force throughout the length

In addition to the stretch of dual carriageway, 1.6km of slip roads and 4.7km of single car-riageway are to be built, both in flexible construction. The contract calls for two four-span bridges, and one single-span bridge, all with prestressed, precast concrete beams, on bored pile retaining walls. Culverts, drainage and culvert structures will also be pro-

Work on the road requires excavation of about 650,000 cumetres of material, and creation of embankments comprising 580,000 cu metres of material.

IN BRIEF....

Bank of England registrar's

department

TARMAC CONSTRUCTION has been awarded a £13m contract by the Bank of England to build a registrar's department in Gloucester. Work on the foundations of the 130,000 sq ft offices in Southgate Street has started, and the building will be ready for occupation about the middle of February 1991. Four storeys high, the building will be clad in traditional brickeast under elete nitred. brickwork under slate pitched roof. The Bank has started moving staff into the area -about 30 are working in temporary quarters alongside some 100 locally recruited staff.

* * * *
The £4.5m Long Melford bypass contract has been awarded to ROADWORKS, civil engineer-

ing division of Jackson Group.

* * *

IDC, an AMEC company, has been awarded a £4.5m design and management contract by Chloride for refurbishment of a 3,350 sq metre building in Man-chester to form a sodium sulphur production module mak-ing the "Beta" cell. Completion is scheduled for June 1990.

 $\star\star\star$ TRY BUILD has been awarded a three-year term maintenance contract, worth £3m, for the runways and roads at Heathrow Airport.

BRIMS, part of the Brims Holdings Group, has won orders worth over £3m. The largest is a £1m contract for construction of a replacement mill at the Cornwall Works, St Helens, of BLM North

The Property Services Agency has warded FAIRCLOUGH CIVIL ENGINEERING a £5.7m contract to upgrade the main runway at RAF Alconbury in 22 weeks. The 60 metre wide, 3,350 metre long runway will be regraded in asphalt, and both over-runs reconstructed in concrete.

BOVIS CONSTRUCTION has won mangement fit-out contracts for two Tesco superstores. One, for £2.5m, is at Altrincham Road, Baguley in Manchester: Bovis also won the £4m management contract to build the shell of this store. The other, also for £2.5m, is for the Mossley Hill store which Bovis is building in Liverpool.

J.M. JONES CONSTRUCTION has an order to design and build a £2.5m scheme of indus-trial and warehouse buildings on the Bow industrial estate in Stratford, East London. The development, of eight terraced and two detached buildings, will include and area of twostorey offices.

FONDEDILE FOUNDATIONS has contracts worth a total of £3.3m. Largest, at almost £2m, is for piling and underpinning a Grade I listed building in the Port East Development, Isle of * * * Dogs, involving installation of FAIRCLOUGH & FOSTER 1500 Pali Radice piles.

PRECAST CONCRETE **DESIGN & BUILD**



Costain **Dow Mac**

HENRY BOOT & SONS has been awarded a £15m management contract for construction of a department of oncology. and centralisation of renal services at Nottingham City Hospital, for Trent Regional Health Authority. A 5km length of both carriageways of the M11 south of junction 5 is being resurfaced under a £4.1m contract from Essex County

CONDER STRUCTURES is building a 26 metre high ware-house, worth almost £2m, at Accrington for Fine Art Developments, together with two-storey offices and a loading

R.J. BARWICK & SONS,
Dover, has won orders worth
over £7m. The largest, refurbishment and restoration of the Old Palace for the Maidstone Borough Council, is valued at over £2.7m, with a contract duration of two years. At King's School the company is building a recreation centre, for £2.05m. Other contracts include the reinforced concrete substructure and frame for the Dover Heritage Centre, a

NOT LONG AFTER W.G. GRACE WAS OPENING IN MELBOURNE, Australian Mutual Provident WAS OPENING IN LONDON.



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Royal Garden Hotel, London

Fiber: Doing business in Spain

CBI Conferences: City investor

Business International: What

the 90s will mean for interna-

Institute for International

Research: Cost control and

profitability in retailing (01-434

The Bow Group: The European defence industry and 1992 (0488

Chiswell Street Brewery.

Battelle Institute: Strategic

management of technology

September 25-26 IBC Financial Focus: The

changing pattern of business

Regent Crest Hotel, London September 26

The Economist: People mean

profits in the '90s - why and how the human side of busi-

ness is a critical source of com-

RAF Club, London

Hyde Park Hotel, London

Park Lane Hotel, London

tional business (01-493 6711)

Le Meridien Hotel, London

Centre Paint, London

Califf Asset

mber 20

ntember 21

September 21-22

September 22

(01-498 0184)

(01-637 4383)

740730)

relations (01-379 7400)

(01-837 1138)

DIARY DATES

FINANCIAL

TODAY
COMPANY MEPTINGSAuthority Inva., Cadopan Hetel, 75 Storne
Streel, S.W., 11.00
Equity Consort Inv. Tst., New Court, St.
SMITH'S Lane, E.C., 10.00
EQUATIO MEETINGS-Finale; Resort Hotels Sheldon Jones

Richardsons Westgarth DIVIDEND AND INTEREST PAYMENTS-Aen 35cts Beecham 9.7p Coalite 11.25p Embassy Prop 22p
Equity Consort law. Tst. 12p
Do. Dtd 24p
Exchequer 101-po 1997 51-po
Homestake Mining 5cb
Meat Trade Suppliers 2p
Meat Trade Suppliers 2p

reset (race Suppers up Mountylew Estates 7.5p New Zenland FRN's 1980 \$483.38 Oil & Netural Gas Commission ME FAN's 1997 \$341.70 Benking FRN's \$515.35 TOMORROW

TOMORROW COMPANY MEETINGS-Group, Bakans' Hall, Harp Lane, E.C., 10.30 r. Smith & Turner, Griffia Brewary, Chis-

icottishi Easset; mrironch Mines
JVIDEND AND INTEREST PAYMENTSAddison Consultancy 0.9p
Authority Invs. 4.25p
Boots 6.5p
Boots 6.5p rol Techniques 1.5p idly Hotels 1.6p r. Smith & Turner "A" 2.5p

odhead ngKong & Shanghai Benk

Westminster Und. Var Rate h
\$257.15

New Zealend FRN's 1807 \$168.20

Owen & Robinson 0.3p
Sea Containers 15cts
Sandard Chartered FRN's 1995 \$168.87

Toothill (R.W.) 2.7p

Weolwich B. S. Fit In Me 1995 \$333.97

WEDNESDAY AUGUST 23

COMPANY MEETINGSAffect Collects, Sander Nortest Gerdens Hotel,
Hall ings, Seffault Conference & Benqueting
Centre, Homer Read, Solibuil, W. Midlands, 12.00

CARD MEETINGS-

Barr & Wallace Annold Tal. Lec Retrigeration

Wair Grp. DIVIDEND AND INTEREST PAYMENTS. Carlton Comms. 3.05p Carlstonia Bank FRN's 1990 \$502.78 Christie 2.0p Cropper (James) 1.825p Dawson Ind. 8.55p First National Finance t National Finance 4.5p fax B. S. FRN's 1996 £158.56 Morgan (J.P.) Int. Pinance PRN's 1997 \$252.36 Nationated Anglia B. S. 4 pp H. Ln. 2004 ID.9048 Shaw (Arthur) 2.7p Stormount of to

Sormgard u.19
Sean (John) 12p
Treesury 22pp L 2011 \$1.84 Vesper The
croft 5.759 SDAY AUGUST 24
COMPANY MEETINGSDowly Grp., Arie Court, Chellenheim, Glee
11.30 on Grp., Browns Holel, Dover Street, 12.00

Sank of reve sacus Burton 8pc Ln 1986/2001 4pc Costain Finance 71₂pc Gld Red Pf 3.70c 3.70c Debenhem Terraon & Chiar Doctor 0.65p Eswick 0.3p

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Hogg Robinson 2.7p
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In Shops 1.2p
Investment Co. 0.65p
Investors in Industry Intl. FRN's 1994 \$26.46
Racal Electronics 4.55p
Rove Erans Inve. 2p
Rovel Earns of Canada 55cts
Tereognoreton Tat. 0.8p
FRIDAY AUGUST 25
COMPANY MEETINGS
AIM Group, Great Eastern Hotel, Liverpool
Street, E.C., 12.00
FRI Babook, Pensine Hillion National, Ainley
Top, Huddersfield, 11.30
FCA Citillog, Hillion National Brackets, Segshot Road, Bracknell, 12.00
Utcl. Gastrantos, Goring Hotel, Seeston Piace,
S.W., 10.00

Tiliey int. Dividend and interest paymentsitleys 1.9p Campbell & Arrestrong 3.3p
Donalno Printing 1.5p
Donalno Printing 1.5p
Drayton Far Eastern Tat 0.5p
Eaton 50cb
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French (Thomas), 1.45p
Great Western Financial 20cts
Jersey Electricity "A" 9p
Kode Ind. 2.5p
Lloyds Eurofinance FRN's 1966 1174.82
Macropell 2.2p
Moorfield Estates 1.2p
Moorfield Estates 1.2p
Murray Technology 0.4p

4 2 pc Do. 8 2 pc Ln 1991/95 4 2 pc Ruc Estates 30 Rud Estates op Scape 6.23p Security Archives 3p Symands Engineering 0.7p Symands Engineering 0.7p
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10pc 2001 5pc SUNDAY AUGUST 27

Trade Fairs and Exhibitions: UK

August 26-28 Town and Country Festival (0203 696969)

Top Drawer Gift and Decorative Accessories Exhibition (01-727 1929) Alexandra Palace September 3-7 International Autumn Fair (01-855 9201) Olympia

International Carpet Fair (021-705-6706) Exhibition Centre, Harro-Offshore Europe Exhibition and Conference (01-549 5831)

Aberdeen September 10-13 International Menswear -MAB (01-437 8754) **Earls Court** September 12-14 Point of Sale, Merchandising and Display Exhibition and

Conference (01-340 3291)
Business Design Centre, Islington September 12-23 Antiques Fair (04447 2514) Cheisea Old Town Hall September 15-23 International Boat Show (0703

Southampton September 17-18 DIY Trade Show (01-302 8585) **Earls Court** September 17-19 Gallery 89 - Framing and Fine Art Market (01-855 9201) Olympia 2, London September 18-22 International Handling & Stor-

Overseas **Exhibitions** age Exhibition (0895 58431)

NEC, Birmingham International High Definition Television Exhibition — HDTV (01-931 9985) Tara Hotel, London

International Helicopter Technology & Operations Exhibi-tion (01-549 5831) Redhill Aerodrome September 25-28 International Police Exhibition

& Conference (01-446 8211) Barbican, London September 26-27 Independent Power Generation Conference and Exhibition -INPOWER (0737 768611) Heathrow Park Hotel

otember 27-October 1 Personal Computer Show (01-486 1951) September 29-October 1 National Franchise Exhibition (01-727 1929)

NEC, Birmingham October 3-5 Transport and Distribution Services Show and Conference (01-868 4466) Wembley Exhibition and

Conference Centre October 19-20 Law Society National Conference and Exhibition (0423 Exhibition Centre, Harro-

NEWSTEC '89 - The Newspaper Society's exhibition and confer-ence dealing with market led technology in newspaper production (01-636 7014) The Brighton Metropole

August 25 - Sept 1 World Fair for Beverage Tech-nology DRINKTEC-INTER-BRAU (01-948 5166) August 25 - Sept 8

International Audio and Video Fair (01-930 7251) September 3-9 International Autumn Fair (0375 392222)

Show of the Nations Exhibition (01-977 3474) September 13-14

Pre-Press Exhibition (0372 September 13-17 International Fisheries Industry Exhibition (01-948 9900)

International Motor Show IAA (01-734 0543)

September 17-20 International Hardware Show QUOJEM (01-225 5566) Sept 25-Oct 1 Tolley Conferences: Duties and International Technical Fair responsibilities of a company (01-836 5219)

(01-225 5566) Paris

Business and management conferences

Management Centre Europe: The fundamentals of finance and accounting for non-finan-cial managers (32/2/516.19.11) Brussels

European Society for Opinion and Marketing Research 42nd ESOMAR congress (Amsterdam +31.20.6642141)

September 6
Tolley Conferences: Payroll manager's review third annual updating conference 1989 (01-680 5682) London Press Centre

September 11 The Industrial Society: Annual hours - principles into practice (01-262 2401)

CBI Conferences: Pay and performance (01-379 7400)

Centre Point, London September 13-14 Financial Times Conferences: World Motor (01-925 2323) Hotel Inter-Continental,

ntember 13-15 ANCE+CITHA: World convention of trading companies (39 2 4818121)

September 14
Tolley Conferences: Duties and secretary (01-680 5682)

London International Robotics, CAD/
CAM, Automation Engineering
Exhibition - PRODUCTIQUE
(1) September 15
The Economist Conference
Unit: Deregulation and joint ventures in international tele-Unit: Deregulation and joint ventures in international telecommunications strategies

petitite advantage (01-839 7000) Hyde Park Hotel, London stember 27 CBI Conferences: Production

efficiency (01-379 7400) Centre Point, London

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there have been no changes to the details published



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PORTS & PORT DEVELOPMENT

The Financial Times proposes to publish this survey on:

29 SEPTEMBER 1989

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Number One Southwark Bridge London SEI 9HL

FINANCIAL TIMES

FINANCIAL TIMES CONFERENCES

RETAIL FINANCIAL SERVICES London, 2 & 3 October, 1989

After a two year interval this conference is being held again in London and the agenda is remarkably full. The impact of the Single European Market on the retail financial services industry will be the principal theme of the opening day and the outlook in the United Kingdom, where the competition is increasing every day, provides the focus of the second day. Among the speakers are: James Larkin, American Express Europe Ltd; Silvio Malitius, Bundeskartellamt, Charles Winter, The Royal Bank of Scotland Group pic; Don McCrickard, TSB Bank plc; Günther Schmidt-Weyland, DG Bank; Dr Peter Troberg, Commission of the European Communities; Seymour Fortescue, Barclays Bank PLC and Peter Sutherland, Chairman Designate of Allied Irish Banks

BUSINESS WITH SPAIN: STRATEGIES FOR 1992 & BEYOND Madrid, 6 & 7 November, 1989

With the continuing international interest in Spain, the Financial Times is arranging this Autumn its fourth Business with Spain Forum. To be organised in association with Expansion, the conference will focus on the economic outlook for Spain and Europe and then go on to assess a number of major issues of interest to the banking and international business community. Speakers include: Norman Lamont, HM Treasury; Claudio Aranzadi Martinez, Spanish Minister of Industry and Energy; Luis Carlos Croissier Batista, Comisión Nacional del Mercado de Valores; Sir Martin Jacomb, Barclays de Zoete Wedd; Manuel Guasch Molins, Ebro François Henrot, Compagnie Bancaire; Emilio Botin Rios, Banco Santander and Mario Conde, Banesto.

WORLD ELECTRICITY London, 16 & 17 November, 1989

The FT World Electricity conference is an important annual forum for discussion and assessment of the economic, financial and political issues facing the power industry. This year the agenda emphasises the role of the utilities in a public policy climate that is increasingly hostile to monopolies and favourable to competition. The conference will feature a survey of the prospects for some of the most important electricity systems and will include debate about privatisation in Britain. Among those taking part are: Robert Malpas, Chairman Designate of PowerGen; Peter Bradford, Chairman, New York State Public Services Commission; Rémy Carle, Directeur Général Adjoint, Electricité de France; Mitsuo Nakajima, General Manager of The Tokyo Electric Power Company and Dr Dirk Kallmeyer, Director, Rheinisch-Westfällisches Elektrizitätswerk AG.

All enquires should be addressed to: Financial Times Conference Organisation 126 Jermyn Street, London SW1Y 4UJ Tel: 01-925 2323 (24-hour answering service) Telex: 27347 FT CONF G Fax: 01-925 2125



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Tel: 01-222 7245.

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Messages from the interior

Colin Amery on a book that sheds new light on decor trends

t was that great Italian professor, Mario Praz, who started it all. When he published his Illustruted History of Interior Deco-ration 25 years ago he was the first person to collect and publish contemporary views of

His book was in many ways also an illustration of his life. He made, in Rome, a set of rooms that not only housed his neo-classical collection but which were for him "the house of life." How curious it was that his obituaries failed to mention his important work on the history of interiors and concentrated on his work as a

professor of literature.

The important thing that Praz achieved was to show that the small worlds we create to live in can be works of the imagination. Our understanding of the past, our apprecia-tion of objects and furnishings, is much enhanced by a sharp-ening of the aesthetic senses. There have been followers of Praz who have compiled more detailed and extensive volumes about the history of interior design, but none of them has assembled the material with the same intense understand-

ing of the artistic imagination.

Books such as Peter Thorn-ton's excellent history of the European, and to some extent the American interior, Author-tic Decor — The Domestic Inte-rior 1620 to 1920, is invaluable as both a social history and a source of images and details. Stephen Calloway took that process on in an inevitably more selective way with his Twentieth Century Decoration, and now a new, solid 400-page tome has arrived - Nineteenth Century Decoration, The Art of the Interior, by Charlotte Gere century. It is probably right to published by Weidenfeld and Nicolson in London at £50. It as years of confusion. The

will be be available in the shops early in September.

Like its predecessors this book is a visual treat and immensely seductive, containing page after page of enchanting contemporary views and photographs of still domestic worlds of the past. But there is a danger — and Charlotte Gere imust have been aware of it — that yet another volume on the history of interior decoration simply reflects a publisher's simply reflects a publisher's formula for a profitable book. The format has become familiar, and indeed this book includes much that we have seen before. I have no wish to carp, because the book is a a great achievement, but it could easily have been two volumes. The running text is so often interrupted by long captions and irrelevant illustrations that the reader is inevitably inclined to skip. The text is, in fact, fascinating and full of valuable and intriguing contemporary accounts of rooms.

Take, for example, Queen Victoria inspecting the rooms at
Windsor as the finishing touches were being made for the visit of the Emperor of France and the Empress Eugenie. The Queen's views show that familiar English royal mixture of grandeur and

worked up." The story of the nineteenth century in terms of architec-tural history or the history of interiors is a complicated one, and this broad sweep shows just how complex it is. The early Empire/Regancy phase has always seemed to extend and soften the infallibility of classicism from the eighteenth

economy: "There was much fine old furniture in store,

which has been usefully



interior of a room at Stanmore Hall, Middlesex, as decorated by

Neo-Rococo and the Neo-Gothic were both powerful explosions of creativity in Europe, but there is a feeling that someone like William Morris was necessary to sort things out and sim-plify taste. He saw the importance of manufacturing and mass production and the consequences for domestic interiors. Historians have simplified things to make it look as though Morris was paving the way for the death of history and the rise of the Modern Movement. In fact he tried to make the vital marriage between the past and the present, and was successful and

Gere's book shows that sty-listic movements do filter into the domestic world. Morris, the Aesthetic Movement (there is a good contemporary description of the interior of Oscar Wilde's house), the Arts and Crafts,

Art Nouveau, the Vienna Secession, Frank Lloyd Wright and the new Renaissance in America; all flourished in the home and influenced com-

How this happens is hard to fathom and I would have liked more information about propaganda, the role of exhibitions and museums and patronage. It is difficult to write about more everyday homes, but fortunately there were in the nineteenth century travellers who carried their watercolours and recorded the rooms they occupied; Mary Ellen Best and Count Arthur Potocki did not hesitate to record rented rooms

The arrival of photography should have widened the range of the recording lens. But photographers seem to be as artful as painters and the opulent interiors recorded by Bedford Lemere and the world of early Country Life photographers show a continuing preference for the evocation of a contrived romance of a particular fash-

The over-decorated and over-furnished interiors towards the end of the century make for very crowded photo-graphs. You can understand the feeling of a writer in 1904 who felt that it was disconcerting to find that your host and hostess were less noticeable than their wallpapers. Even Norman Shaw had mixed views about the value of William Morris. He saw him as "a great man who somehow delighted in glaring wallpa-

fusing transitional phase of taste. The scholarship, learn-ing and sheer enthusiasm for serious observation of the past that is shown in this book and others of its genre is amazing.

The tragedy is that it is simply not applied to the teaching or practicing of architecture and interior design.

Somehow the scholar and the amateur are in the lead when it comes to domestic design - the architectural profession certainly has a long way to go to catch up. This book opens endless informative windows into the recent past. It avoids any major conclu-sions but provides plenty of elighted in glaring wallpamaterial to help us make judgments that are better informed.

The nineteenth century it should be read widely. And - apart from anything else offers us so many parallels, - apart from anything else - particularly as we are living it is a pure and indulgent pleanow in an enthralling but consumer for the eyes.

Gothenburg Symphony

Two concerts by the Gothenburg Symphony began a week of Proms that will be dominated by visiting orchestras. A decade ago the arrival in London of this orchestra would have created few waves, but the rise of the Gothenburg under Neeme Järvi, together with that of the Oslo Philhar-monic (also due at the Albert Hall, on Tuesday), has been one of the most striking of recent developments on the European orchestral scene.
As both Friday's and Satur-

day's concerts demonstrated the Gothenburg is now a formi-dable, highly characterful band, confident of its own pro-file and capable of playing that compares favourably with almost anything offered else-where. Järvi's careful hus-bander, must also much of the bandry must take much of the credit for this development, and it offers an example that ought to commend itself to London's orchestras, which so often seem more concerned to chase conductors with fat recording contracts rather than looking for those who will give them long-term commitment and careful training.

The Swedes brought no

native music, but Sibelius was a feature of both programmes. It was Järvi's recorded pilgrimage through Sibelius's orchestral music which first drew attention to the results he was getting in Gothenburg, and here, in both the Second Sym-phony and two of the Lemminkainen legends the same admirable qualities of spaciousness and warmth suffused the per-formances. The Swan of Tuonela was distinguished by rapt, even cor anglais playing and even cor anglais playing and well-focussed string chords; Lemminkainen and the Maid-ens of the Island; perhaps the least familiar of the series, received a convincing sym-phonic undertow and rapturous, glowing climaxes.

Moments in Nielsen's Fifth

ents exemplary, the sense of disaster just averted on the symphony's emotional catwalk, was remote; the snare-drum cadenza was too easily tamed, and the presenta-tion of ideas in the second tion of ideas in the second movement too pat. Yet so much of the sense of the work was conveyed, and the shape so clearly delineated, the shortcomings were minimised; Niel-sen is rarely heard so compre-hendingly in London. Two staple concertos and a novelty completed the pro-grammes; both soloists — Cho-Liang Lin in Mendelssohn's Violin Concerto and Roland Pontinen in Grieg's Piano Con-certo – gave the bold assertive accounts necessary in the circumstances with much style. cumstances with much style. The novelty, most eloquently played, was the British premiere of Arvo Pärt's Third Symphony, dedicated by Pärt to his fellow Estonian Järvi. The symphony dates from 1971 and was the last work before

Symphony, the major work in

Saturday's programme, seemed almost too spacious. Though the lack of flurry in the first

movement was welcome and the laying-out of its constitu-

made his reputation as the human face of minimalism. The symphony gives a few hints of that later direction the hankering after archaic harmonies, an ability to fasten upon deeply resonant sonorities, a tendency for melodies to rotate on their own axis. The rhetorical, self-consciously symphonic elements create an uneasy mixture with the con-templative, quasi-liturgical style towards which Part was evidently tending; there are vivid moments, but scattered about a framework that is

Pärt's seven-year creative silence to be broken by the sequence of works that has

Andrew Clements

never convincing.

Adventures in motion pictures

new-dance scene today, and it is the best of several good reasons to see Adventures in Motion Pictures. At its best it reminds me of the comic choreography of two senior British choreographers - Frederick Ashton (see Facade) and Richard Alston (see Java). It is musical, varied, economical, neatiy crafted; it is full of

lively footwork and vivid mime and it displays an imp-ish po-faced ac/dc wit. The Infernal Galop, Bourne's new plece, is a quick British flick through a pile of period caricature postcards of France and Brassai photographs. Cartoon France at the toon French figures at the front - La Liberté to the right. A jumbly view of the Eiffel Tower at the back. Fog in the air. A man in mac, cap and pipe bicycling across. (Designs by David Manners.) The six musical items range from Mis-tinguett's Les Endonts de Pon-ame to Offenbach's Le Grand Escart. The choreography is a franglais array of dance/mime

vignettes - cocottes, pigeons,

Bourne sets a drily ingenious quartet to that most sentimental of Edith Piaf's numbers, Hymne à l'Amour. Here, as often in his work, a male female duet (he lifts her) is matched by a female/male one (she him), the partners keep swapping - and yet the ending reinforces the song - a wide-eyed dancing fish, a half-dressed male couple whose liaison in *Pistière* is repeatedly interrupted by four merrymakers, a glorious few throwaway unison slow kicks that are a brief sketch of the can can: these are among the

Galop's great pleasures.

Another novelty is Keith Brazil's The Stuttering Lovers, also simply and sharply drawn. Kathleen Ferrier - though Brazil does not include *The Stutiering Lovers* itself - and from them he takes his dramatis personae to create pencilled folk scenes.

tiveness, assurance and affection.

It accompanies six Songs of the British Isles as recorded by

MATHEW BOURNE'S fish, matelots, passoirs, rendez. Like Bourne, Brazil knows choreography is among the vous and ob-la-la — deftly how to work against as well as arguably most elegant — festivated from the British drawn by Bourne with the words, accents and with the words, accents an phrases to fine effect. His choreography has a flair for gesture: these characters have real lives even when you can't specify what they're

> Bourne's 1988 Spitfire, a very funny, very solemn dance for four men in white underwear, begins the evening. Minkus and Glazounov ballet music; famous poses from the 1845 ballerinas' Pas de Quatre; female corps de ballet material from Balanchine's Serenade; a grouping from Merce Cunningham's Septet.
> The various levels of this

work - classical ballet, barefoot would-be he-men, underwear advertisements - are tied together by its lively response to the music. A pity that these three works, which make their dancers so likeable, are joined by Brigitte Farges's Kalenda Maia. This work lacks the precision and economy that distinguish the rest of the

Alastair Macaulay

Incontri in terra di Siena

terra di Siena), while it works beautifully in Italian, is hard to translate into English (Encounters in Siena territory is, I sup-pose, accurate, though hardly graceful). But, call it what you will, this little series of chamber music evenings, performed outdoors in some splendid, but usually not well-known set-

tings, can be decreed a total success at every level.
Socially, it has already established a faithful and enthusiastic audience. Musically, it is in the capable hands of the young cellist Antonio Lysy, largely English trained but bound to this area by family affections. In fact, his grandmother was the Anglo-American-Italian writer Itis Origo, and the Origo property, La Foce, in the baunting Val d'Orca, is the focus of the festival.

After a private concert at the Origo villa there, the first public concert was held at the Fattoria dell'Amorosa, just outside the town of Sinalunga. There, the London-based Goldberg Ensemble played a wisely-cho-

set, first a Mozart Divertimento (K 138), then two British pleces, the serene Elgar Serenade for Strings and the spiky Malcolm Arnold Concerto for two violins and strings and in conclusion, the irresistible Dvorak string Serenade (more an invitation to the dance than

to repose).

Though the acoustic was not ideal, and tended to thin the string tone, the group was able to display its sure ensemble and its grasp of a wide-ranging and demanding repertory.

Another concert was given in the courtyard of the superb Palazzo Piccolomini in Pienza. The Fattoria was the scene of a second chamber recital, and two concerts were given in the Castelluccio di Pienza, a little medieval fort on the Origo estate. Here, the festival's concluding programme consisted of two piano-violin-cello trios (Mozart K. 542 and Brahms op. 87 n. 2) performed by Lysy, the violinist Stephanie Gonley, and the planist Jeremy Menuhin. Between these two works,

(Mon) (217 83 45) Cathedrale Saint-Michel

217 83 45). Chapelle des Brigittines, Brus-

a profound impression, not least because of the perfect coherence of the three players. Here, the acoustic was more favourable, too; and the musicians' subtlety was not lost.

There is no shortage of festi-vals, to be sure, in the province of Siena (Montepuliciano is one; and the veteran Settimana senese, sponsored by the Accademia Chigiana in Siena itself, will take place in a couple of weeks); but this new enterprise definitely fills a gap, all the same. The perfect harmony between the serious vet always enjoyable programmes and the generally secluded, serene

places is something special.
It should be added that after most of the concerts a buffet supper is available, and is deli-cious. So after the feast of music, the gala meal continues the festive spirit. Friends arrange to gather from all over central Italy, and these "encounters" are happy,

William Weaver

Bros

WEMBLEY STADIUM

Bros, a teeny-bop band hurriedly trying to grow out of its audience before the audi-ence grows out of it, delivered a performance at Wembley on Saturday night that con-founded its critics. "We proved the world wrong about Bros," exulted Matt Goss to high-pitched acclaim from the thousands of screaming fans who packed one end of the stadium.

Much cynical press had been flung at the the two brothers from south London in the run up to the ambitious summer show. Bros can't sing and they can't play, carped the critics. After half a dozen hits they are past it and they won't be able to sell enough tickets to fill the local kindergarten let alone Wembley, crowed the cynics.

Well, like two modern pret-ty-boy Robins (and the Batman logo was to be seen everywhere in the crowd) Matt and Luke righted all wrongs, producing an exciting show that went down a storm with their pre-pubescent faithful.

There is no doubt Matt can sing, his voice a powerful fal-setto, effortlessly reached the high notes his young fans had been hitting all day. Brother Luke can play the drums, pro-viding a solid if unspectacular beat for the faceless, professional backing band. Bros compose their own

songs, and while few are likely to linger long in the memory, they at least match the basic demands of modern pop; aggressive, narcissistic lyrics set to muscular funk tunes. And if Wembley clearly was not full there was no doubting the passion of their sizeable

following.
Yet the one question that

remained unanswered after this performance was, do Bros have a future? The band's appeal is steeped in sibling, not sexual, love. Identical twins Matt and Luke, frighteningly, flawlessly pretty in matching blonde flat-top haircuts and sunbed suntans, are favourite

huge female following.
The obvious problem with this appeal is that it has a strict sell-by date. When their fans reach puberty, Bros will be cruelly deserted.

Although Bros claim to have added a harder edge to their music, there was little to differentiate the new from the old. Each song merged seamlessly with the next, and the subject matter rarely changed. From "I want to be famous" to their new single "Liar", Bros revealed their preoccupation with a selfish, immature materialism they mistake for the

cool conceit of adulthood. An inability to come up with a classic pop tune could prove their fatal weakness, scuppering any chance the has to mature before its audience does

The climax was remarkably restrained, revealing the brothers' inexperience in stage craft. Their young fans have yet to learn that you do not get an encore unless you scream for one, and on the closing "Drop the Boy" Matt failed to whip them into the frenzied finale the occasion required.

Pausing for a final pouting

pose, Bros dropped from sight through trap doors. It was a departure that could prove dangerously symbolic.

Patrick Harverson

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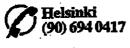
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FINANCIAL TIMES

ARTS GUIDE

London

The Proms. This year's Proms continue until September 16. Most concerts take place at the Royal Albert Hall, although St. Paul's Church, Knightsbridge, and Kensington Town Hall are also used. Tickets for most concerts cost from £3 to £11 and can be booked on 589 £12, 589 9465 (10am-8pm) or 379 4444 (24 hours); promenade tickets are available only at the door on the day of the concert priced at £1-50 or the concert priced at £1-50 or

The week's concerts include Beethoven and Schubert played by the London Classical Players under Roger Norrington (Mon); the Oslo Philharmonic Orchestra conducted by Mariss Jansons playing Dukas, Honegger, Tchalkovsky (Tues) and Strauss, Elgar, Nordheim and Stravinsky (Wed); the Schoenberg Ensemble performing works by Schreker, Hindemith and Schoenberg (Wed); and a concert of music by Copland, Mozart and Elgar played by the London Philharmonic Orchestra under Leonard Slatkin (Thur). Slatkin (Thur).

L'Orchestre des Jeunes de la Communante Européenne, conducted by Bernard Haitink Bruckner. (Mon) Salle Pleyel. Harpsichord Concerto, Colin Tilney: Frescobaldi, L. Couperin, Buxtehude, J.S. Bach. (Wed) Auditorium des Halles.

Gheat Oratorium Vereniging. conducted by Jo Ivens. Galuppi.

August 18-24

del's rarelyplayed Tuneriano.
There will also be contemporary
music by Wolfgang Rihm, Mauricio Kagel, Michael Sell and Antonio Madigan. Experiments, musical theatre, chamber music,
exhibitions and open-air music
music of the pregramme Alto-Saint-Michel. Organ Recitals. Corette, Kellner, Bach, Haydn, Ruppe (Tue) (8

Chapelle des Brigmunes, La. sels Virtuosi, Mendelssohn, Schoenberg (Mon). Frankfurt

Frankfurter Feste 1989. This year's Frankfurt Festival with the title of A Common-Brotherhood is based on two historic events: the French Revo-lution in 1789 and the start of the Second World War 50 years

Andrea Chenier starring Renato Bruson, Franco Bonisolli, Maria

Guelegina and the Budapest Radio Choirconducted by Glan-luigi Gelmetti, as well as Han-

agn.
The programme with about 100 performances, attempts to explain the historic events and their influence on contemporary culture and society in terms of the struggle for liberty. It starts with an international choir festival with an international choir festival with 10 different examples. Konzerthaus (Wed). val with 10 different ensembles from various nations, accompanied by the Moscow Radio Orches-tra, jointly conducted by Wladi-mir Fedossejew and Gary Bertini. There will performances of works by Mauricio Kagel, of Britten's War Requiem and Proko-fiev's Alexander Nevsky, Most of the Beethoven symphonies will be played by the Concertge-bouw Orchestra Amsterdam, conducted by Riccardo Chailly, the Berlin Philharmonic, Lenin-Tokyo grad Symphony, the Saito Kinen Orchestra under Seiji Ozawa. The North German Radio Orches tra will perform Krzysztof Pen-derecki's Polish Requiem, under the composer. Other highlights indule a concert version of

round off the programme. Alte Oper: tickets Frankfurt 069/1340-400. Ends Oct. 3.

Heonid Brumberg piano recital. Haydn, Chopin, Liszt (Mon). Hungarian National Philhar-monic conducted by Adam Fischer. Haydn, Saint-Saens, Kodaly. Arkadembof (Tues,

Thur).
Wiener Mozart Orchester in historical costume, conducted by Manuel Hernandes-Silva. Mozart.

Mostly Mozart Festival. Beaux Arts Trio. Mozart, Mendelssohn, Schubert (Mon). Festival Orchestra conducted by Gerard Schwarz with Midori (violin), Patricia Schwan (soprano), Susanne Menizer (soprano) and Vinson Cole (tenor) and the Festival Chorus directed by Joseph Flum-merielt. Mozart programme (Tue, Wed); Avery Fisher Hall (874 2424).

Tokyo Philharmonic Orchestra conducted by Hiroyuki Iwaki. ted by Hiroyuki Iwaki. Strauss, Debussy, Scriabin (Mon),
Bartok, Poulenc, Shostakovich
(Thur). Suntory Hall (359 9755).
Yomiuri Nippen Symphony
Orchestra conducted by Kazushi
Ohno. Schubert, Beethoven, Dvorak (Tues). Conducted by Masahiko Enkohii Mendelseeby hiko Enkohji. Mendelssohn (Wed) Suntory Hall (270 6191).

International Stamp

In any self-respecting car chase in the cinema, the speeding hero (or villain) must demon-strate his contempt for man -made barriers. Level crossing, police roadblock, customs post - never mind which, he must fly through it, smashing hindrances like matchwood and leaving dazed officials double-taking in his wake.

The cinema itself is catching this habit, in the age of ever -more-impotent language barriers. Terence Stamp's third volume of autobiography, *Dou-*ble *Feature*, is cherishable less for the romance with Jean Shrimpton, which is madly waved at us from the jacket photo and fly-leaf blurb, than for its account of Stamp's trend -setting tango with European cinema in the 1960s.

Chosen by Antonioni for Blow-Up, he was rudely dropped when Signor A found David Hemmings, Fellini promptly picked our hero up, dusted him down and starred him in Toby Dammit (his story in the episode film Tales Of Mystery). And soon after that Pasolini made him a sexual demi - god in Theorem.

DOUBLE FEATURE by Terence Stamp Bloomsbury £14.95, 336 pages

Since then, Stamp has spent his career playing just about everything but an Englishman and acting everywhere but in England. Most recently he's been a Wall Street high - roller (Wall Street), an ageing cowboy (Young Guns) and a space alien (Alien Nation). And why not? In the co-production age, cinema no longer respects lan-guage barriers or cultural barriers, nor even behavioural differences between nations.

Stamp's book is a delightful comedy of confusions by a writer clever enough to guy

himself while guying others. When stars reach Stamp's stature they can be used as exactly that: a rubber-stamp to 'internationalise' a French, Italian or Ruritanian film. Next to this Candide-like comedy of a jet-setting 'innocent' abroad, the book's home-grown

memories are less riveting. Nigel Andrews

FINANCIAL TIMES

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Monday August 21 1989

Buy-outs feel the strain

CREAKING NOISES are to be In the UK, the volume of buyheard in the corporate sector. In the past week or so, two sizeable British companies have had to restructure their balance sheets in a radical and rather painful fashion: both are up to their eyes in debt as a result of their managers hav-ing earlier raised large loans to buy control of the business. A third has been unable to syndicate a large loan which was also intended to finance a management buy-out, and the managers of a couple more have failed in their attempts to organise finance for similar

In the IIS distress signals have been coming from a number of companies which had been the subject of highly leveraged buy-outs in the past few years, and the prices of some so-called "junk" bonds which are often used to finance such transactions - have been looking very sick in the sec-ondary market: some are now offering yields of over 25 per cent. Are these isolated inci-dents, or do they signal more

High-priced goods

One obvious feature of all the troubled UK companies, and of some of those in the US, is that they are broadly in the same line of business — retailing high-priced consumer goods for use in the home, like carpets or furniture. This was all the rage a couple of years ago, when the new housing market was shooting ahead, but it is highly cyclical in char-acter and has succumbed very rapidly to a combination of falling house sales and high interest rates. Buy-outs which have taken place in other, less volatile sectors – such as food retailing or (pace BAT Industries) tobacco - ought to be a lot more secure.

Problems are hitting a wider variety of businesses in the US, but companies there are a lot more vulnerable to a financial squeeze than are those in the UK. As a result of leveraged buy-outs, the equity of the non-financial corporate sector has shrunk by over \$400bn in the past five years, which is equivalent to about a tenth of its total value at the start of this year. The balance sheet structure of corporate America ago – and this year, became trouble.

outs has been much more mod-

The capital gearing ratio (net debt as a proportion of replace-ment cost capital stock) has climbed quite rapidly since the early 1980s, and will rise further in the current year. But it is still well below the dangerous peaks of the early 1970s, and income gearing - showing the relationship between finance costs and profits remains at relatively low lev-

High profit levels

However, there are risks. For one thing, UK profits are now running at a very high level: the real rate of return for nonoil companies last year was the highest for more than 20 years. Significant further improvements seem unlikely, and as the two companies which announced restructurings last week found to their cost, any setback can have a dramatic impact on the financial ratios of highly borrowed concerns.

For another, the prospect of fat returns for investors and very high fees for bankers has encouraged some rather dan-gerous ideas in the past year or two. In particular, it has become fashionable to dismiss old notions about the appropriate level of debt for a particular business as being hope-lessly outdated. This is bull market thinking: never mind the assets, which are frequently undervalued anyway - all that really matters is the amount of free cash flow which a company generates. But the truth is that income gearing can be shot out of line by both lower profits and higher interest rates - and it is at that point when readily marketable assets show their worth.
Old-fashioned financial virtues have a way of re-establish-

ing themselves when times become harder. By all accounts, bankers are still queuing up to finance highly borrowed transactions in the UK (although there are signs that US bankers are becoming rather more circumspect). They would do well to take note of the message from last week's problem companies: a good story of two years ago turned into buy-outs one year

Sweden revises the model

SWEDEN'S RULING Social Democrats have been admired for 50 years for their successful ability to fuse market economics with a comprehensive welfare state. Their newly published draft programme for the next decade is, therefore, bound to arouse widespread interest, particularly in Britain and West Germany where their counterpart movements are trying to revise old ideas and approaches.

it is understandable that the Swedish Social Democrats continue to emphasise their commitment to a "strong econ-omy" which has ensured full employment, high income levels and a degree of equality not matched in other western countries. The coming tax reforms, the financial deregulation of the country as well as Sweden's determination to harmonise with the European Community's internal market by 1992 all underline the party's belief in the necessity of embracing economic liberal-

ism.
While the document stops short of actually suggesting the privatisation of parts of Sweden's massive public services sector, it makes it very clear that the limit has been it bigger still. Instead, the intent is to make public services more cost-effective and productive by reversing the traditional slogan of "more money for reforms" into "more reforms for the money."

Personal freedom

The document soberly emphasises that although social democracy has been and will continue to be concerned with the enhancement of personal freedom for everybody it cannot provide a guarantee of the good life. Thus the language of the class war is conspicuous by its absence, though the traditional commitment to equality remains.

The high priority to be given to the environmental question in the new manifesto is a sign of the times. However, in putting a serious question mark over the wisdom of Sweden's present energy policy, which involves both abandoning nuclear power over the next 20 years as well as tightening up on dioxide emissions from other fuels, the authors have

revived an issue that bitterly divided Swedish politics in the 1970s. Here, the party's strong union allies are fighting a rearguard action against the anti-nuclear lobby with the worrying observation that the cost of the present strategy will be higher unemployment and uncompetitive industries, threatening the country's high living standards.

Dead-end jobs But the Social Democrats are

seeking to broaden the issue to cover working conditions in industry with a radical new strategy for the labour market at eliminating thousands of monotonous, dead-end jobs. Good as it sounds in theory, the document fails to address, in practice, a central dilemma. Sweden's impressive industrial recovery during the 1980s has been mainly due to the success of its big compa-nies in world markets in the old manufacturing sectors where inevitably many jobs are mundane. At the same time the country has been relatively slow to develop new industries.

A purge of stressful jobs in the Swedish labour market - as recommended in the new programme - may make environmental sense but it could also destroy the primary source of Sweden's current wealth. It may also lead to an unacceptable level of unemployment, particularly as the public services can no longer create jobs as easily as in the 1960s and 1970s to cushion occupational change.

What Sweden really needs is neurial atmosphere that will encourage the growth of new small companies in new products and this must involve a bias against bigness. For too long the Social Democrats have been content to fund their social programmes on the backs of the large traditional. well-organised firms. Unfortunately the document - the inevitable result of a compromise between the party's different interest groups - fails to address this vital question. But, unless Sweden begins to generate jobs in high-technology areas, it is hard to see how the admirable aim of a environment fit for people to work in

can be achieved.

he triumph of the ballot box over military rule has been one of the most remarkable phenomena in Latin America during the 1980s. Ten years ago, more than half the region's population lived under the military: now almost 90 per cent live within democratic systems,

albeit imperfect ones. Argentina, Bolivia, Brazil, El Salva-dor, Guatemala and Uruguay have all witnessed a return to civilian government. Chile, after 16 years of military rule, is set on a seemingly irreversible path towards full democracy. Paraguay earlier this year saw the enforced departure of General Alfredo Stroessner, the last of the old style "family" dictators, and a reasonably fair election ensued in May. Early next year Nicaragua is pledged to hold openly contested elections. Within the region only General Noriega's Panama and President Fidel Castro's Cuba survive as instances of personalised, military-backed rule.

Yet for all the recolouring of the political map, the short-term results of this democratisation process have been at best mixed and frequently disappointing. All too often leadership has been mediocre and self-interested. Governments have allowed civilian rule to become an end in itself and have so far failed to establish ade-quate democratic institutions. Democracy has been introduced

from the top downwards: not nur-tured from the grassroots upwards. It is what might be called "cappuccino democracy" — where the froth on the surface conceals the real taste. The positive aspects cannot be ignored. The military have realised in

ignored. The military have realised in country after country that they lack the legitimacy to govern. Those groups which have traditionally backed them, notably the business oligarchy, recognise this as well. Human rights abuses, one of the ugliest features of military rule, have sharply declined even if civilian governments cannot always claim to be in countrol of the security forces in countries like of the security forces in countries like Guatemala and El Salvador.

The media is far freer, and greater freedom of expression has permitted ideas and trends to cross frontiers with increasing speed. Voters now have a reasonable choice in elections that are being conducted with less risk of deliberate fraud. Even Mexico, which once offered the spectacle of permanent one-party rule through an arrogant Institutional Revolutionary Party unafraid to rig the vote, is edging towards pluralism.

The ideological dogmatism of left and right that evoked stark options of revolution or reaction has been replaced by a new sense of pragma-tism. This applies even in war-ridden

The ideological dogmatism of left and right has been replaced by a new sense of pragmatism

societies like Colombia, El Salvador, and Guatemala. Socialist Cuba has been totally discredited as a role model, as indeed has Castro's idiosynnotes, as interest has castro's knowle-cratic god-child, Sandinista Nicara-gua, which after 10 years finds itself poorer than Haiti. Insurgency and urban guerrilla warfare, the hallmark of the 1976s, have, with the notable exception: of Peru, declined.

Violent crime has grown as a result of the spread of drugs and urban poverty. Nevertheless, ideologically motivated violence has declined, despite inflation which not long ago would have been considered the classic breeding ground for revolutionary upheaval. Average inflation in Latin America last year was an unprecedented 470 per cent.
Living standards have fallen

sharply so that per capita incomes are still below the boom years of the late



Robert Graham examines why Latin American institutions and leaders so often disappoint

Trials of cappuccino democracy

1970s. The struggle to preserve jobs and incomes has produced an uneasy social calm, punctuated by sporadic, but limited bursts of popular anger This has usually been over price rises - the case in Argentina, the Domini can Republic, and Venezuela this

This apparent stability and the embrace of the middle ground in poli-tics can be attributed to three broad

• Latin American societies are both maturer and more urbanised, reflecting the weight of a growing middle class which wants consensus. Between 1970 and 1980, the agricul-tural labour force declined almost 10 per cent to 32 per cent with an almost corresponding increase in the service

 The combination of lower commodity prices and the debt crisis has narrowed the options of leaders. The electorates in turn appear to recognise this. The emergence of populist leaders with simplistic solutions has so far been restricted to the disastrous performance of President Alan Garcia in Peru. The return to office of Presi-dent Carlos Andrés Pérez of Vene-zuela in February created similar expectations, but he has opted for orthodox solutions; and even Mr Car-los Menem, the new Argentine President, looks set to belie his populist

reputation.

The indu West have been anxious to assist the consolidation of democracy, at least with diplomatic support. At the same time the new Soviet leadership has recognised the bankruptcy of supporting revolutionary movements and socialist regimes and instead wants to establish itself in the region. This policy switch is now understood by Washington, freeing the region from the tensions of superpower rivalry. But the basic characteristic of

democracy in Latin America is its underlying weakness rather than its fragility. The military has withdrawn, not retired, from direct government and has yet to establish for itself a clear role, other than as the ultimate guardian of sovereignty and social order. The army's obstructive background presence forces politicians always to look over their shoulders.

The military has been converted into the most powerful trade union in each country. This is most evident in Argentina, where the three recent army rebellions have not been intended to overthrow the Government, merely to achieve through force of arms specific "sectional" demands.

No fewer than eight countries have introduced new constitutions or amended existing ones during the past 10 years. All reflect in varying grees a desire to reduce the role of the state, increase private initiative, broaden the base of representation, make government more accountable and strengthen democratic institu-tions within the rule of law. While there is a remarkable degree

agreement on what needs to be done, the capacity of governments to achieve this has been limited. Part of the blame can be attributed to the difficulties. Nevertheless, the real fault lies closer to home. Good intentions have foundered against powerful interest groups, are derailed by poor leadership and bad management, or are undermined by the lack of an institutional framework. This has been the special plight of Argentina,

The nature of the executive is prov ing profoundly faulted. All Latin erican democracies have adopted presidential systems which invest excessive power in one man for a fixed period of office.

With large power invested in the president this produces a pyramid system, where far too much depends upon the personality and quality of the president. It also inhibits delegation so that minor matters get tion so that minor matters get referred to the top, both lessening the amount of time available for important decisions and placing an enormous, if not unacceptable, load of work and responsibility on very few people. Presidents become isolated and dependent on what their aides wish them to hear.

The highly personalised use of presidential power has led interest groups to bypass parliament and lobby the presidential circle, or to flex their muscles in public until the government takes region. This reduces the ment takes notice. This reduces the role of parliament even as a debating forum, and makes the president vulnerable to manipulation. Big business up and down the continent has successfully defended its interests in this way over fiscal issues and competition. It is no accident that fiscal policy under democracy has failed to address the tremendous inequalities of wealth. This also helps explain why such impunity.

Paradoxically, the very constraints

on the abuse of authority built into constitutions tend to work against the satisfactory operation of the system. This starts with the way in which every Latin constitution has a rigidly fixed term of office and is compounded by the restriction of prevent-

ing the president either from ever standing again (the case of Mexico) or from serving consecutively (in all the others). In Argentina and Mexico the term is for six yoars; Brazil, El Salvador, Panama, Paraguay, Paru, Uruguay and Venezuela have a five-year term; and in Bolivia, Colombia, Costa Rica, the Dominican Republic, Ecuador, Guatemala and Honduras presidents serve for four years.

dents serve for four years.

While six years allows a government to establish stable policies, this has proved too long in a country like Argentina where the Alfonsin government lest control in the lest two years. ment lost control in the last two years of the term. Honduras in 1982 cut the term from six to four years. The next Chilean president will have four years against the current eight years for General Pinochet. On the other hand, four years with no consecutive reelection inhibits a good president from introducing far-reaching reforms, or tends to make him a prisoner of a party anxious to remain in

Latin American presidential systems were designed to prevent enrichment in office and ensure that incompetent presidents could not last for ever. However, this has not prevented leaders from treating state cofvented leaders from treating state coffers as a spoils chest. This has been the case with the Lopez Portillo administration in Mexico, and those of Jorge Blanco in the Dominican Republic, Jaime Lusinchi in Venezuela and José Sarney in Brazil.

The clean sweep in the administration produced by a change of leadership – even when the new president

ship — even when the new president comes from the same party — inevitably damages continuity. But the instability produced by these change-overs is compounded by the nearly universally accepted practice of using jobs the bureaugracy as a source of in the bureaucracy as a source of

patronage. The plight of state organisations is made worse by armies of poorly paid and under-employed public servants who are easily corrupted, and a Kafkaesque network of regulations designed by the legalistic minds that dominate Latin American bureaucracies. These have been badly weakened by the upheavals of military rule and the return of civilian government. But budgetary constraints since the debt crisis have failed to prompt a rationalisation of bureaucracies, merely demoralised them.

demoralised them.

Thus while the quality of technocratic expertise is constantly improving — and some is of the highest grade — the ability to implement even good policies is not. Only Chile, Colombia and Uruguay could claim to be competently administered all round, while Mexico is the sole country seriously traine to improve the quality of ously trying to improve the quality of

Good intentions have foundered against powerful interest groups and been derailed by poor leadership

its public servants. The principle of the separation of powers is only respected when convenient. As a result legal reform and the need for a strong judiciary have been ignored. A minority of dedicated judges and lawyers are in no position to the leaves respective. to challenge practices whereby the law is used above all to protect the state. Yet until the individual is seen to be given minimum protection from the arbitrariness of the state, the average citizen will never respect the law - or the government.

ing serious discredit on the practice of democracy. This does not mean Latin America is about to turn the wheel full circle, back to military rule. But it will mean weaker government, exercising less authority over societies still divided by huge inequalities of wealth - and less able to recover from a decade of lost growth.

Observer Sports extra; ashes to ashes

■ It is true that the Financial be pointed out that Mr Hick was dismissed while actually Times does not write often about cricket. It would be nice trying to smite the ball, an to say that this omission is a matter of great debate in endeavour unfamiliar to most members of the English team.

senior editorial circles - or some such pompous phrase - but this is, sadly, not the case. Most of my distinguished colleagues probably think that Gower is a broker, Border is a 1992 EC directive, and a late cut brings on the attentions of the fraud squad. However the time has come

to break this silence - with

the request to those foreigners who will not understand a around because you'll get yours later. There are two reasons for this, the relative immunity, or anonymity, enjoyed by the author of these inches, guest or permanent; and second is the shocking news of the latest defeat by an innings of the England team by the Romanian 2nd X1 (E Ceausescu captain), a loss not entirely excused by the dodgy Transylvanian pitch and umpires from the local secret police.

The great question is what is to be done and the answer consists of two words; Graeme Hick. The cool statistics show that he has scored more runs than any other player this year bar an imported South African, has the best bowling average of any spinner in the land save one, and has taken more catches than anyone else who does not wear gloves.

A mild slump at the bat earlier this year was undoubtedly attributable to the evil influence of I T Botham and to the fact that there is not much to do in Worcester to take the mind off the game, once visits to the cathedral, the sauce plant and the automated Yamazaki machine tool factory have been exhausted. He is now very much back on song. His failure in last week's tele-vised NatWest match might concern some but it should



to get interested in cricket, largely on the grounds that they would so obscure the wicket that bowlers like Ackermann would become disoriwould be a help to the English cricket team, which is still tryented. It is an intriguing coning to win one game in ten.
At his pace, he would also cept, which would give new meaning to the term bodyline bowling and which might do wonders for the cricket necessitate a rewriting of the rules, with, for example, bbw stump manufacturing industry thus contributing to the Paki-

(belly before wicket) becoming a new form of dismissal. How-

ever, there is doubt that sumi-

tori would meet Lords' dress

A better import would be

edly young enough to have a prolonged future in the

English side. It is true that

qualify under the rules of

his bowling action would not

cricket, but minor adjustments

could be made, the point being that for the last 20 years he

has thrown a baseball harder

and faster than anyone in the

sport's history. Any day now, he will make history by being

the first player to strike out

Honesty does require point-

ing out that Mr Ryan does not always succeed in throwing

is inclined to be wild and some-

the ball past the enemy. He

times flat and, in his career,

has lost nearly as many games

5,000 batters in a career.

Mr Nolan Ryan, at 42 undoubt-

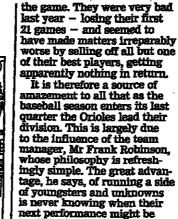
code.

If the whisky... Cricketers these days complain a lot about the rough treatment they get at the

stani economy's revival.

hands of the press, much of which, they believe, is confected in the bar. What they seem to have forgotten is that there is a remedy for all this; and that is to perform better. In this respect there is another heartwarming example from across the ocean.

At the start of the baseball season, Mr Thomas Boswell. of the Washington Post, whose philosophical treatise, "How Life Imitates The World Series" is seminal reading, predicted with tongue only partly in cheek that the Baltimore Orioles stood a reasonable chance this year of being the worst team in the history of



terrific.

..don't get you It also helps to have a controlled press, than which no finer example has recently been seen than in the Morning Star last Friday. On the previous day, the Polish parliament had passed a motion condemn-ing the Soviet invasion of Czechoslovakia in 1968 on the grounds that it had "retarded" the process of democratisation. No problems for the hardliners at the Star, which dutifully reported that the Soviet inva-sion had "restarted" democratisation in Czechosłovakia. This blithe disregard for reality could surely be put to good use in sports reporting.

The women must ■ Of course, as the Guardian so elegantly argued last week, the rules of the game can be changed to help the hapless. It suggested that England be allowed either more players or more innings. Picking up on a good idea, the FT women's cricket team, contemplating an awesome match against male colleagues next month, has negotiated that it can field 22 players. The men's counterbld is to be opened this week.

Jurek Martin



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Andrew Freeman reports on a noisy dispute between Eurobond houses

Battle over the market's future

raises more private capital than any market outside the US, is facing one of the most difficult periods of its 25-year history. The freewheeling attitudes which made its spectacular growth possible now threaten its future. Some straws in the wind:

in April, the chairman of the Inter-

national Primary Markets Associa-tion, a self-regulatory hody which oversees the new issue business, made an extraordinary public statement requesting borrowers not to take advantage of internecine strug-gie between the banks which under-

 Last week the US house, Morgan Stanley, launched a \$500m Eurodollar bond for New Zealand. It used a new method of underwriting and distributing the bonds, arousing hitter debate with other banks about the way they do business with each other.

Today, Mr Hans-Jörg Rudloff, chalrman of Credit Suisse First Boston in Lundon, plans to issue a state-ment to the borrowing community arguing that the very future of the Eurobond market is under threat. His statement, which sets out CSFB's own underwriting policy, implicitly criti-

cises Morgan Stanley's approach. It is easy to see why the banks are getting hot under the collar. After a decade of growth during which their profits flowed almost as fast as new entrants, over the last three years houses have suddenly found the business becoming unprofitable. Banks in the Euroboud market have had to compete with a growing range of products and instruments - including government bond futures, cur-rency futures and funds linked to bond indexes - as the globalisation of

financial markets has gathered pace. On top of that, the Eurobond mar-ket faces cyclical economic disadvantages. The inverted yield curve which prevails in many bond markets gives short-term money market instru-ments higher yields than longer-maturity bonds, making them more attractive to investors.

The combination of these factors has led to widespread complaints from the banks that they are consistently losing money and that the business needs reorganising.

On the face of it, the Eurobond market seems prosperous enough. According to the Association of International Bond Dealers, more than \$830hn of issues are outstanding and annual trading volume is running at well over \$1,200hn. Indeed, Mr Rudloff of CSFB argues that, superficially, the market is healthler than ever. There has been more than \$200bn of issuance this year. Deals have never been more closely priced to demand. You could argue that the market has never been more perfect," he says.

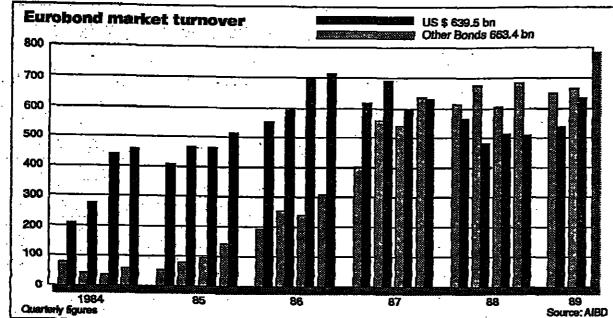
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tion and change supremely well. Many borrowers plainly still find it a more attractive source of funds than the more heavily regulated domestic bond markets. The increase in the use of international foreign exchange and swap markets has simultaneously boosted demand among corporate treasurers for these flexible, often complicated, financing techniques and increased the Euromarket's abil-

ity to provide them.
Yet, beneath the surface, all is far from well. Despite often long-standing financial losses, banks have been

Lack of profit has fuelled intense competition among securities houses

unwilling to withdraw, precisely because such a large amount of busi ness is involved. Most houses, trying to win market share, have subsidised borrowers, mainly through the inventive use of financial engineering (including interest-rate and currency

swaps).

The lack of profit has fuelled intense competition among securities. houses large and small. As a result, corporate treasurers have been get-ting their funds cheap, while many banks have reported reduced profits or widespread losses, Quietly, many houses have reduced the staff they committed to the Eurobond market in

belt should be encouraged to explore them. One way would be to ask investment manage-

ment firms to offer presenta-

tions (a "beauty contest" every

so often); another, for graduate

business schools to hold semi-

nars for bursars and other academics helping to make invest-

versity endowment funds have

performed as well as or even better than the FT index.

relation to now the subject is taught in the UK. (The unwary can spend a lot on American books containing trial papers which claim to include authen-

So anyone who does not already have well-developed

quantitative skills has to har-dle an exam plucked from

Adam Watson Brown.

134 Sinclair Road, W14

readers under the clear impres-

sion that until now be has nei-ther supported the presidency of the US nor been a supporter of capitalism. Throughout his distinguished career he has

always been, and has been well

known to be, a long-standing and loyal supporter of both. Peter F. Carter-Ruck,

Esser House, Strand, WC3

Nicholas A.H. Stacey.

It might appear, then, that the its profitable years, but they would Euromarket has adapted to competing the profitable years, but they would not dream of admitting a reduction in

their overall commitment. While little information is publicly available on the financial position of the leading banks involved in the Euromarket, their own admissions tell a tale of break-even at best and big losses at worst. Filings at Companies House show a sharp decline in the banks overall profits.

For example, the latest of what is an unimpressive set of filings suggest that many houses are reporting either losses or bare break-even from the London subsidiaries which run their Eurobond business.

For the year to the end of December 1988, Deutsche Bank Capital Markets reported a pre-tax loss on its ordinary activities of £3.05m, after losses of £2.88m the year before.

Banque Paribas Capital markets

reported 1988 pre-tax profits of just \$1.3m. Morgan Stanley International's last filing was for the year 1987, when its after-tax profits from all operations fell by 57 per cent to \$41.28m. JP Morgan Securities reported \$13m

of after-tax losses for 1988, an improvement from its 1987 performance when it lost \$68m. In 1987, Credit Suisse First Boston's pre-tax profits of £3.6m included an exceptional £2m gain from the closure of its old City premises. The same year, Swiss Bank Corporation International lost £27.6m before tax (though part of this loss came from its equities side). Banks tolerate such poor performance because many are committed to the elusive idea of the multi-service

international financial institution.

The Eurobond business is a central

element of that concept. By helping a corporate client raise cheap capital in the Eurobond market, a bank might gain the foothold that will give it access to much more profitable merger advice or foreign exchange

The conflict between the banks about the way new bond issues are underwritten and distributed thus has deeper roots. The banks are suffering an erosion of their capital, hoping that competition will contract as rivals pull out, leaving them with a clear passage to future profits. When they argue in public about underwrit-ing, what they are really doing is

Many of the banks are committed to the elusive idea of the multi-service international institution

jockeying for strategic positions in

the market of the next decade.

Take Morgan Stanley's controversial issue for New Zealand which precipitated the row about underwriting. Morgan Stanley was accused by its competitors of breaking off talks with other banks about underwriting reforms and unilaterally going ahead with a \$500m Eurodollar bond using underwriting techniques based on those used in the US domestic bond

because it has relatively limited retail placement power in Europe. US-style techniques make it easier to separate the business of underwriting and lead-managing Eurobond deals from the business of trading and placing the bonds with end investors. If Morgan Stanley could make such an approach standard, it would be able to make profits by drumming up new issue business from its blue-chip client list, while relying on other banks to do the hard work of finding end purchasers. Looked at this way, it is

litle wonder rival banks are objecting. Investors might wonder how an apparently arcane debate is relevant to them. For a start, if the houses adopt a piecemeal approach to underwriting, it will be more difficult for investors to be sure that they are paying a proper price for their bonds. Then there is the possibility that if there are too many withdrawals from the business, the liquidity of the mar-ket will suffer.

Dealing technology has transformed the secondary market in Eurobonds by making up-to-date prices more available to investors. But on the primary market, what should banks have to disclose about their new issues? In the wake of the Blue Arrow affair in the UK (in which an equity underwriter failed to disclose a large unplaced block of a rights issue) there is a growing feeling that lead managers of issues should have to disclose any unsold positions so that competi-tors know how much paper has been placed in the market and how much is still with the syndicate. That should encourage more informed trading.

Investors should also see through the implications of some of the argu-ments being put forward by the banks. From one perspective, behindthe-scenes discussions as leading houses try to standardise market practices smacks of a desire for a cartel under another name.

In reality, there are too many players with diverse and competing skills for that to be possible, just as there are too many vested interests for it to be likely that a single, uniform system of underwriting will emerge from the public debate.

In the end, then, the solution to the market's problems lies where the banks say it does - between them-selves. Publicly, banks are fighting for the high ground of investor confidence. Privately, nearly all of them are still willing to subsidise deals for borrowers by writing generous swaps or bidding for business at what they market.

Morgan Stanley has been one strong advocate of changes in market banks continue to fight each other so practices, but the New Zealand deal left it open to criticism. Arguably, the know to be uneconomic levels. ArguLOMBARD -

An Irish tale comes true

By Samuel Brittan

IRELAND HAS been celebrated by the bards for many qualities, but it is a novelty for sound money to appear on the list. Yet it certainly deserves to do so. For Ireland has emulated France in using the European Monetary System as a focus for policies to bring down the inflation rate. In Ireland as in France the annual rate of increase of consumer prices is below 4 per cent, much less than Britain's - irrespective of how the British rate is esti-The Irish achievement is all

the more remarkable because the Irish pound was linked to the British pound in a very close currency union right up to 1979, when Ireland's acces-sion to full EMS membership broke the union apart. Anyone who had then predicted that of the two pounds, the Irish one would be the more stable of the two would have been accused of telling an Irish jest. But like many another jest, it has come to embody a true story.

In fact Irish inflation has been at current rates or less for some years. But both Irish and outside commentators were understandably shy of celebrating the achievement. For the sion which hit most countries in the early 1980s was prolonged in Ireland until 1986. with output not merely stagnating but actually falling, while unemployment rose to well over 17 per cent of the labour force. Indeed the Irish experience was used as an object lesson by the opponents of a hard currency link as a way of tackling inflation.

Since 1987, however, there has been a change for the better that the relations are real.

ter in the real economy as well. Indeed the latest OECD Survey of Ireland is devoted to the remarkable turnaround in both domestic and foreign confidence" in the country's eco-nomic prospects. A rapid decline in interest rates since 1987 and a substantial narrowing of differentials against the D-Mark are cited as further evidence. Indeed, the report is as near a celebration as the Paris-hased, but essentially Anglo-Saxon-inspired organisation, is capable of producing. Since 1987 Irish output has

been rising at annual rates of 4

per cent or more. The unem-ployment rate began to fall in 1987 for the first time in eight vears and is expected to carry on doing so. Even the current balance of payments has moved into surplus. So far from engaging in fiscal pumppriming, the Programme for National Recovery (PNR), inaugurated in 1987, and its successor plan of this year, have succeeded in slashing monster-sized budget deficits.

The OECD warns of remaining problems. Above all it would like the Government to reconsider its high level of sub-sidy and general involvement in industrial decisions — a path on which it has very ten-tatively embarked.

How has the Irish turnaround occurred? Real life rarely points ideologically one way. And the OECD pays tribute to the national consensus which has made real wage restraint possible under the PNR. It would be better if Ireland had not been handicapped by inheriting a Britishstyle union movement. But given that it has, there is some gain in harnessing its leader-ship on the side of restraint.

The trigger for the improvement in Irish growth clearly came from external developments, in particular the rapid growth in the UK and the US, which are two major markets for Irish products. But without the recent policy reforms the external stimuli would have led to much more inflation and much less job creation than we have actually seen.

The more general moral is that a link with a hard currency bloc, in a country with many rigidities impeding market clearing wages and prices can involve quite a long period of stagnation. But if it is persisted with until credibility is gained, there can then be a very rapid and unexpected turnaround in the real econ-

What both Ireland and France in their different ways confirm is that an exchange rate objective, so far from being a quick or easy fix, is one of the few ways in which a modern inflation-prone economy can take a sustained dose of monetary restraint.

LETTERS

Self-help in academe

From Mr Nicholas Stacey. Sir, The debate over raising extra resources for universities and colleges to make good the shortfall has acted as a spur to review available options. Appeals to alumni, to the public, to corporations, running more summer courses and meetings and establishing science narks will doubtless raise new money for academic purposes - from outside the uni-

versities and colleges.
But perhaps there is a case for reappraising income from endowment funds which may belp to raise fresh resources

I have in mind a review of the management of investments. Some endowment funds are efficiently managed; others may be less so. But at a time when Oxford, for instance, is asking for £200m, it would be reassuring to learn how well existing resources are being managed — that is, what is the return on moneys invested. After all, there are well Pall Mall, SW1

Business schools' intake the mathematics, which is American-style, and bears no relation to how the subject is

From Mr Adam Watson Brown. Sir, Two years ago I applied unsuccessfully to study for an MRA; Professor Leavitt's criticisms of business schools (August 2) reflect my experi-ence much more closely than the picture painted by Mr Philip Sadler of Ashridge Management College (August 14).
Neither the continental nor
the British school I approached
was interested in broadening
the intake to include arts gradthe intake to include arts gran-trates like myself – only engi-neers and financial people, I concluded. In order to put themselves on a par with US business schools, both use the GMAT (graduate management

imissions test). This American multiple choice exam is split 50/50 between English comprehension and mathematics - the difficulty for arts graduates is

From Mr Peter Carter-Ruck.

Sir. Your US editor states

(August 16), in reporting that President Bush had pardoned

Dr Hammer over a technical

transgression relating to a donation to President Nixon's

election campaign in 1976, that Dr Hammer had "finally found

something to champion in the citadel of capitalism," leaving

- 14 - 1 -

Dr Arnold Hammer

From Mr Charles Abrams. Sir, Stephen Sugar's article (August 10) on the adequacy of ways to improve financial per-formance; educational institutions with funds under their

force in April 1988, and the rules made under it, are sub-

Universities and colleges are in the public eye. The financial management of their funds is In my view, the new regime in sharp public focus at a time of self-confessed financial stringency. Information about their good husbandry would offer an incentive to potential donors of It would be interesting to learn how many college or uni-

• First and most important.

• The County NatWest/Blue Arrow affair took place well before the FSA came into force, and before the role of compliance officers was given legal

another teaching system, and the risk-averse policies of busi-ness schools themselves. If business schools on the UK side of the Atlantic want to broaden their intake, they should stop using GMAT, or belance it better against other factors in the application. They also need to take more of an interest in helping candidates to prepare for admission tests.

Adam Watsm Rrown

Grounds for optimism

the City's regulation gives a rather misleading - and pessimistic impression - to your

The improvements made by the Financial Services Act (FSA), which only came into stantial. Indeed, I think there will be further improvements once the simplified rule-book to be introduced by the Securities and Investments Board is

is changing for the better both the practice of investment firms and their attitude to compliance. The position is much more optimistic than Mr Sugar suggests. Specific points arise:

the principal purpose of the FSA is not to provide rules against which economic activity can operate efficiently; it is to protect investors. I think there is already enough evi-dence to suggest (both from the actions already taken by the regulators, and by the concern and competence they have shown in a variety of ways) that it will be successful in achieving that objective. This is to the benefit not only of investors but, as most investment firms appreciate, the whole financial services

industry. backing.

out by County NatWest or Phillips & Drew. (Indeed, sec-

tion 13 of the Prevention of Fraud (Investments) Act, which was replaced by section 47, was in force, and may be relevant, although it was not as wide as section 47 is.) Although it is correct that

section 62 (which provides a private right of action to inves-tors for breaches of the rules causing them loss) is being amended, it is not fair to say that it is being "watered down." It will remove the right of action from professional investors, but the rights of private investors will remain unrestricted.

It is undecided whether professional investors will include "business investors" for this purpose, or whether they also will retain a right of action. But in either case the SIB will be able to bring an action

against investment firms which contravene section 47 and (which is novel) to recover the losses of persons who suf-fer loss as a result and distribute the sum awarded among them. This is therefore equiva-• The disclosure require-

ments which the DTI report found to have been contra-vened are imposed by the Companies Act rather than the FSA. The fact that they were contravened neither detracts from the efficacy of the FSA and its regulation nor indicates that the new regulatory regime

It is probable that the arrangements with Union Bank of Switzerland (UBS) did not avoid County NatWest's disclosure obligations. It seems arguable that, exactly because ounty NatWest retained an interest in the profits (if any) to be made by UBS when it sold the shares, County Nat-West continued to have an interest in the shares while they were "parked" with UBS; that interest should have been Charles Abrams,

SJ Berwin & Co 236 Grays Inn Road, WC1

RSVP

From Mr Rupert Wilson. Sir, Would it be possible for someone to explain, please, what will happen when the UK economy has actually landed? I suppose it depends on whether it turns out to be a hard or a soft landing but, assuming the better outcome, can we all get off and go bome? Talk of eventual soft or hard

landings seems to imply that there is some stable condition towards which we are flying. and that it just needs a bit of adroit aviation to get our feet firmly back on the ground. Can anyone remember when

we took off - or where from? Rupert Wilson. 1 The Barn House, Shepley, Huddersfield, West Yorkshire

Industry, Science and Technology on the French Riviera

HIGH-TECH AND HIGH-LIFE

Away with clichés!

No super hype. The facts speak for themselves.

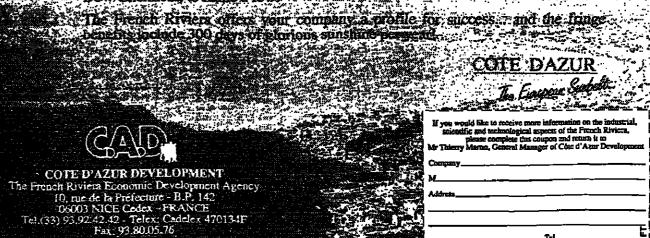
Revenues generated in 1988 by the region's high-tech and science industries equalled earnings from the mainstay tourism and convention sectors combined.

More and more investors and businessmen are choosing the French Riviera because it boasts:

- France's second largest international airport, with direct flights to 81 cities including New York, and 19 flights daily to Paris,
- Sophia Antipolis, Europe's largest high-tech park and the first with a communication system cabled by optical fibers. The highest concentration of telecommunication facilities (Integrated Services
- Digital Network), France's second largest banking center with 58 banks and 528 branches,
- A young university in full expansion, international bilingual schools and top research facilities.

The French Riviera offers more than 30 business sites: industrial, scientific and high-tech parks, and superb office space at competitive prices. A very stable social climate.

An impressive number of major international companies have already added up the advantages and located on the French Riviera. Texas Instruments, IBM, DEC, Dow Chemical, to name a few.



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Janet Bush on Wall Street

The losers' guide to investment

If there is one thing American business leaders and financiers are more obsessed with than making money, it is sport. It shows in the way sporting metaphors have crept insidiously into the way they talk about each other and their deals.

"He doesn't drop names, he slam dunks them" is one of the more unusual examples taken from the world of basketball. Baseball offers common ones such as "He was totally off-base" and "He stepped up to the plate and gave them hell." American football gives us elaborate variations such as "You just gotta pick up the ball and run with it to the 10." Therapist/coaches are increasingly popular on Wall Street. The trained therapist is

employed by corporate executives not to search the inner workings of their souls but, like a team coach, to give them pep talks and pump up their competitive aggression.

Mr Mark Hulbert, editor of

The Hulbert Financial Digest. a publication which rates the performance of investment advisory newsletters, provides us with a fascinating theory of investing borrowed from the

world of sport.

Writing in the American
Association of Individual
Investors Journal, Mr Hulbert
concludes that investing is a
loser's as opposed to winner's

Take tennis. In a winner's game, "you must take risks in hopes of delivering the ball just beyond the reach of your opponent; a failure to take such risks gives your opponent an excellent opportunity to make just such as winning shot against you.

The loser's game is the oppo-site: the player tries NOT to take risks and make mistakes, and so leave the opponent plenty of room to blunder his way to defeat.

Once in a while he may hit service you cannot possibly handle, but much more frequently he will double fault. Occasionally he may volley balls past you at the net, but more often than not they will sail far out of bounds...His game will be a routine cata-logue of gaffes, goofs and

similarly a loser's game, Mr Hulbert has taken 56 newsletters which trade posts. But he did so in the face ters which trade portfolios. He calculates what they would have made last year if they had stuck with what they recommended at the start of the year, and how they actually performed after a year of

active trading.

The results are remarkable for they show that 65 per cent of the time those newsletter gurus would have been better off eschewing genius timing and cavalier risk-taking and doing nothing at all during the year. On average, the hypothetical "frozen portfolios" gained 4.9 per cent compared with 1.1 per cent for the same portfolios actively traded

A more serious indictment of actively trading portfolios is that only six of the 56 actually beat the S & P 500's total return of 16.5 per cent in 1988, powerful justification for the enormous rise in the popularity of index or passive investing where your portfolio simply tracks a leading index.

You may be tempted to conclude that those colourful types who run investment newsletters are more skilled at self-promotion than investing. However, Mr Hulbert again

provides us with some evidence to the contrary.
In Forbes magazine in June last year, he put together a table of mutual funds and newsletters and their perfor-mance over two up and two down markets from 1982 to

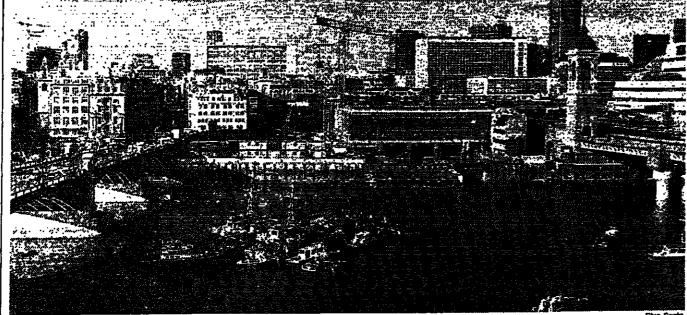
Investment letters did better overall than mutual funds. Top (Short Term Trading Portfolio) which achieved an annualised rate of return of 32.5 per cent. Now look at Mr Hulbert's trading versus frozen comparison. Dines is one of the unluckiest investment letters. If Dines had stuck to his January, 1988, recommendation of putting everything into a money market fund, he would have made 6.8 per cent.

As it was, Dines defied his

As it was. Dines defied his own commonsense and, with a lot of hard work and clever use of options, produced a loss of 45.9 per cent.

Why is it so difficult to play a winner's game in investing? According to Mr Hulbert, it is because of the unfortunate fact in the financial world, sport and life that you can do everything right and then ruin everything with one mistake.

everything with one mistake. Back to sport - this time golf. "You can make a beautiful drive off the tee and then miss a two inch putt. To achieve par, you have to make that outt."



Two barges hold up the recovered lower deck and hull of the Marchioness (on the right), the Thames pleasure craft which sank between London's Southwark and Cannon Street bridges after colliding with a sand dredger in the early hours of yesterday.

Activists openly defy Pretoria's ban

By Patti Waldmeir in Cape Town

SOUTH African anti-apartheid organisations yesterday openly defied government restrictions on their activities in a move which is likely further to heighten tension with the Pretoria Government.

Addressing a Cape Town cathedral, packed with nearly 2,000 anti-apartheid supporters, activists declared that they would refuse to accept restrictions on political activity imposed under South Africa's three-year state of emergency. The St George's service replaced a rally which had earlier been banned and which had been due to take place at

the Coloured University of the

THE IRANIAN Parliament will

this week scrutinise and possi-

bly challenge the new Cabinet chosen on Saturday by Presi-dent Ali Akbar Hashemi Raf-

sanjani to implement his plans

for economic revival and

improved foreign relations.
As expected, Mr Rafsanjani

chose a 22-member Cabinet with a technocratic bias and

dropped Hojatoleslam Ali

intense opposition from radical

members of parliament. Of the

270 MPs, a majority of 138 had

signed a letter urging the new

President to keep Mr Mohtash-emi, who helped to establish the Hizbollah organisation

By Kamran Fazel in Tehran and Victor Mallet in London

restricted organisations, pro-testors held a procession through St George's Anglican Cathedral and around its perimeter. The organisers of the cathedral service, which was conducted by Archbishop Desmond Tutu, obtained a court order preventing police from interfering either during the service or afterwards.

No such constraints were imposed on police in Johannes-burg, however, where they blockaded the campus of the white University of the Witwa-tersrand, which was to have been the venue for a similar rally. Police beat protesters with batons and wooden clubs Western Cape.

Singing "liberation" songs and carrying banners of after about 200 demonstrators tried to defy a government ban on the rally.

A debate on the proposed

Cabinet was delayed yesterday while the parliament discussed

the fate of Mr Behzad Nabavi, the outgoing Heavy Industries Minister accused of involve-

ment in a corruption scandal

at a car manufacturing com-pany. A motion to impeach

The Iranian media came out in support of Mr Rafsanjani's Cabinet choices over the weekend - 12 of the ministers are new and 10 are from the previ-

ous government - while West-

the decision to drop Mr Moh-

Mr Rafsanjani's choice to

replace him as Interior Minis-ter is Hojatoleslam Abdullah

Nouri, one of four clerics in the

him was defeated.

suggested Cabinet.

Riot police armed with shot-guns and semi-automatic rifles had earlier barred hundreds of activists from entering the campus to attend the rally in campus to attend the rany in protest against the govern-ment's apartheid race laws. On Saturday, police in the Western Cape had used whips and dogs to disperse protesters who attempted to picnic on whites only beaches near Cape Town. Four blacks were injured when police fired

birdshot at protesters boarding buses to attend beach rallies. Archbishop Tutu, who addressed a buoyant crowd packed into Cape Town's larg-est cathedral, condemned the police action. "They used tear gas, dogs and whips to stop people walking on God's

resign as designated successor to the late Ayatollah Khomeini

because he criticised the excesses of the Islamic revolu-

The President also named

new ministers for Economics

and Finance, Industry, Heavy

Industry, Mines and Metals

and Commerce, underlining his determination to get the Ira-

nian economy moving after the

eight-year Gulf war with Iraq.
The nominee for Economics

and Finance is Mr Mohsen

Nourbakhsh, a former central bank governor trained as an

economist at the University of

beaches."
Tension has been building

steadily over the past week between the Government and the anti-apartheid opposition, with the banning of meetings and protests in addition to the arrest of the chief organiser of the current defiance campaign. It was not clear yesterday how Pretoria would respond to the weekend challenge from restricted organisations.

• MR F. W. de Klerk, South

Africa's acting State President, said last night that he hoped the general elections on September 6 would be the last in which blacks did not partici-pate, but this would depend on the success of negotiations over a new constitution. OAU seeks unified line, Page

Parliament may challenge Tehran Cabinet Mr Nouri is regarded as an ally of Ayatollah Hossein Ali Montazeri who was forced to Education, Defence and Armed Forces Logistics, Health, Jus-tice, Intelligence, and Labour and Social Affairs. Mr Rafsan-

jani retained Dr Ali Akbar

Velayati at the Foreign Ministry and Mr Gholamreza Aqazadeh at the Oil Ministry.

Mr Mohtashemi was not the only hardliner to go. Mr Mohammad Reyshahri, Intelligence Minister, was replaced and Mr Mir Hossein Mousavi, the high his Prime Ministerial who had his Prime Ministerial

constitution, did not receive a place in the Cabinet although he may yet be chosen as a Vice Official statements in recent days have served to emphasise

post abolished under a new

both Iran's need for economic progress and the difficulties of bringing it about.

New ministers were also cho-sen for the portfolios of Higher Solidarity to

decide on ministries

on to the people."

The two wings of the movement are now clearly meeting separately, marked as such by yesterday's meeting called to regulate the relationship between parliamentary and

Continued from Page 1 unashamedly emotive service, however, were skewed by small but loud groups of young

small but loud groups of young radicals, chanting slogans which accused Solidarity of betrayal through compromise. Mr Walesa, Mr Mazowiecki and Father Jankowsky all feltimpelled to repulse the attack, showing that Solidarity, for all its new-found power, remains painfully wherehold to the its new-found power, remains painfully vulnerable to the charge of selling out and possibly actually vulnerable to Communist charges of anarchy Mr Mazowiecki, repeating one of the slogans to defend himself, said: "I know you need bread more than a prime minister but we must work

ister, but we must work together to get bread." Later, he said he wanted to "arouse social initiative and to implement the market economy without loading the costs on to the people."

umon organisations. Mr Jacek Ambroziak, the union's spokes-man, said that Mr Mazowiecki was clearly seen to be responsi-ble only to the Seim, whose majority he needs to be con-firmed in the post.

Ford seeks 24-hour plants

The Ford strategy, which system of semi-autonomous also involves extensive auto-mation and the introduction of further radical changes in working practices, marks a break with the traditional factory organisation which was once the company's hallmark. Mr Caspers told union leaders: "Not only quality, but costs are benefitted by run-ning machinery six or seven days a week and for 24 hours a

day."

groups of shop floor workers.

Production line work at Ford has traditionally been based on a strict division of labour, tightly supervised by foremen, as the lowest tier in a pyramid of management. This mass production system, dubbed Fordism, was devel-oped before the Second World War and led to the reorganisation of production in several other manufacturing indus-

The deceiving power

of leverage

Strange things are going on in the world of corporate gearing. LWT proposes to borrow £100m and hand it to shareholders. its shares jump by more than 10 per cent. Jefferson Smurfit aims to borrow \$1bn and its aims to borrow \$1bn and its shares go up 30 per cent. Sir Owen Green of BTR, a man never shy of gearing in the past, muses about really heavy leverage as a means of getting his share price up. It is all a long way from established academic theory, which says the market value of a company is quite unaffected by the proportion of debt to equity on its balance sheet.

halance sheet.

This theory – the famous Proposition 1 of Modigliam and Miller – is less odd than it sounds. If a company's return on capital is consistently higher than the cost of money, higher porrowings mean higher exprines for shareholdhigher earnings for sharehold-ers. But they also mean higher risk; so as earnings per share rise, the p/e tends to fall. In the right circumstances, tax relief on interest may give debt a slight edge; but that cannot account for the kind of share price rises going on at present.
Part of the answer may be a
simple matter of supply and
demand. Tales of the fabulous
amounts earned through leverage in the US have been current in Britain for some time. Investors are not dumb enough to risk borrowing the money themselves, but may find it attractive to buy shares in highly borrowed companies,

highly borrowed companies, thus enjoying limited liability for the debt. If there are too few highly geared companies around to satisfy the demand, their shares will naturally rise.

The snag is that the supply is easily increased. Suppose BTR, for instance, were to borrow £5bn and buy up half its shares; the result might well be a rise in its share price. But suppose ICI and Unilever were then to follow suit; the result would ultimately be a glut of leveraged companies, and BTR's premium would disappear again. And with the ominous stories coming out of the US just lately about LBOs going wrong, it might be wise not to count on investor not to count on investor demand for leverage holding

Market records

As Wall Street prepares to celebrate the second anniver-sary of the 1987 bull market peak this week, collectors of stock market records can be forgiven for being rather confused. While it is almost a month since the broader US market indices broke through their previous all-time highs, the Dow Jones industrial average is still undecided whether



now is the moment to attack now is the moment to attack the 2722.42 level set on Angust 25 1987. By contrast, the UK equivalent of the Dow – the FT-30 share index – hit a new peak more than a fortnight ago, while the broader FT All-Share and FTSE-100 indices are still over 3 per cent below their 1987 nears.

80

1970 75

below their 1987 peaks.
Although bid speculation in the UK is the main reason why FT-30 constituents like Plessey and Cadbury Schweppes have done so well, the larger capitalised UK stocks have tended to outperform generally. By contrast, the recent rally on Wall trast, the recent faily on wait Street has been far more broadly based. Indices with a heavier weighting of smaller US stocks, such as the Nasdaq composite and the Amex market value, are already nearly 4 per cent above their 1987

There are also noticeable sectoral differences between the recent performances on either side of the Atlantic. Admittedly, there is not a lot to choose between Guinness, Cadbury Schwernes and BTR

- the three best performing
FT-30 stocks over the last two
years - and Boeing. Philip
Morris and Coca-Cola. Aside from Boeing, which is riding high on the back of the recent huge surge in aircraft orders, the others are mainly defen-sive consumer non-durable

Wall Street seems much

wan Street seems much more worried about the impact of the long-feared US recession on the big cyclical rust-belt stocks, like Navistar and Goodyear, than is the case in the UK where companies like BICC and GKN are between a fifth and a third higher than they were in 1987. However, indus-try generalisations can be dangerous. In the US, General Motors and International Paper, two cyclical stocks if ever there were, have outshone McDonalds, and Bethlehem Steel's 11 per cent rise since dynamic phase the last market peak is on a decades, there may are with that of Merck and winners to go for.

onsiderably better than that of American Express. In the UK, there are similar anomalies with companies like Glaxo and Marks & Spencer still around a fifth below their 1987 market peaks.

N . 1

However, the similarities However, the similarities between London and Wall Street are far more gripping than the differences. The two markets peaked within six weeks of each other in 1987 and then each fell by 36 per cent; although it took London four months to complete its fall while Wall Street's collapse was concentrated into just two was concentrated into just two months. Since their nadir both markets have risen by a shade over 50 per cent. It would be a brave investor who thought this remarkable linkage is about to be broken just because one market hits a new record and the other does not immediately follow.

Drinks sector

It seems in keeping with this year's un-British summer that the UK drinks sector should be at an all-time peak relative to the market. But the reasons are more fundamental than the weather. First, the market is coming to terms with the scale of Lord Young's climbdown over brewing and the removal of a threat which had hung over the industry for three years. Second, it has observed the spectacular success of international wines and spirits this year, particularly Scotch whisky. Behind all that, there is the defensive character of a sector with relatively stable earnings in an economic down-turn, combined with strong

asset backing and cash flow.
The Scotch effect is naturally most pronounced with Guinness, which has outperformed the All-Share by more than a third so far this year.
The old Distillers did much to wreck the US market for Scotch through heavy dis-Scotch through heavy discounting; but Japan, where Scotch has still largely retained its premium status, was in June its biggest export market for the first time ever. For the bulls of the sector, this means whisky is being given a second change.

second chance.

There are grounds for caution over Scotch, ranging from the one-off effect of the Japanese tax change to the re-open-ing of distilleries in the Highlands. More generally, the restaurants and up-market drinks than they used to be, and are thus more exposed to the vagaries of discretionary spending. But in an industry going through its most dynamic phase for many decades, there must still be

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Fragile truce in the Gulf War

tivity.
While the state of no-war, no-peace continues, they have little chance of being released. Although some prisoners have been repatriated unilaterally by both sides as gestures of goodwill, their numbers represent a drop in the ocean.

Moreover, the outstanding grievances between the two countries could easily precipi-tate a flare-up of hostilities if allowed to fester indefinitely. Both are already re-arming, with a considerable portion of government spending allocated to defence-related industries and weapons procurement.
Iraq is seriously concerned

by the recent agreement between Moscow and Tehran, which included a Soviet promise to assist with Iran's defence In turn, the Iraqis are scour-ing the world for potential for-eign partners in defence joint

ventures Given the apparent impasse in the peace talks, Western dip-lomats are concerned that the two belligerents might be tempted to wheel their rebuilt

armouries into action three or four years hence. Even sooner than that, potential flashpoints may arise. Iraq, for example, is now

taking delivery of several Ital-

ian warships it originally pur-chased before the conflict and apparently intends to deploy them in the Gulf – which Iran

might see as a provocation.

All four rounds of talks to date have run into the same logjam. Indeed, they can scarcely be termed negotia-tions at all because neither delegation has yet looked the other in the eye, let alone engaged in direct and substan-

tive discussions.
Iran demands that Iraq comwithdrawing its troops from the 1.000-plus square kilo-

within the Iranian Govern-ment, which Baghdad says has prevented Tehran from adopt-

grounds for optimism that the next round of talks will prove any more productive than its predecessors, the lapse of time has perhaps served to dampen the flames of national pride over some of the principal

Akbar Hashemi Rafsanjani as

Underlying it all is the thorny question of sovereignty over the Shatt, which was one of the ostensible reasons why Iraq went to war in the first place and which tends to serve as a barometer of the relative strengths of the two countries. Each side naturally blames the other for the impasse and the Iraqi side has made partic-

ular play of the divisions

WORLD WEATHER

ing a coherent negotiating In a speech last month, Pres-

California.

ident Hussein said Iran had chosen "to manoeuvre, be selective and play with words" instead of demonstrating "readiness to enter into real, serious and direct negotia-Although there are few

ply with Resolution 598 by metres of Iranian soil they are

still occupying before it will discuss anything else.
Iraq, for its part, is keen to use this territory as a bargaining chip in order to obtain Iranian assurances on freedom of navigation in the Gulf and an agreement to proceed with clearance of the disputed Shatt

It is also possible that the Iranian line might take on a touch more flexibility following the death of Ayatollah Ruhollah Khomeini and the election of Hojatoleslam Ali

Executive President. If so, it is not hard to see the outlines of an eventual trade-off between Iraqi with-drawal and Iranian agreement to clearance of the Shatt without prejudice to ultimate sovereignty over it. Getting there, however, will probably take a good deal more

patient diplomacy Cabinet suspicions, Page 16

Continued from Page 1

This extension of the pro- tries. duction week will be accompa-nied by the introduction of a break with that tradition.

izzie P-Pair Pp-Pag 11-Hall R-Rein Sn-Gatus T-Thumber

FINANCIAL TIMES



A STATE OF THE PARTY OF THE PAR

rector

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Post-independence gains are being eroded by weak economic policies, and Government's

reputation has been damaged by corruption, writes Michael Holman. But if peace talks in Mozambique succeed, defence costs can be cut and cheaper trade routes secured.

Disillusion sets in

THE ROWS of weatherbeaten white faces listened attentively to the bulky figure on the platform, whom they had once

denounced as a "terrorist".

At the 46th annual congress of Zimbabwe's Commercial Farmers' Union (CFU), held at a Harare hotel earlier this month, representatives of the country's 4,200-strong white farmers were being warned by Mr Joshua Nkomo, the greying veteran of black nationalism, that they were back in the

political front line. Once in the forefront of Rhodesia's guerrilla war, the farmers are now under increasing government pressure to release more land to meet the needs of independent Zimbabwe's 9m black population, growing at an annual rate of some 3 per cent. Nearly 10 years after Rhodesia became independent Zimbabwe in 1980, resolution of this sensitive and critical issue is one of the major challenges for the government of President Robert Mugabe, already burdened by growing unem-ployment, and whose authority has been undermined by a cor-ruption scandal which reaches into the heart of the cabinet.

White farmers are accustomed to prominence and influence. They were the backbone of the Rhodesian Front (RF),

the party launched in 1962 with a pledge to resist African majority rule. The unilateral declaration of independence (UDI) from Britain in 1965 by Mr Ian Smith, the RF leader, put the promise into effect. In the guerrilla war that gathered ngth in the mid-1970s, and in which nearly 30,000 people were to die, many farmsteads were turned into fenced and armed strongholds. The farmers became part-time soldiers.

As Mr Nkomo, a senior minister in President Robert Mugabe's government and leader of one the two nationalist parties that fought white rule, reminded his audience at the heart of the conflict was the inequitable division of land; half the country, including most of the best farm land, was in the hands of 250,000 whites, the other half occupied by black Zimbabweans.

"This situation was morally unacceptable, economically unjustifiable and politically untenable," Mr Nkomo told his audience. He went on to warn that the 18 per cent of commer-cial (i.e. white) farmland purchased by government for resettlement by black families fell far short of what was

Similar warnings have been voiced by Mr Mugabe. "It



Fishermen on the Zambezi: Glyn Genin

CONTENTS

Energy

Employment Tourism

The Beira corridor

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3

tenure system," he told a recent rally. There have been hints that the "willing seller, willing buyer" system of land The party's popularity has plunged since it secured 57 of the 80 black seats at stake in purchase may be reviewed when entrenched provisions in the British-drafted indepen-dence constitution run out the 1980 election (Mr Nkomo's Zapu won 20 seats). A radical approach to the land problem could be seen as an easy way But Government has han-

dled the matter cautiously. to recover support. The reasons for the party's Reluctant to upset a sector which provides 35 per cent of the country's jobs and decline are several. Economic performance has fallen far short of expectations. There accounts for over 40 per cent of exports, it is considering a has been only a marginal increase in the number of jobs commission of inquiry. This would assess whether all com-mercial farmland "is effecin the formal sector - from 985,000 in 1979 to about 1.1m. Although the informal sector tively being utilised", and whether "the current farm sizes are the optimal sizes", (such as vegetable-hawking and streetside vendors) floursaid Mr Nkomo. The device ishes, job creation falls far short of demand. One of the gives the white farmers time to Government's post-indepencome up with proposals which could allow more land to be made available, while the Govdence achievements - a mas-sive expansion in education ernment can tell those has had mixed benefits. demanding rapid action that they must await the commis-Secondary-school leavers

makes no sense of our libera-

tion struggle that the majority of our peasant families have

remained outcasts of our land

will rise from the 100,000 a year of the mid-80s to 300,000 a year sion's report. Whether pragmatism can be sustained in the run-up to the in the 1990s. At the present rate of job-creation, unemploy-ment will reach 3m by the turn congress of the ruling Zanu (PF) party and the 1990 general of the century. Meanwhile, election remains to be seen. wage increases have been

eroded by inflation. Income per head, in constant 1980 Zimbahwe dollars, has risen only modestly, from Z\$438 in 1980 to an estimated Z\$458 this year.

One of the most common complaints about living standards is the deterioration of public transport. An ageing bus and taxi fleet, chronically short of spare parts, cannot meet demand. Queues start to form by dawn, and the journey home for many city workers can take hours. But the issue that has done

most to damage the Government's standing is corruption. Earlier this year a commission of inquiry headed by Mr Jus-tice Sandura accused five cabinet ministers and a provincial governor of profiteering from illegal car deals,

At first it seemed that the commission signalled President Mugabe's determination to crack down on corruption. which is starting to permeate government and business. But Mr Mugabe pardoned a junior minister, who had been sen-tenced to jail for giving false evidence to the commission. Shortly afterwards, the Attorney-General dropped charges of perjury and interfering with witnesses against 11 people,

Editorial production:

Martin Davies

including two ex-ministers, who had resigned their portfolios in the wake of the commis-

sion's report.

Although the Sandura Commission is soon to release a second report on officials who have made huge profits from sales of vehicles obtained through political clout, most Zimbabweans are deeply sceptical about government's pro-bity. The combination of disappointed economic expectations, and resentment provoked by the lifestyle of senior government and army officials, many of whom have acquired farms, homes and businesses beyond the reach of their salaries, has created a mood of profound dis-

A cross-section of black Zimbabweans condemns the Government's performance with a passion which matches the condemnation of white rule during the UDI era, "We knew we would win the war against lan Smith," says one veteran of the conflict, explaining his bitterness and frustration, "and we looked forward to indepen-

illusionment.

dence. Now we've lost confidence in our leaders, and we don't know how they'll solve

our problems."
Allocating blame for Zimabwe's predicament is not straightforward. The land problem is not of government's making. Redressing the imbalances and inequities of a society in which wealth and business acumen was concentrated in white hands is a complex exercise. The war in Mozambique, where a rebel movement initially created by the Rhodesian Government was subsequently adopted by South Africa, has proved costly for Zimbabwe. Some 12,000 Zimbabwe troops are deployed across the border, keeping open road and rail routes to the port of Beira, and protect-ing a pipeline that brings in

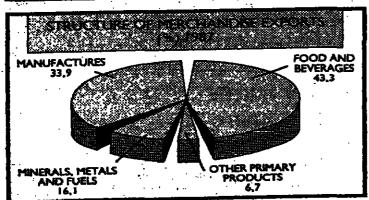
This factor, coupled with more general security problems posed by South Africa, has led to high defence spending, and in turn partly explains the Government's continuing failure to make a significant reduction in the budget deficit, forecast at 9 per cent of GDP in 1989-90. The Mozambique peace talks, now under way, hold out substantial benefits for Zimbabwe. If they succeed, defence Continued on page 3

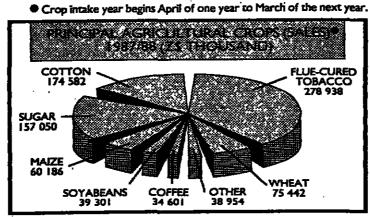
IT'S ALL IN THE NAME.

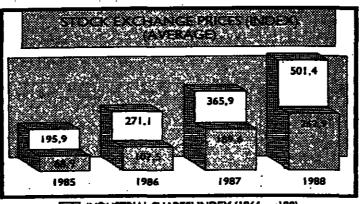
The econom

Capital markets

Zimbabwe, a strategically placed African country, is enjoying a healthy economic growth rate and its superb infrastructure provides an ideal base for continued development. Zimbabwe enjoys an enviable reputation for honouring its international commitments and has consistently serviced and repaid its external debt.







INDUSTRIAL SHARES' INDEX (1966 = :100) MINING SHARES' INDEX (1966 = 100)

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country's growth is Zimbabwe's own banking group, Zimbank. The bank that takes its name from the country. Zimbank, young and dynamic, owes its success to an un-matched knowledge of Zimbabwe, its people and all sectors of economic activity.

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The price of a decade's missed opportunities

ZIMBABWE's first ten years of independence is increasingly seen, even by some within government itself, as a decade of missed opportunity.

Some of the disappointments of the 1980s were outside government's control - four drought seasons, depressed world commodity prices (until 1987), international recession, South African destabilisation and the dissident campaign in Matabeleland. But others have been self-inflicted.

When it was fighting the bush war in the 1970s, ZAN-U-PF committed itself to social and development programmes which the country simply cannot afford. Accordingly, it came as no surprise when, in his 1989 Independence Day



Dr Bernard Chidzero insists that reform cannot be rushed

openly acknowledged his administration's policy faila more efficient, market-oriented economy.

There has, in other words, been movement down the learning curve; but, for a government that still espouses Marxist-Leninism as its long-term goal, the promised policy shift seems destined to be cautious and less than wholehearted, certainly over the next year when ministers will be preoccupied with the 1990

The urgent need for policy change is apparent throughout the economy. Since 1980, the Mugabe government has sys-tematically extended and intensified the pervasive battery of state controls it inherited from the Smith administration. The government share in gross domestic product has

risen from less than a quarter to more than a third; public spending has jumped from 32 per cent to 57 per cent of GDP, while the tax burden has more than doubled to reach 42 per cent of GDP this year.

Almost a fifth of GDP more than double the sub-Saharan average - is devoted to public-sector pay, while interest charges approximate 8.5 per cent, which is comparable with the burden carried by highly-indebted Latin American countries. In the last five years, the budget deficit has averaged more than 10 per cent of GDP, while the public debt burden has doubled since 1980, currently standing at almost 80 per cent of GDP.

This situation is simply nsustainable over the medium-term, especially given the quadrupling of unemployment from 250,000 in the early 1980s

to an estimated 1m last year,

and stagnation in real incomes

direct controls (over wages,

prices, imports, foreign pay-

ments, labour dismissals, and

investment approvals) have inhibited investment and

growth, with the result that

more than 40 per cent of the

3.25 per cent annual growth

since 1980 has emanated from

the public sector - in educa-

tion, public administration and

marked a watershed in the sense of public recognition that

a new economic strategy was

needed; but progress to date has been limited to the publica-

tion of the revised investment

guidelines, a partial return to collective bargaining - within

state-determined parameters -

and some easing of price con-trols, though these fall far

short of the greater flexibility and deregulation that business-

men are seeking.
Other promised policies yet

to be unveiled include a phased programme of selective trade

liberalisation and financial der-

egulation. The finance minis-

ter, Dr Bernard Chidzero, says he is developing a Zimbab-

The president's April speech

the needs of the economy rather than the dictates of the World Bank or IMF. But the initiatives taken so far are unlikely to impress donors and foreign investors, who will want to see concrete progress on three fronts - the budget deficit, import liberalisation

Although Dr Chidzero is projecting a reduced budget deficit in the 1989-90 fiscal year of Z\$989m, or 9 per cent of GDP, the fiscal situation remains deeply worrying. Four items absorb some 56 per cent of the budget — education (19 per cent), debt-service (15 per cent), defence (13.5 per cent) and subsidies (9 per cent) — leaving little room for manoeuvre unless these politically-sen-

An election year is an

It came as no surprise when President Mugabe, in his

of 22 per cent, at a time when

economic growth is slowing

from 5.3 per cent in 1988 to a

forecast 3.5 per cent this year, and if he is able to keep growth in government spending below

the inflation rate which is

The new Investment Centre,

which opens its doors this month, is committed to giving

an answer to new project appli-

cations within 90 days - recog-

nition of the degree to which capital spending has been

undermined by the lengthy

bureaucratic procedures that applied previously. Since 1980,

16.5 per cent of GDP; and since

likely to exceed 15 per cent.

wean-style structural adjust- 1986, when the ratio fell to only ment programme, tailored to 13 per cent, Zimbabwe has not been investing enough to main-tain its existing capital stock intact, let alone create new productive capacity. It is estimated that to grow at the development-plan target rate of 5 per cent a year, the economy needs to invest 25 per cent of GDP and, on 1989 figures, a shift of the order of Z\$1bn into investment is necessary.

There are four obvious constraints on investment. First, and most pressing, inadequate access to foreign exchange: an investment project typically has a 40 per cent foreign currency content, and the \$1bn increase in investment would require an extra \$400m of import capacity – equivalent to a 20 per cent rise in imports. Second, while domestic finance existing (depressed)

Independence Day address this year, acknowledged his administration's economic failures. Tony Hawkins considers the prospects for the new strategy, at a time when ministers will be preoccupied with the 1990 elections unlikely occasion for fiscal rigour, and in his 1989 budget the

minister made no meaningful attempt to grapple with underlying problems, restricting himself to tinkering at the fringes with minor vote-catching tax concessions. Root-and-branch economic reform was conspicuously absent - no new measures to boost employment, to foster exports or encourage invest-His projected deficit reducing it a 25 per cent stake in the enterprise is a welcome step in tion will materialise only if there is strong revenue growth

Exports

Imports

Trade balance

Current Account (net)

this direction.

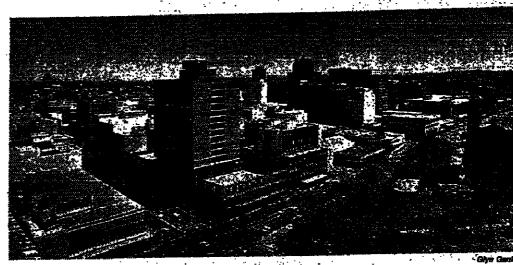
Many believe that the rate of

levels of investment, they would need to increase if the necessary higher levels of investment were to funded from within. Clearly, one way of closing both the savings and foreign exchange gaps would be from increased foreign investment inflows; and the recent announcement that the Japanese vehicle manufacturer Mazda is to invest US\$2.5m in Zimbabwe's state-owned Willowvale Motor Industries, giv-

return on investment simply isn't adequate in a relatively high-risk environment. In recent years, the return on capital employed has averaged 14 per cent after tax — only marginally above the 12 per cent to

750

708



Trade~weighted exchange rate Index December 1984=100

13 per cent obtained in the UK. For the foreign investor, the restriction on dividend remittances to either 25 per cent or 50 per cent of after-tax profits, less 20 per cent non-resident shareholder tax, is an additional snag.

The fourth constraint on investment has been the oppressive regulatory environnt, which is where Mr Richard Wilde, deputy governor of the Reserve Bank of Zimbabwe and temporary director of the Investment Centre, comes in. His task is to promote investment, shephe

	note invest-	plu
\$m		a n def
987	1986	ann whi
16	2,206	ave
82 34	1,686 520	198
06	-507	des
28 07	13 60	cap
35	73	are

jects through the bureaucratic maize — a task made no easier by last month's revamped price-control regulations, which seem likely to deter rather than encourage new

A further difficulty is that of sequencing. It is hard to see investment coming right without commensurate progress, both in reducing the budget deficit and liberalising imports. On the surface the balance of payments position looks healthy enough. Zimbabwe has been in current account suris for the last three years massive improvement on the ficit that averaged Z\$475m mually in the early 1980s -ile the overall balance has graged Z\$170m a year since

his has been achieved pite being a net exporter of ital (when IMF repayments taken into account) over the last three years. But it has been achieved only by rigorous

mobably more importantly to achieve the quantum ity that is necessary if Zimbabwe is to expand rapidly enough to halt the growth of

After a good year in 1988, when growth was boosted by excellent rains and buoyant commodity prices on world markets, the economy is slow-ing down as capacity constraints in transport, energy, construction - and skills -

Inflation, which has aver aged 13 per cent since: 1980, is set to move sharply higher to around 20 per cent as the authorities seek to index their way out of their unsuccessful incomes policies, and as inflation increases, so the pace of exchange rate depreciation of 6 per cent a year will accelerate.

Sooner or later - but probe-hly not until after the 1990 elections - the authorities will have to tighten their monetary stance, in order to curb infla tion, resulting in significantly higher interest rates which, at present, are negative in real

With the number of second any school-leavers estimated to rise from 100 000 annually in the mid-1990s to 300 000 a year in the 1990s, while new job gen eration is running at only 20,000 a year, the unemploy ment outlook is bleak. On present form, the number of unem-ployed will top 2m by 1995, reaching 3m by the turn of the century.

Against this background of a

rapidly-worsening unemployment situation, the Government's reluctance - or inabil-ity - to accelerate the reform programme seems likely to exacerbate the situation. It is clear that not only is there political resistance to the dilu-tion of socialist ideology, but a lack of capacity within the administration to take and vividly illustrated by the bun-gling of price-control reform. Dr Chidago insists that eco-

nomic reform cannot be rushed, while other ministers, with their eyes on next year's elections, are anxious to delay vote-losing structural adjust ment measures. But while gradualism may have been appropriate five years ago, today it is a high risk strategy that could turn sour all too

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FINANCIALTIMES

The Financial Times proposes to publish the following International Surveys:

Bombay

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Malaysia

World Economy

import and exchange controls

that have stifled domestic

expansion and, more particu-

Imports, at SDR824m in 1988.

were 30 per cent below their 1980-82 levels; and, while exports have expanded handsomely in Zimbabwe dollar terms, partly reflecting a

sound exchange rate policy aimed at maintaining interna-

tional competitiveness, when calculated in SDRs, they too

Import compression has had

a reduction in the debt-ser-

t year, and it will decline

Trade liberalisation, cur-

rently under review, is designed both to improve the

efficiency of the existing

import allocation system which, in its essentials, goes

one important positive result

vice ratio from 35 per cent of exports in 1987 to 27 per cent

further to 20 per cent in the next few years before levelling

fall below their 1980-81 levels.

larly, investment

Arab Banking

OCTOBER

Lesotho

Taiwan

Mexico

Zambia

Saudi Arabia

NOVEMBER

Venezuela

Singapore

Hokkaido

Hong Kong as a Financial Centre

DECEMBER

Japanese Industry

Thailand

China

For further details of these surveys please contact: Peter Highland, Overseas Advertisement Director Tel: (01) 873-3276 Telex: 885033 FINTIM G Fax: (01) 873-3079 Number One, Southwark Bridge, London SE1 9HL



The state of the s

KEY FACTS

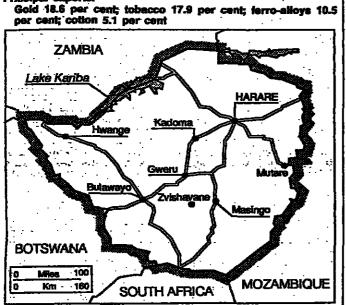
.390,759 sq km Crude birth rate (per '000) 55 (1965); 44 (1987) Crude death rate (per 1000) 17 (1965) 11 (1987 pulation as % of total pulation as % of total _______14 (1965); 26 (1987) annual growth rate of population 3.7 per cent (1980-87) [South Africa 2.3 per cent (1980-87)]



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					.03\$1.	- 42	131;	£1=	2 35.	45/
EXPORT	S:	e	· · ·	••		-		:		

lerchandise exports .**US\$1,428m** (1987) Average annual growth rate of exports: 3.4 per cent (1965-80); 0.9 per cent (1980-87) Trend in structure of exports: Fuels, minerals, metals 45 per cent (1965); 17 per cent (1987)

Other primary commodities 40 per cent (1965);
43 per cent (1967) Principal exports:



Average annual growth of Imports: -1.8 per cent (1965-80); -6.8 per cent (1980-87).

manufactures 20 per cent; chemicals 15.5 per cent; petroleum products and electricity 11.9 per cent

Debt service ra

POLITICS: there are problems at home, but hopes of peace in Mozambique, as ...

Tough bargaining follows the merger

PRESIDENT Robert Mugabe has never made any secret of his preference for a one-party state – an objective brought closer in December 1987, when the ruling Zenu (PF) party and Mr Joshua Nkomo's Zapu (PF) agreed to merge. But, some 20 months later, the practicalities of integrating the two parties at the grass roots are proving

Much of the rivalry, which goes back to the split in the nationalist movement in 1963; has eased since the pact was signed. Mr Nkomo, the veteran Zapu leader, was brought back into the cabinet as a senior minister. But the bargaining for office, at middle and lower ranks in particular, is proving tough and complex. Until this process is completed, however, Zanu's congress cannot take place, for the policies it adopts and the all-powerful polit-buro it elects - will be deter-mined by delegates sent by the newly-constituted party.

President Mugabe can neverheless point to one major benefit of integration. The unity pact – and the accompanying amnesty – persuaded armed Zapu dissidents in the party's stronghold of Matabeleland to end a sporadic campaign of

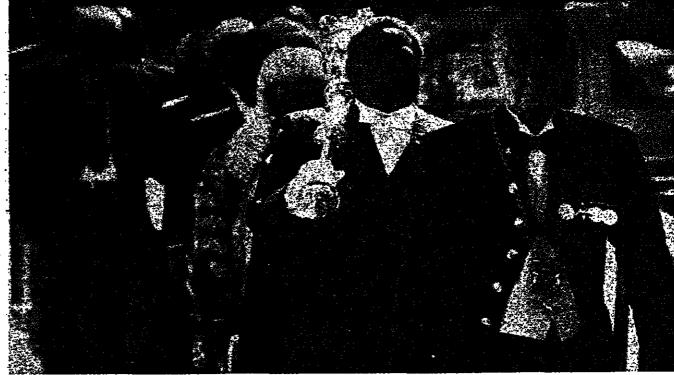
anditry and killing." Apart from bringing peace to Matabeleland, the pact has helped stimulate debate. Zanu members feel freed from charges of disloyalty; Zapu supporters are no longer fear-ful of being labelled "dissi-

Ironically for Mr Mugabe, this development has helped to bring to the forefront an issue which has sapped the morale of Zanu: the corruption exposed by the recent Sandura Commission of Inquiry into motor-vehicle sales - and government's weak response to its

The popularity of Mr Edga Tekere, the former Zanu MP who launched the Zimbabwe Unity Movement last April. owes much to his denuncia tions of corruption, and the discussion they have prompted. Mr Tekere, acquitted on a technicality after his involvement in the murder of a white farmer in 1980, has had a chequered career.

But he (and Bulawayo's Chronicle newspaper, whose investigations led to the estabmission) was vindicated when five ministers and a provincial governor resigned after Mr Justice Sandura had charged them with profiteering from the resale of locally assembled vehicles acquired through political industre.

At first it seemed that a crack-down on corruption had



When it opened this summer, President Mugabe said the two-chamber partiament would become a single chamber in 1990

begun. But President Mugabe pardoned Mr Fred Shava, a former junior minister involved the scandal and who was subsequently convicted and sentenced to jail for perjury and interfering with with The following week the Attorney-General dropped charges perjury and subornation against 11 people, including Mr Enos Nkala, former defence minister; Mr Dzingai Mutumbuka, ex-higher education minister, and Mr Jacob Mudenda, former governor of Matabele-

land North province The net result has been most damaging to Mr Mugabe and his party. The Sandura report proved what most Zimbabweans suspected about corruption; the subsequent develop ments have tended to confirm their fears: that President Mugabe may be unable to put the Government's house in

Within the ranks of Zanu members of widely differing backgrounds there is shared concern about the party's shortcomings. They hope that it may be possible - with the backing of like-minded members of Zapu - to set aside regional differences and marshal support in the run-up to congress for what they call a reformist, anti-corruption plat-form, and to be able to present the president with a slate of honest and competent delegates at congress. These delegates would then either form, or select, a core of suitable candidates for the parliament elected at next year's poll.

Political veterans in Zim-babwe believe this may be wishful thinking. Current members of the party's central committee, politburo and cabinet exercise considerable power and patronage, and will be difficult to dislodge. Further, ethnic and regional loyalties may override other concerns. Any assessment of the political scene in Zimbabwe must take into account the clan allegiances within the country's Shona majority. Among the factors influencing decision-making are rivalries and alliances within and between the Shona sub-groups: Karanga (about 22 per cent of the population), Zezuru (18 per

Party members themselves acknowledge that regional lovalties can sometimes override

cent), Manyika (13 per cent), Kore-Kore (12 per cent), Rozwi

(9 per cent) and Ndau (3 per

ences, and this factor may prove a major obstacle to

reformers in the party. While problems on the domestic front are proving demanding for Mr Mugabe, one critical foreign affairs issue offers some relief. The Presi-dent, together with President Daniel arap Moi of Kenya, is mediating in efforts to end the conflict in neighbouring Mozambique between the gov-ernment and the Renamo rebel movement. South Africa's apparent willingness to finally honour a 1984 non-aggression pact with Mozambique and end its support for the rebels has raised hopes that peace may be

The benefits for Zimbabwe are enormous. President Mugabe will be able to end the costly deployment of some 10,000-12,000 troops who protect the road, rail and oil pipeline corridor to the port of Beira. And if Mozambique ports can then recover their traditional role as Zimbabwe's cheapest route to the sea, significant savings in transport costs are also possible. Whether this development significantly affects relations with South Africa, Zimbabwe's main trading partner, remains to be seen. Mr Mugabe remains scep-tical about Pretoria's commit-ment to reform.

Although existing trade links will continue, it seems unlikely that Zimbabwe will test this commitment by responding to South African proposals for an integrated power grid for the region, for example, exploiting Zimbabwe's coal reserves and making greater use of power from the Cahora Bassa dam in Mozambi-

Michael Holman

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Disillusion has set in

Continued from page 1 spending could be cut and access to Mozambican ports a cheaper trade route than South Africa - would be

On the credit side of the Government's performance is its magnanimous treatment of the white community, the pragmatic approach adopted so far to the commercial farmers, and the tremendous strides in health and education. But these achievements are in danger of being outweighed by a host of concerns. Economically it has also been a decade of missed opportunity. Government has failed to create a climate for foreign investment there has been net disinvest-ment since 1980 - and the new incentives announced earlier this year are unlikely to reverse the flow.

Despite the painful experience of other African states which sought to increase the government's role in the econ-

omy – and are now reversing this policy – Zimbabwe has increased the administration's holdings. The bureaucratic battery of state controls have been increased rather than pruned. Trade liberalisation has proceeded at a tortuous pace.

Donors complain about lengthy
delays in the handling of aid projects. The long-term economic objectives of Mr Mugabe still seem uncertain. Ostensible commitment to economic reform, voiced by Mr Bernard Chidzero, the finance minister, is offset by some leading offi-cials and ministers, such as Dr Herbert Ushewokunze's description of a recent Zanu (PF) by-election success as a victory for socialism against

international capitalism: On other fronts, there are also grounds for concarn. The Government seems determined to underplay the threat of AIDS, concealing or suppressing information about the incidence of the syndrome. But

snippets of information that emerge suggest that AIDS is increasing at a far greater rate than government is prepared to acknowledge.

Few observers believe that Zanu, for all the problems, is in danger of losing its dominance of Zimbabwe's affairs. Mr Edgar Tekere, the popular party defector who launched his Zimbabwe Unity Movement last April, is a symbol of dis-content but is not seen as an alternative to government intolerant of opposition and with considerable powers of

patronage.
Mr Nkomo and his Zapu party, absorbed into Zanu in a unity agreement signed in December 1987, show no sign of having second thoughts. The consolidation of a de facto oneparty state seems set to continue. But an anticipated low turnout in the 1990 poll will reflect the fact that Zanu have left many of its followers distiThe revamped policy may raise the investment ratio, says Tony Hawkins, but foreign capital will remain scarce

Revised guidelines fall short of requirements

Centre, its one-stop investment agency, opened its doors for business earlier this month amid hopes that it would revitalise the country's tarnished foreign investment image.

IV

Since 1980, there has a net outflow of long-term private capital, with disinvestment in 1987-8 estimated at more than US\$100m. This is partly the consequence of government policy, aimed at increasing domestic ownership of the capital stock - it has purchased equity control of several major industrial enterprises, including groups that were formerly South African-owned such as Astra Holdings, Delta Corporation and Hunyani Holdings. But it is also the result of minimal inflows of new foreign

direct investment The Investment Centre. established in response to criticisms of bureaucratic delays in approving investment proposals, is a product of the revised investment guidelines pub-lished in May. These also eased

	Investment	
	(as % of GDP)	
1980		16
1961		20
1982		22
1983		22
1984		18
1985		13
1986		13
1987		13
1988*		13

the regulations concerning foreign ownership, permitting higher levels of foreign control for limited periods, and providing for higher levels of divi-dend remitability in exceptional cases

While the new proposals were generally well received, the consensus view is that they fall to go far enough to attract significant new inflows of foreign capital - except, possibly, primary products such as gold, platinum and possibly oil, depending on the outcome to the current exploration for oil in the Zambesi valley.

The constraints on investment stretch well beyond the regulatory environment. Most serious is the shortage of foreign exchange. It is estimated that every 2\$100m of new

investment requires an initial tors that have come in since injection of at least 2\$40m of 1979 can remit half their afterforeign exchange and ongoing currency allocations thereafter

for fuel vehicles, spares, and raw materials Not far behind in the view of many investors, is the remit-

The constraints go

beyond the regulatory

environment

ted rate of return on capital. Foreign companies that invested prior to September 1979 (the start of the Lancaster House Independence Conference) are allowed to remit only 25 per cent of after-tax earnings, while so-called new inves-

tax earnings. When the 25 per cent ceiling is linked with an after tax return on equity averaging 14 per cent, it means that foreign shareholders are receiving 3.5 per cent on their funds, or 7 per cent in the case of the newer investors.

Despite this, the World Bank, in a recent study of investment in Zimbabwe, con-cindes that the rate of return is not a major constraint on investment. It places the blame instead on the foreign-exchange bottleneck and the regulatory environment.

Price controls are also a deterrent to new investment in manufacturing capacity, and the new regulations annot in mid-year came as a hitter disappointment after repeated promises of liberalisation. The new regime is not only bewilderingly complicated and confusing, but reduces permitted mark-ups in many instances and limits price adjustments to a maximum of 5 per cent once a year. Most disappointing of all, industrialists say, the controls, far from being liberalised, have in some instances

been tightened. On the financing side, new regulations on the reinvestment of surplus and blocked funds have been introduced. In the case of blocked funds, currently valued at some Z\$736m, it is now possible for these to be traded at a discount - Zimbabwe's version of debt-equity swaps. This means that the holder of blocked funds, rather

BANKING

Disappointed small entrepreneurs

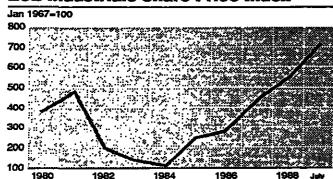
than waiting unfil materity to get his foreign exchange paid abroad, may sell them to an investor who has the foreign exchange and who wishes to reinvest, at a discount, in Zim-The surplus fund proposal

Price controls also deter investment in manufacturing plant

has proved to be something of a damp squib. The intention is to convert so-called surplus funds - retained earnings of foreign-owned firms that have not been invested in blocked accounts - into 7 per cent govermment stock that would then be on lent at low interest rates to small and medium-sized enterprises. But very few foreign firms have shown any interest in the proposal, which is unlikely to have much impact in its present form.

The revamped investment policy is expected to raise Zimbabwe's investment ratio from the current 12 per cent of gross domestic product to between 15 and 20 per cent in the 1990s, but large inflows of fereign capital are unlikely to materialise, given Africa's unpopularity with the international investment community. New foreign capital is more likely to be attracted by faster economic growth in Zimbabwe and the improved profitability of domestic firms than changed investment policies.

ZSE Industrials Share Price Index



Zimbabwe S E

CAPITAL MARKETS

Few alternatives to the bull run

INVESTORS on the Zimbabwe industrials in 1985 has enjoyed Stock Exchange are reaping an average return in the region handsome rewards as the prolonged bull market goes into its sixth year.

After plunging to a 17-year low in mid-1984, industrial share prices broke new ground early last year, exceeding the previous peak of 487 reached at the height of the post-independence boom in 1981. The market spent much of 1988 in a consolidation phase, before surging ahead at the year-end to break the 700 level in mid-1989 a rise of 40 per cent. There are three main expla-

nations for this: first the scarcity of investment opportuni-ties in an excessively liquid capital market. The main alternatives to equity investment are government stock, on which yields for most of the post-independence period have been negative in real terms; as an investment has been undermined by rent controls. Second, strong profit and dividend growth have boosted share prices. Pre-tax profits of 44 listed industrial companies doubled between 1985 and 1988, increasing 50 per cent in con-stant dollar terms. Over the same period dividends went up 120 per cent, or almost 60 per cent when adjusted for infla-

tion. The market, of some 54 quoted companies, which was capitalised at Z\$934m at inde-pendence in 1980 is currently valued at almost Z\$1.95bn; though in US dollar terms, at US\$920m, it has declined nearly 40 per cent. indeed, this is the third reason for the market's strength: share prices have been rising to reflect the inflationary revaluation - in local currency terms - of real

The average dividend yield on industrials of 6.8 per cent before the 20 per cent share-holders' withholding tax - is hardly attractive, given an average inflation rate of more than 13 per cent. But, as is always the case, timing is crucial. Anyone who bought into

of 50 per cent a year, the bulk of which has been capital appreciation. Institutional investors have

played the dominant role in driving prices up. Zimbabwe has a very high ratio of insurance assets to gross domestic product, estimated at more than 20 per cent in 1985 which is substantially above that for other countries with emergent capital markets (including Brazil, Chile, India, Korea, Taiwan and Nigeria). Indeed, the Zimbabwe ratio is even higher pore, and not far behind Australia, which gives it a capacity to supply long-term capital to both the private and public

Unfortunately, while a sub-

stantial volume of institutional money has been invested in quoted equities, very little has been channelled through new issues into the private sector. By contrast, because pension funds and life assurance companies are required to hold 60 per cent of total assets in prescribed investments (government, local authority and parastatal paper), this has allowed the Government to fund its large budget deficit in a largely non-inflationary man-ner through the issue of domestic stock. Indeed, during the 1985-8 period, insurance companies and pension funds bought Z\$1.2bn of government stock - more than 40 per cent of the Z\$2.8bn of stock issued. By mid-1989, only \$98m had been raised in new private sec-tor equity issues, though there have also been a number of privately-placed debenture issues. The bulk of the new-issue activity has been in the form of rights offers, and only five companies - Dunlop Zim-babwe, Zimbabwe Alloys, Agricor, Tabex and Truworths

pendence. The strong secondary market is likely to encourage sev-eral new and rights issues over

have gone public since inde

the next year, despite the rather disappointing Tabex public offer in July, which was only 76 per cent subscribed. But, as inflation accelerates, so prospect of tighter credit and higher interest rates hardens, with investors recalling that the 1980-81 share market boom came to an abrupt end when bank rate was doubled in

With price controls and the wage freeze having failed to tame inflation, it is a matter of time before the authorities tighten the monetary screw, though, with elections due in mid-1990, this may be delayed for another year, suggesting that the buil market has still some way to go.

Tony Hawkins

Market capitalisation (Zimbabwe \$ billion)

should benefit in the next decade highly profitable banking sec-tor is currently under attack from the Government for its failure to lend aggressively to the country's small-scale enter-

A senior central bank official accuses the banks of being more concerned with risk aver-sion than risk management, while official figures show that only 3 per cent of bank lending goes to black Zimbabweans. These criticisms are a symptom of understandable frustra-

tion with the country's failure to transform excess domestic money-market liquidity into viable investment projects. While the money markets are awash with funds and the banks underlent, investment levels are inadequate to the task of maintaining the capital

Barclays has already established a small business unit

stock intact, let alone generating the 200,000 new jobs needed

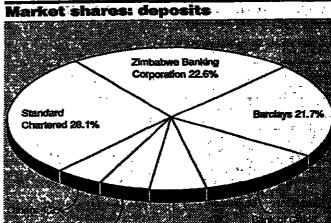
The banks deny that they are turning away potentially viable black entrepreneurs simply because they lack col-lateral, the most frequent com-plaint levelled by black businessmen. They argue that, where a borrower has no track-record, no professionally

complied accounts and no cash-flow projections, lending is a very high-risk activity. In any event, the Govern-ment has the means to foster

such lending if it so wishes through its two wholly-owned institutions - the Zimbabwe Development Bank and the Small Enterprises Development Corporation - which, ironically, officials accuse of even more conservative lending policies than the privately-owned banks. The banks cite the bad-debt record of the state-owned Agricultural Finance Corporation - writeoffs of Z\$20m in 1987-8 - as a cautionary tale of the conse quences of indiscriminate lending to small enterprises.

Whatever the rights and wrongs of the present contro-versy, it is clear that all parties will focus more closely on developing small-scale enterprise during the 1990s, since it is obvious that larger-scale businesses are not going to nerate anything like enough jobs by the turn of the century to prevent a social and political catastrophe

Barclays has already taken the plunge by establishing a unit designed to cater to the needs of small businesses. Others are considering different approaches - strengthening bility at branch level, funding venture capital companies, and establishing extension depart-



ments to provide consultancy services to small business. The authorities will need to change their polices, too, and there are welcome signs of greater flexibility. Not only do the banks dispute the official estimate that only 3 per cent of their loans are to blacks, but they argue that they would lend more if interest rates were deregulated, allowing them to charge higher risk premiums where sppropriate, and if their liquidity ratios were reduced. At present, the banks are to the tune of 40 per cent of their liabilities to the public,

and in recent years they have also been forced to hold non-interest-bearing Reserve Bank Bills, which are a means of mopping up excess market,

There are five commercial banks, four merchant banks, three building societies, five finance houses and (operating on the London model) two dis-

Standard Chartered is the largest banking group, though it has been losing market share. It has a 28 per ceres share of total deposits, felt lowed by the state-owned Zim-babwe Banking Corporation

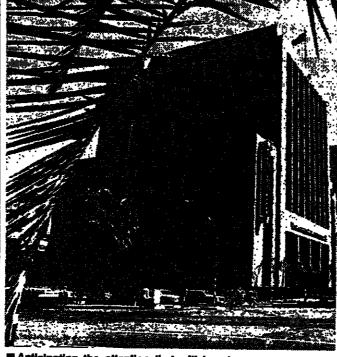
the Bank of Credit and Com merce of Zimbabwe, which is a joint-venture with the Government - has, in eight years, built itself a substantial 12.5 per cent share of the deposit

On the lending side, Stan-dard Chartered is fractionally in front, with just over a quarter of the total, but Zimbank is close behind with more than 24 per cent and Barclays in third place with 15 per cent. Both Standard and Zimbank groups operate a merchant bank and a finance house, but the Barclays operation is confined to commercial banking.

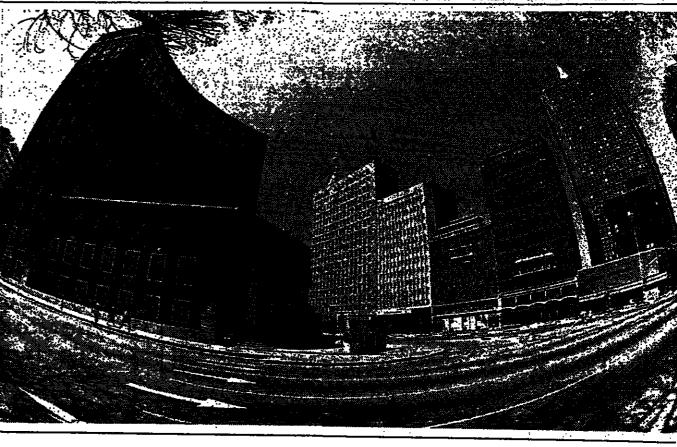
Since 1981, there has been little movement in interest rates, with the authorities rely ing on liquidity ratios and spe-cial bills to regulate the money simply, which has grown at an average annual rate of 14 per cent, running well alread of the underlying growth rate of the economy of 3 per cent.

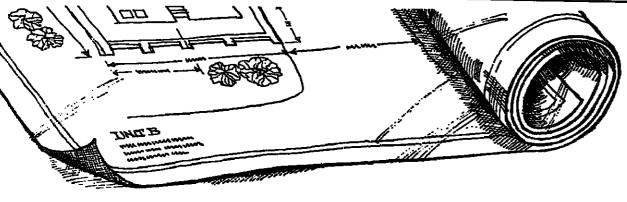
The most recent figures show money supply expanding at an annual rate of 20 per cent; and, with inflation accelerating, tighter credit and higher interest rates are on the cards — though probably not until after next year's elections, given the unpopularity with the union elife of any rise in mortgage rates.

Tony Hawkins



ment of small-scale enterprise during the 1990s, (above) has already taken the plunge by establishing a unit designed to cater to the needs of small business district of Harare.





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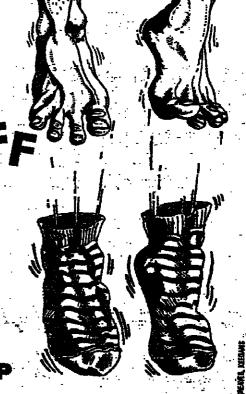
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MINING: the most striking change is gold's resurgence

A crucial currency earner

INVESTMENT of between US\$160m and \$200m in the Hartley platinum project, by the Australian Delta Gold group, is only the second major new mining investment in Zimbabwe-since Independence the other being the develop-ment, in the early 1980s, of the

open-pit coal mine at Hwange.
With little expansion in capacity taking place, industrial growth has depended on world market prices on the one hand and exchange rate depre-

ciation on the other.

Thus, while the value of production has more than trebled. since 1980, production volumes were only 2.5 per cent higher and more than 10 per cent below their 1976 peak. Unit values have risen more than 150 per cent since independence, primarily reflecting the 70 per cent depreciation of the Zimbabwe currency against the US dollar. As a result, forecast output this year at 2\$1.15bn will - in US dollar terms - be lower than in 1980-81, indeed, value-added - at constant 1980 prices — is currently no higher than under sanctions 10 years

Contributing only 7 per cent of gross domestic product and accounting for a mere 5 per cent of the employed workforce, mining's strategic impor-tance lies in its foreign cur-rency earnings. In 1987, the most recent year for which detailed figures are available, mining exports — including ferrochrome but excluding steel - accounted for 43 per cent of the total, compared with 39.5 per cent for agricul-ture and 17.5 per cent for manufacturing. Last year, this pro-portion may well have declined somewhat, partly reflecting the 13 per cent fall in the value of gold exports, but in absolute terms mineral exports are put at more than Z\$1.1bn, against

The most striking change in the structure of the industry since independence is the

WITH agriculture and mining

contributing more than 80 per

cent of exports, manufacturing

industry's traditional role has

been that of supplying domes-

tic requirements and process-ing primary products (notably

cotton, tobacco, iron ore, and chrome) for export. Industrial growth in the

1960s and 1970s was heavily reliant on import substitution, and this has continued, albeit

at a slower pace since indepen-

Industrial performance has been disappointing partly

ause manufacturers have

been denied adequate levels of foreign exchange to import

raw materials; partly because both domestic and regional

demand has been weak; and,

perhaps most disturbing of all,

because the sector has lost

some of the enfrepreneurial

flair and technical expertise

per cent annually since 1980, though last year growth

eached 4.9 per cent, surging to

8.3 per cent in the first quarter of 1999. This spurt in activity is unlikely to hold up in the latter half of the year, with the annual engineering rate falling

to around Eper cent or even

it is generally accepted that major changes in industrial

policy are remired, with indus-iry's top priorities being a more flexible price control sys-

tem, improved access to for-

eign currency and new initia-tives to foster small-scale

enterprise. Until relatively

recently, government priorities have been rather different, tar-

Output has grown at

only 2.7 per cent

annually since 1980

eting on increased state par-

ticipation in industry, close control of prices, and favouring

the development of capital

Today there is more of a consensus about what needs to be done, though less on how to do

it. The import allocation sys-tem, still tied to a base quota that existed in 1965, is slowly

being replaced by a more per-formance-oriented one, to the

point where more than half the

foreign currency allocated to manufacturers is through an

export revolving fund or other specific mechanisms designed to channel scarce exchange

The shift in incentives in

favour of export activities, cre-

import allocations, has paid

dividends since industrialists

This is evident in the recovery

of industrial exports since 1983,

reflecting industry's ability to

compete internationally,

But this can be no more than

a transitional arrangement,

and the Government is currently studying the recommendation of its working party on

where it is really needed.

goods industries

415 645 394 383 471. 465 1984 547 440 1985 630 390 420 490

resurgence of gold - the result of positive price developments and currency depreciation on one side, and technological progress on the other

986

1,150

1989

550

575

In the early 1940s, Zimbabwe produced more than 800,000 ounces of gold annually, but this fell below \$50,000oz in 1973-4. There has since been a gradual recovery to 482,000oz last year, and substantial increases in the volume of production are forecast over the next few years, suggesting that gold's share in the value of total production, which has almost doubled in the past decade, will continue to increase, especially as the cyclical upswing in base metal

Gold production has been encouraged by the establish-ment of a floor price, that would be subsidised by government, should market realisations fall below the 2\$750 an ounce. At current exchange rates, the world price translates to Z\$790 an ounce, comfortably above the floor level. While the Zimbabwe currency is forecast to continue its slide against the US dollar, gold promoters are calling for a rise in the floor price to Z\$800, to accommodate the impact on input costs, especially of imported plant and machinery. but also fuel and wage costs,

rising at more than 15 per cent

Significant new investments in the gold sector include the Z\$36m spent by the Cluff group on developing the Freda and Rebecca deposits, which will produce 2.4 tonnes of gold annually, overtaking Rio Tin-to's Renco (LS tonnes) as the country's largest producer, and Anglo America's Z\$29m open-cast gold mine in Matabele-

In platinum, at least two other projects involving Anglo-American and Rio Tinto, in one case, and Union Carbide in the other, are under study. Base-metal producers con-tinue to ride the crest of the cyclical boom, with base-metal realisations in the first half of 1983 estimated to be up more than 20 per cent in local cur-rency on 1988s record earnings. Nickel production trebled in value to Z\$198m last year, while Bindura Nickel's pre-tax profits more than doubled in the half-year to June 1989. Copper output was up 50 per cent last year, while at Zimbabwe Alloys, one of the country's two ferrochrome producers, prices for low-carbon ferrochrome rose 43 per cent and 61

	·	<u> </u>
- Mining	output	(%)
<u> </u>	1978	1968
Gold	20.6	38.6
Nickel .	15.6	20.0
Asbestos	-14.7	10.0
Copper	9.1	6.8
		

per cent for the high-carbon product. Lower nickel and copper prices point to slower short-run growth, but local currency earnings will continue to improve, reflecting the 10 per cent devaluation of the Zimbahwe dollar so far this

The increased tempo of exploration activity - a record 57 exclusive prospecting orders have been awarded, while a

planned development especially in gold and plantinum hold out the hope that the 1990s will see a return to the 5 per cent annual growth rate experienced under sanctions 20 years ago. But, for this to happen, investors will want to see higher returns in what is a high-risk activity than those

obtained during the 1980s. The hard fact is that, until ently, rates of return in the Zimbabwe mining industry have simply been inadequate. Figures for the 1980-88 period, for four major listed mining companies in the ferrochrome, nickel, gold and copper indus-tries, show the return on equity averaging 8 per cent a year, fluctuating between a low of minus-19 per cent in 1992 and a high of 47 per cent last year. Increased investment can only be expected where entrepreneurs are confident of increased returns, as distinct from earnings paid into blocked accounts.

The industry also faces some formidable short-term challenges – an acute shortage of foreign exchange, inadequate steel supplies, upward pressure on costs, a tightening skills sit-uation, electric power cuts, and worsening internal transport. These cost pressures and out-put constraints are the more severe, given mining's exportorientation, which means that most producers - coal is the chief exception - are pricetakers on international mar-

kets, If mining is to shake off its stagnation image, it must maintain, and preferably increase, its market share, which means focusing on vertical integration to enhance the local value-added content, quality improvements, new product development, aggressive marketing and extra investment in technical prog-

Tony Hawkins



efficient, and only about 12 per cent highly inefficient. This high degree of efficiency, in a protected and largely monopolistic market, is not readily explained. In part, it reflects sensible policy decisions at both firm and national level, with little investment in costly capital-intensive white elephants, though some would put part of the state-owned steel manufacturer (Zisco) into that category. In part, it is the result of low fixed capital costs, because many firms have depreciated their capital stock and operate with obso-

ing high-cost replacement Undoubtedly, too, Zimbabwe has an entrepreneurial and managerial skills base that is unique in the region - with the exception of South Africa - though there are signs that years of foreign currency scarcity, lack of access to modern technologies and expertise, high protection and monopolis tic markets, both at home and

lete machinery, thereby avoid-

Gloomy assessments conflict with World Bank research

to some degree within the

SADCC region, are beginning

to erode that cutting edge.
In the words of one industrialist: "While our competition is using just-in-time techniques, habwe is based on the just-in-case concept: buy supplies when they are available, often regardless of cost and schedul-

In this situation, it is vital that the economy be opened up nology and new competition, though government, as well as the manufacturers themselves. are wary of what Dr Chidzero pejoratively calls "a free for

Because some of the mea sures needed to launch the liberalisation strategy will be politically unpopular, even the diluted programme acceptable to both government and the private sector is unlikely to get off the ground until after next

year's elections. In the meantime, industrial ists, dismayed at the new "liberalised" price control regime introduced in July, which for some is even less acceptable than the previous controls, are concentrating on restoring profitability, before turning their attention to the challenge of trade liberalisation.



Optimism surrounds Delta plan

IF ALL goes well, Zimbabwe's disappointing post-independence record for attracting foreign investment should receive a substantial boost some time

in the next few months. It will take the form of a US\$160m-200m project to tap a remarkable mineral resource of platinum, palladium, nickel and other metals in a sector of the Great

Dyke, near Hartley.

The company behind the project is a small Australian exploration group called Delta Gold, headed by Mr Peter Vanderspuy. In 1987, the Government granted it an exclusive prospecting order over a large area that had been vacated

in the 1970s by Union Carbide.

After combing the results of Union
Carbide's drilling and assaying between 1968 and 1972, Delta emerged convinced that a project was on, and commissioned a feasibility study which is due to be

completed next month. Delta's optimism is easily understood. The resource area it has defined is only a part of the whole, and has proven and probable reserves of 40m tonnes, enough for a 20-year mine life at a mining rate

of 2m tonnes per year.

The plan is to begin construction of an underground mine by July next year, together with an on-the-spot flotation

plant to concentrate the ore and a smelter to produce matte. Once operating in late 1992, it will produce 100,000 ounces of platinum a year, 84,000 ounces of palladium, 2,700 tonnes of nickel, and quantities of gold, rhodium, copper and

The platinum output amounts to a significant 3 per cent of world production, and will generate half the mine's revenues. A further 25 per cent of revenue will come from the nickel. All told, annual

revenues are projected at US\$120m.

That is around 8 per cent of Zimbabwe's foreign exchange earnings, so the mine's significance in balance of payments terms is obvious. It would reduce Zimbabwe's dependence on South Africa and, because South Africa is the major world producer, simultaneously help western consumers of platinum to do the same.

The two big questions surrounding the project concern Delta's capacity to carry out such a large project, and the unsettled financing arrangements necessary to meet the needs both of potential outside investors and Harare. Delta is now negotiating an agreement

with the Government on a mine development plan and dividend and foreign exchange matters. It is also looking for an industry partner to give it and the project greater credibility, and seeking a number of passive investors and lending institutions.

According to Rick Menell, executive director of Delta, the group is expecting around US\$50m in equity, of which US\$50m would come from outside. Lenders being approached include the Commonwealth Development Corporation and the International Finance Corporation, a World Bank affiliate.

To advise on the financing, Delta has retained S.G.Warburg together with Warrior International, a group of former City bankers. To operate the project, it has hired Gordon Freeman, former general manager of the Rossing uranium mine, who has latterly worked at BHP's Mt Newman iron ore mine in Australia.

The Delta project, assuming it goes ahead, will dwarf the few other foreign investments which have so far occurred in Zimbabwe. And there could be more investments to come: other projects under scrutiny on the Dyke include one involving Anglo American and RTZ, and another based on the interests Union

Chris Sherweil



Manufacturing industry

New priorities are required

trade liberalisation. The unpublished report is under-stood to recommend stood to recommend across-the-board expansion of import quotas by 20 per cent each year, while introducing extra allocations for items currently not imported at all.

The expanded element

import quotas would be sold by tender — a variation on the auction system — and the existing system of protection by quota replaced by tariffs and temporary import sur-charges. The plan would, over a period of five years, replace the existing quantitative controls with a tariff-based one.

The foreign currency to finance this general increase in imports would have to come from foreign borrowing (probably a World Bank structural adjustment loan), from export expansion and exchange rate depreciation. The report is apparently upbeat on the economy's capacity to generate most of the extra foreign currency needed through export expansion flowing from limited

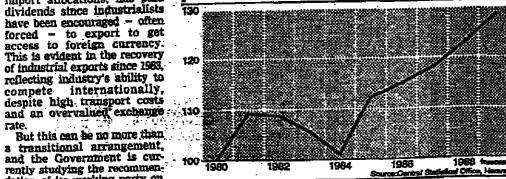
generate the required export

An important bonus in this approach is its impact on government revenue and the bud-get deficit. Faster import growth and higher tariffs would make a major contribution to deficit reduction.
In his budget speech last month, finance minister Ber-

nard Chidzero appeared to reject a key plank of the report, when he said the Gov-ernment had decided to go ahead with a selective, phased programme of import liberalisation - the selective approach having being explicitly rejected by the working party, which favours general liberalisation. But, whatever the strategy finally adopted, it cannot be launched unless or until there is a major reduction in the budget deficit, since macro-eco-nomic balance is a precundi-tion for trade liberalisation.

Trade liberalisation is viewed with great caution by both government and industry. Industrialists fear that they depreciation of the Zimbabwe dollar: it argues that a relatively small devaluation would development of the Zimbabwe will face fierce competition from low-cost producers in Asia and Europe. As one industrialists from low-cost producers in

Volume index of manufacturing production



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Tony Hawkins on agriculture's part in national growth

independence. economic growth has been closely correlated with changes in agricultural production, and gross domestic product has expanded rapidly only when weather and market conditions have been kind

to farmers. There are two main linkages between agriculture and national economic activity: first, the farm sector routinely contributes more than 40 per cent of total exports: second. both domestic demand in the conomy generally and activity in the important agro-al-lied industries depend heavily on harvest performance.

GDP figures showing that agriculture's share at 14.5 per cent is well below manufacturing's 25 per cent contribution understate the sector's significance. When the 750 000 peasant farmers are included, agriculture employs upwards of 1.5m people (35 per cent of the workforce) and provides a living for at more than two-thirds of the population.

Zimbabwean agriculture is frequently cited as one of the few success stories in sub-Saharan Africa, but this must be qualified since value-added has been growing at only 3 per

cent a year during the past decade, barely keeping pace with population growth. Indeed, this year real output will be lower than in 1985. with deliveries of cotton and

The real success story has seen the dramatic increase in the peasant sector's contribution to crop sales - up from \$12m (4.5 per cent of the total) in 1979 to more than \$300m (22 per cent) last year. Small farmers produce more than half of the cotton crop, about 60 per cent of maize delivered to the Grain Marketing Board,

Value-added has been growing at only 3 per cent a year during the past decade

the bulk of the sunflower crop and a large proportion of bur-ley tobacco. But virginia tobacco, beef, horticulture, wheat, soya beans, coffee and tea are dominated by the 4,200, mainly white, commercial farmers. The relative importance of the two sectors has become an

maize well below record levels.

Peasant success amplifies call for land redistribuition

Mr Joshua Nkomo, senior minister responsible for development, has called for the transfer of more land to landless peasants. His call was echoed in last month's budget, in which the finance minister, Dr Bernard Chidzero, announced that the Government was taking a close look at proposals to tax under utilised land. While further land redistribution from commercial to communal farmers is inevitable, it is cate balance between equity

and efficiency.
Mr Nkomo's supporters cite rapid growth in peasant out-put as justification for a more equitable pattern of land ownership, but doubts are raised on two main counts. First, the rapid growth in peasant out-put in the early 1980s appears

20 per cent of total crop production. Second, the ability of the small-scale sector to pro-duce increased quantities of cotton and maize, given favourable weather conditions, is not questioned; but its capacity to meet production targets in poor rainfall years and export beef, tobacco and horticultural products to highly competitive cost (and quality-) conscious world markets. where high-tech production techniques are required,

Because so few communal producers have access to irriation, production is less reliable than in commercial areas Thus, in the 1987 drought, the peasant share in crop output fell to only 14 per cent, from 21 per cent in 1985. Further-more, regional maize export

is very much in doubt.

in the last three years, and is southern Africa and large-scale maize importers, like set to expand further, but at a slower rate, in the 1990s, given Mozambique, Angola and Zamadequate transport. bia, move towards self-suffi-A new industry, scheduled ciency, thereby forcing peasto come on-stream in 1993, is ant producers to diversify the production of palm oil by

away from the crop they know the Mwenezi Development Corporation. MDC, which is 70 per best. There is huge potential in livestock production -notably beef - but, for this to be realised, small farmers will cent owned by Aberloyle Hold-ings plc. will produce 60,000 tonnes of palm oil annually by have to undergo a culture the turn of the century. A total of Z\$380m is being invested in change, marketing their cattle rather than treating them as a the project - the largest single private-sector investment This year, the value of agrisince independence - and two cultural production is forecast at almost 232.1bn, up 6 per processing mills are to be established during the 1990s. MDC will earn a forecast cent on 1988 despite patchy and erratic rains. Five prod-ucts – virginia tobacco, beef, US\$45m annually in export cotton, maize and sugar -account for two-thirds of the

revenues as well as satisfying domestic demand. Resettlement and possible

problems, but the immediate challenges facing the industry are more mundane - inpu shortages and the squeezing of profit margins. While short-ages of imported equipment, such as vehicles and spares, have long been a major head ache, more recently cement, coal, transport and electricity have been added to the list of inputs in short supply or sub-ject to interruption.

land taxation are long-term

Profit margins are under pressure in several areas. In the case of beef, outbreaks of foot-and-mouth disease mean Zimbabwe has lost its preferential-price quota in the European market for a year, and this will mean lower prices for cattle farmers. Cotton producers complain that more than 40 per cent of their 7.5 cents & kilogram price increase has been wiped out by the govern-ment imposed 16 per cent wage award to farm labour, which will cost the entire farming industry some 2\$50m this year.

The 6 per cent estimated rise in the value of agricultural-production will fall well short of cost inflation, put at between 15 per cent and 20 per cent, pointing to lower profit-

TOBACCO

Value of agricultura production Z\$m 472 Malza 160 Sugar . 145 110 Horticulture 94 Livestock (other) 205 Crops (other)

ability throughout the indus try, especially in a year of reduced yields. The solution, farmers believe, lies both in boosting yields and efficiency, and in producing crops that are not subject to government price controls, such as tobacco, fruit and flowers.

ff!

MR MUPOREZA and Mr Marere farm near the tiny vil-lage of Zvomanyanga. Their lives may be quite different otherwise, but in one way they resemble their counterparts from Iowa to the Ukraine: at the end of a long week they like to get spruced up, come into town, and have a drink.

Deciding exactly where to go in their part of the world poses no problem at all - every Friday afternoon the pair can be found on their way to the only licenced premises for miles around, the Zvomanyanga Supermarket and Bottle Store.

In a large whitewashed room that doubles as pub and country store for food and household supplies, the two farmers are greeted as well-known patrons as they make their way through a crowd of shoppers. They prop their walking sticks against a wooden bar in one corner, push their brown felt hats back on their heads, and undo the jacket buttons of their heavy, old-fashioned suits. Ordering bottles of cold Castle beer, they lean back against the bar and begin the serious talk of successful farm-

If Mr Marere and Mr Muporeza have assumed something of the manner of prosperous rural gentry in Zvomanyanga, their roles have only been recently acquired. Just 10 years ago Zvomanyanga was part of a large, white-owned commercial farm, and the two men were landless peasants. This year they have made more than Z\$10,000 each through cotton and maize cultivation.

Zvomanyanga may sit at the end of an unpaved rural road more than 250km from Harare and the seat of nower but rural transformation of the stands at the centre of a national debate that threatens Zimbabwe's political and economic stability.

Zvomanyanga is one of 19 villages on the Umfurudzi Resettlement Scheme; there have been 70 such schemes



RESETTLEMENT

What the war was about

dence. Extending for 45,000 hectares, it provides each of 566 families with 5ha of arable land, a residential plot, communal grazing rights for cattle, and government-funded health and educational facilities.

The residents of Umfurudzi are among the more fortunate of Zimbabwe's 800,000 smallholder farming families, a group that comprises 94 per cent of the county's farmers and more than two-thirds of Zimbabwe's total population. Since 1980, 52,000 of these families have moved on to resettlement schemes totalling 2.9m hectares in area

However, 750,000 families remain crowded onto 15m ha of low-yield, high-drought-risk "communal" farming areas that make up slightly half of the country's arable land. About 12m ha of the remaining farmland, situated in the highest-yielding areas in the country, are held by just 4,500 large-scale commercial farmers – about 5 per cent of farmers – about 5 per cent of the total farming population. With no farming land left to

Frequent to Harare

exploit and the country's annual 3.5 per cent growth rate putting ever-increasing strains on the land, the uneven nature of land distribution in Zimbabwe holds high potential for social and political unrest. The fact that the country's commercial farming population is almost exclusively white makes the issue one of the most divisive and emotional

since independence. The inequality of land distri-bution and the Government's ineffectual attempts to appease mounting black frustration are a result of contradictions between Zimbabwe's political past and its present economic imperatives.

The country's war of independence was, for most Zimstruggle for the return of lands claimed and used by white colonial settlers. While President Mugabe promised land redistribution at independence, the process has been extremely slow for a number of reasons. First, large-scale redistribu-tion through nationalisation or

expropriation of white-owned terms of the Lancaster House agreement worked out at independence between Zimbabwean whites, black nationalists and the British government. Since then, purchases of white-owned farms - many funded in part by £30m in resettlement grants and programme aid from Britain's

Överseas Development Administration — have been effected on a "willing seller/willing buyer" basis, although govern-ment has first purchase rights on any commercial farming land put up for sale. Second, execution of its programme to resettle 162,000

communal families on commercial farming land has been factors. All large, viable blocks of commercial land abandoned by farmers during the war or sold by those who departed shortly after was purchased by 1983. Since then the price of land has doubled and the portion of the government budget for land purchase has dropped by 75 per cent. In 1983 the state bought 940,000ha of land for redistribution; in 1988 it bought only 64,000ha although, with population growth, more than 150,000 families are now

waiting to be resettled.

Third, the government finds itself compromised by the economics of land resettlement. Using modern inputs and technology, commercial farmers have developed agricultural systems comparable to those in developed countries. In 1987-88 they were responsible for generating 2\$1.3bn, or 65 per cent of agricultural gross domestic production and Z\$912m, or about 40 per cent, of Zim-babwe's total foreign currency earnings. Resettlement of

farming lands, with immeasurable effects for domestic and export production.
The debate over resettle-

total, while horticultural pro-

150,000 families with little

access to technology or devel-opment capital would take well

over half of all commercial

store of wealth.

ment, which has been simmer-ing for years without any new policy initiatives coming from a head with the conjuncture of two events in 1990; national elections and the expiry of the 10-year Lancaster House agree-

Bodies such as the Commercial Farmer's Union (CFU) underpin their arguments against any post-Lancaster House moves constitutionally to legalise expropriation with predictions of dramatic declines in agricultural production Meanwhile, popular politi-cal pressure in the build-up to elections in recent months would seem to make some form of government initiative on the issue inevitable.

Tensions on both sides continue to mount. Mr David Hasluck, CFU director, for examcharacterises constitutional changes on land ownership as "absolute nonsense", saying such moves would wholly destroy private investor confidence the government has recently tried so hard to build. The only real solution to the land question, he says, is agricultural reform inside the communal farm areas, where land is poorly utilised and badly managed.

Mr Joshua Nkomo, senior minister, on the other hand. has, along with other public figures, contributed to a rising tide of expectation by saying that if the state cannot acquire land through purchase it must obtain it otherwise

The Government itself, meanwhile, remains caught in a cleft stick. While it cannot ignore the economic dangers of altering a proven system of commercial land ownership, neither can it remain oblivious to steadily mounting land hunger and communal farmers claims that, even in present circumstances, they have shown themselves capable of producing over half the nation's maize and cotton production

While the Government is now likely to set up a commission to look into the social and economic implications of accelerated land resettlement, some observers in Harare say it will probably continue a "muddle-on" policy for as long as possible. Almost all agree, however, that the question is not whether the land issue must be faced, but how soon and in what way.

Nicholas Woodsworth

Fresh markets sought ZIMBABWE is the world's fourth-largest producer of flue-cured tobacco, though its 1989 market share is estimated at

only 3.5 per cent.

More than half the world's output is grown in China, fol-

lowed by the US (12 per cent) and Brazil (7 per cent). With 98 per cent of its crop exported, Zimbabwe is the world's thirdlargest tobacco exporter, after the US and Brazil. Successful diversification notwithstanding, tobacco

remains the lynchpin of the farming sector. In 1988, fine-cured leaf exports totalled Z\$517m, or 18 per cent of total exports, and this year they will approximate Z\$600m. The industry is responsible for the employment of 120 000 people, or more than 10 per cent of the formal sector workforce, while its contribution to GDP is esti-mated at 6.6 per cent. Tobacco was the main target

of international economic sanctions in the UDI years, during which period output declined from a record 146m kg to a low point of just 50m in the early 1970s. By independence, production was back to 80m kg, and has since risen a further 50 per cent to the 125m kg crop currently being sold on the Harare auction floors.

Since 1980, world tobacco production (excluding China) has stagnated, despite consumption growth estimated at 2 to 3 per cent annually. With consumption in industrial countries forecast to decline, ne to s tions and health-related campaigns, market growth will be confined largely to the develop-ing and centrally-planned econ-

This poses problems for Zimbabwean exporters, who have traditionally sold half the crop in industrialised countries, with the European Community taking about 45 per cent. EC regulations will stipulate lower tar yield cigarettes from 1992, thereby forcing manufacturers to change blends and growers to focus on high-quality leaf.

As consumer resistance and tobacco taxes - increases in the high-income markets, so Zimbabwe is being forced to develop new markets in Com-econ countries, the Middle East and Africa, where foreign exchange is scarce and where barter deals are frequently nec-

essary. This has created sharp divisions within the Harare tobacco trade, the anti-barter school arguing that the industry does not need to resort to



Up to 3,200 bates are sold daily on Harare's tobacco sales from

	Tobacco p	roduction	<u></u>
Years	Volume Kg m	Value:	Average price Zim cents per kg
1981	67	123	184 🕾
1982	89	153	167
1983	94	::.178	189 :
1984	120	247	207
1985	106	283	268
1986	7,114	358	, 313
1987	127	278	218
1988	120	472	394 :
1989*	125	515	412
forecast			

barter to dispose of its produc-tion profitably. Despite this, the volume of leaf under barter grew-from 7,000 tonnes in 1983 to more than 18,000 tonnes (18 while there divisions within government, too, on the merits of barter, political influences to favour continued, if not

increased, tobacco barter. After a disastrous season in 1987, when prices fell 30 per cent in response to a poor quality drought stressed crop, the industry bounced back last year, when prices soared 80 per cent to a record 393 Zimbabwe cents a kilogram. Prices were disappointing early in the 1989 season, but have since recov-

ered strongly, and by the end of July were averaging 403 cents a kilogram.

With a third of the crop still to be sold, price forecasting is a hazardous business, but industry experts predict a seasonal average of around 410 cents - up only 4 per cent on last year, and well below the increment required to offset mounting cost pressures. Ear-lier optimism of further rapid expansion in output to 150m kg
has been replaced by a more
cautious approach, and next
season's crop target is
unchanged at 125m kg.

Tony Hawkins

Andreas

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FOR THE 2,000 Zimbabwean soldiers who guard Mozambique's Beira corridor, July was a busy month.

After a long stretch of relative inactivity, rebels of the Mozambique National Resistance abruptly intensified subotage attempts on the corridor's 314km railway Haking Zinababwe to the sea:

The timing of the attacks was no accident: preceding a Mozambican Government National Congress at which negotiations to end the country's 13-year-old war were expected to be discussed, the attacks were intended as a show of strength. An irony of Mozambique's uncertain peace process, they were also also an illustra-tion of Zimbabwe's vulnerability to events

Every day Zimbabwe's defence forces pend more than US\$200,000 in Mozambique. While their presence in the country has become increasingly unpopular at home and a major drain on foreign exchange reserves, it is seen as vital to ction of national interests much of this money is spent on guarding the Beira corridor, a route along which 95 per cent of Zimbabwe's petroleum imports. are piped, and a road and rail connection which links land-locked Zimbahwe to its

closest ocean port.

Before rebel activity brought about the closure of the Mozambican border in 1976, Beira and the port of Maputo to the south handled 80 per cent of Zimbabwe's agricultural, mining and manufacturing

With little choice of alternative routing fellowing the closure, Zimbabwe forced to turn to South Africa.

Nicholas Woodsworth on the risks of the Beira corridor and the lobby for its fuller use

expensive alternative to Durban

Despite the political importance placed by the government on diverting Zimbabwe's trade away from South Africa, Zimbabwean businessmen have since grown accustomed to exporting and importing goods through Durban and other South African ports. Although the oil pipeline was reopened

Zimbabwe forces' presence

in Mozambique is unpopular at home and a drain on

foreign exchange reserves

in 1982 as a joint venture between the British multinational Lourho and the Mozambican Government, businessmen continued to favour the southern routes. In 1983 more than 90 per cent of Zim-babwe's overseas trade was handled through South Africa.

In spite of military protection, the Beira rail line was subject to frequent rebel attacks, the port of Beira itself became characterised by run-down handling facil-ities, inefficient management, and unrelishipments. South African ports, on

modern facilities, reliability, and rapid turnaround times. In the last four years the Beira Corridor

Group (BCG), a private lobby of 210 Zimbabwean businessmen, has been attempting to persuade domestic and regional trading concerns of the renewed viability of the Beira route. Organised under the auspices of SADCC — a regional body attempting to reduce economic and trade dependence on South Africa — the BCG has had a limited success in restoring the confidence of wary and hesitant business-

In 1985 the Beira railway carried 240,000 tonnes of international traffic into and out of the port; last year the figure had risen to 393,000 tonnes. According to

the BCG, Beira is now handling 30 per cent of Zimbabwe's overseas trade. Group managing director Mr David admits that in the past Beira deserved its poor image, but points to a number of substantial improvements, including better security and a major US\$450m port rehabilitation programme financed by western donors.

The BCG's most convincing argum economic. Beira is only 600km from Harare, while Durban is more than 2,000km; more than US\$800 per 40-foot container is saved by shipping through Beira. Zimbabwe's Ministry of Transport calculates that the country's total annual freight bill of US\$825m would be cut by US\$100m if zambican ports were used at pre-1976

While shipping volumes increased from 248,000 port tonnes in 1896 to 460,000 port tonnes in 1988, Beira is still using only half its present transfer capacity. Although the port will be equipped to handle half the region's trade by next year, a number of continuing problems are likely to keep it from realising its full potential for some time to come. These

A lack of shipping services. Because of currently low cargo volumes, many Euro-pean shippers will not stop at Beira. Without adequate services, regional business men are hesitant to increase export volumes through the port, thus creating a vicious circle of under-utilisation. ■ Critical shortages of locomotives and rolling stock. Of 198 locomotives operational in Zimbabwe, 126 lack spare parts for maintainance; Zimbabwe has been obliged to acquire 20 South African loco-

motives to fulfil its needs on southern Without greater capacity it cannot put more locomotives on the Beira run. And without the assurances of dedicated ship-

HEDAY LIGHT TUGTH TO Europe

ments from importers and exporters, it will not allocate additional rolling stack, already in short supply. at Constraints on road development. CFM, the Mozambican railways, wish to maintain a rail freight monopoly through the corridor. Road hanlage licences are there-

fore difficult to obtain.

The ministry calculates that the freight bill would be cut if Mozambican ports were used at pre-1976 levels

The biggest constraint to increased utilisation of the Beira corridor, however, remains Mozambique's war. While moves towards negotiations now seem to be under way, many observers believe that peace is still a long way off. Until this happens, South African ports are likely to ain Zimbabwe's biggest customer

☐ A Mozambican soldler being trained earlier this year, by the British Military Advisory and Training Team (BMATT), in



INTERNAL TRANSPORT

All systems afflicted by orex dearth

schange is made available for the rehabilitation of its locomore and truck fleets, the internal transport system, already itically strained, is in danger

of breaking down.
Although Zimbabwe at indedence inherited one of the t road and rail networks on the continent, Ministry of Transport budgets over the ers have failed to allocate filelent funds to the maintece of existing infrastrucre, or to the upgrading of its insportation fleet.

Instead, critics argue, foreign

channelled into non-essential development projects. Now obliged to honour resulting debt service commitments, the Government is unable to provide funds for essential transport services.

Ninety per cent of Zim-babwe's internal freight traffic is carried by the National Railways of Zimbabwe (NRZ). Of the 160 locomotives required on its 3,000km network, only 120 to 130 are operative at any one time, depending on the

Hwange to thermal stations in Harare and Bulawayo, and its provision to the vital tobacco industry for the purpose of flue availability of spare parts. This, combined with a shortage



Although NRZ has instituted a crash programme for the repair of locomotives, it lacks skilled personnel, and operating locomotives remain overworked and under-maintained. While the Government has leased 20 locomotives from

any deliveries can take place. Zimbabwe's road transport South Africa, it is now plan-ning to purchase 30 more, at a

cost of US\$100m, with loans from the US. An agreement is expected to be concluded in September, but it will be at in June to look for finance to least another 24 months before

NO FINER

sector, similarly affected by foreign exchange shortages, is in even more critical condition. Of its national fleet of 20,000 trucks, 41 per cent are more than 16 years old. Sixty per cent of the total fleet, according to Mr N.C.Chasi, a former ministry of transport official and now general manager of the Beira Corridor group, is ready to be scrapped. While the Government began

purchase more trucks, its estimated requirement of Z\$700m makes the rapid replacement of Zimbabwe's ageing fleet unlikely. A 50 per cent drop in funds

for road maintenance since independence has also led to a deterioration in the condition of the country's roads, especially in remote rural areas.

With commercial truckers refusing to risk their vehicles on some feeder roads, one conse quence has been financial losses to communal farmers unable to get produce to Grain

Marketing Board depots.

Nowhere has there been greater popular dissatisfaction with the transport sector than in the woefully inadequate provision of urban public transport. Last year the Government purchased 49 per cent ownership in the United Omni bus Company, an enterprise

with a national monopoly on urban transport. Because of the inadequacy of foreign exchange allocations. spare parts are not being replaced, and the company's fleet of 3,800 buses is diminishing rapidly. Until greater provisions of hard currency are made, the long queues of irri-tated commuters in Zimbabwe's cities and towns are going to grow longer and more irrita

Nicholas Woodsworth

ENERGY: there's been load-shedding, despite adequate capacity

Greater efficiency needed

Supply Authority (Zesa) has been forced into a programme of power-cuts and load-shed-ding during the 1989 winter. Capacity consists of the 660-megawatt Kariba hydro-elec-tric power station, 920MW of thermal capacity at Hwange, and 300MW at the thermal sta-tions at Bulawayo, Harare and

かしてき 延期強制

Munyati. In theory, 1,900MW network is more than enough to cope with a maximum demand of about 1,400 MW, but with 440MW at Hwange being lost due to "gearbox" problems and the "old" thermal plants

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Highlights of 1989 Chairman's Statement;-

- The Bay Horse Mining Project...

to be developed during 1990.'

quarter of 1989.

will come on stream during the last

- 'A second much larger mine. is likely

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DESPITE the system's around the country only able adequate installed capacity, to generate — under optimal load-shedding has been neces-

> On paper, Zesa has the capacity to cope with demand until 1992-3, when forecast demand will reach some 1,700MW; but the thermal 1,700MW; but the thermal plant at some of the smaller stations is dated and Zesa itself is critically short of the foreign currency it needs to maintain its capacity. A good example is the foreign currency allocation of \$20 000 to Phlesgave where one item. Bulawayo, where one item -the cable for the new Cold Storage Commission complex — will cost \$136 000.

the severe fire at the Kafue complex early this year means that this source of supply is no longer available and unlikely to come back on stream until after the 1991 winter.

The immediate task is to improve the operational efficiency of the existing installed capacity, though this will be extremely difficult in the light of the foreign currency con-straint, the fact that with the system under strain it has not been possible to undertake routine maintenance, and the economy-wide shortage of technical skills.

The longer-term programme calls for investment of some US\$4bn in a 300MW installation at Kariba South and two other hydro stations on the Zambesi, one at Batoka Gorge and the other upriver. The Kariba South project is

highly controversial. Experts highly controversial. Experts argue that it won't help Zimbabwe to meet growing demand after 1993, because all the water energy available on average flow is being utilised by the existing turbines. The project, strongly-favoured by energy minister Kumbrai Kangai, is opposed not only by Zesa itself and by private-sec-Zesa itself and by private-sec-tor users but also by the World Bank, whose reluctance to fund it could be a key factor

in the final Cabinet decision.

The enormity of the capital budget for the 1990s and the heavy foreign exchange and subsequent debt-service bur-den has prompted a look for other options. What could turn out to be the most attractive of these is a deal with Mozambi-que's Cabora Bassa.

installed capacity lying idle at Cabora-Bassa, this could turn out to be a relatively low-cost solution and one that would at long last - put some teeth into regional co-operation. It would be easy to finance, since donors would fall over each other to participate in a regional project that would help Mozambique and could be seen also as a way of reducing that country's dependence on South Africa.

But there is likely be some political opposition in Harare to electricity imports from Mozambique because, in the past, government has insisted on self-sufficiency for strategic

Zimhabwe imports all its liq-uid fuels, though ethanol, pro-duced from sugar in the low-veld, is blended with imported oil to reduce the foreign exchange cost of imported energy. However, there are hopes that oil will be found in the Zambesi valley, with Mobil scheduled to start drilling for oil - in the face of bitter opposition from environmentalists — soon.

Industry sources believe there is a 5-to-10 per cent chance of striking viable oil deposits. Environmentalists believe the exploration could seriously damage tourism and safari potential in the area. In 1987, imports of petroleum products totalled US\$130m, or about 12 per cent of total

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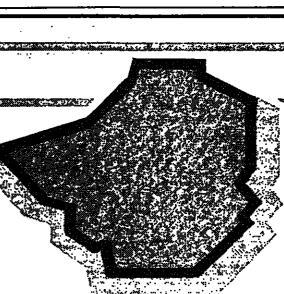
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IN A wattle-fenced field next to classrooms set in rocky cattlegrazing country north-east of Harare, children of the Muringamombe Primary School are watering vegetables in the pale afternoon sunlight of the Zimbabwean winter. Carrying buckets of water from a small earth dam across the road, the barefoot children are being supervised by their proud headmaster, Mr Robert Kanen-

'As well as reading, writing, and arithmetic, we are trying to teach them practical skills

'All the children are learning - many walk 6km or 7km to school'

that will also be of use - activities like horticulture, domestic care, and protection of the environment," he says. "All the children in the area are learning - many walk six or seven kilometres to school

every day." But when questioned about what the children will do when they eventually graduate from the secondary school a few miles away, Mr Kanengone is decidedly less cheerful. "Most children here have five or six beathers and sixteers and these brothers and sisters, and there isn't the land to support them all. Many will drift away to the cities to look for work. Not many will find it. A lot of them

will have little choice but to come back here again." When he is asked what they will then do to earn a living, Mr Kanengone has no answers, and can only shrug his shoulders.

Mr Kanengone is not the only one unable to come up with answers to the question of unemployment. So disturbing are the proportions assumed by this issue in Zimbabwe in recent years, and so pressing is the need for answers, that a 1988 University of Zimbabwe study has characterised new effective employment strategies as "urgent needs" that are "essential if a major social crisis is to be averted".

Employment statistics vary widely according to their source, are often simple esti-mates, and rarely take into account the large informal and communal farming sectors that make up three-quarters of Zimbabwe's total workforce. A few generally accepted figures, however, serve to illustrate the scope of the problem.

Of a national population of 9m and a potential labour force of more than 4m, formal sector employment today totals 1.15m people, or about 13 per cent of the population. This is just population. This is just 100,000 jobs more than existed in 1975, making for an average of only 8,000 jobs created annually during the last 13 years.

Meanwhile, the number of school learner, for inhischool-leavers looking for jobs has risen dramatically. In 1983

Unemployment poses a crisis of enormous proportions

Well-educated but jobless



will be 272,000 school-leavers

looking for jobs, and in 1991 a

there were fewer than 30,000 school-leavers, but in the last three years the figure has exceeded 150,000 annually, contributing to the creation of a

mated at 1m people.
This is three times the number of job seekers that existed only five years ago, and now represents a formal sector unemployment rate of nearly 50 per cent. Next year there

further 330,000. Even at a glance, it is obvious that Zim-babwe is facing an employment crisis of enormous pro-

Zimbabwe's employment problem is of a two-fold nature. One one hand it has a huge pool of surplus labour that has received an academically-oriented education; many of these

graduates - the beneficiaries of a 1982 government decision to provide O-level education to all Zimbabweans – come from villages and farms, have little desire to return to the land, but have high expectations of white collar employment. On the other hand, it suffers from a serious lack of skilled workers - trained journeymen, fitters and turners, printers, tex-tile workers, technicians,

engineers, and professionals are all in short supply. Mr Mike Humphrey, chief economist of the Confederation

of Zimbabwe Industries, sites the continuing lack of funding, facilities and staff for training purposes as the greatest con-straint to an increase in skilled employment. An ongoing outflow of workers from Zimbabwe - both black and white since independence has also

None the less, the prospects for raising the employment lev-els of skilled workers remain much better than those of find-ing jobs for the great mass of educated but unskilled labour. President Mugabe has said that he would rather have educated people without jobs than illiterate people without jobs. The sentiment may be commendable but it has given little practical aid either to the working population or to the productive

ectors of the economy. Between 1980 and 1985 the number of workers in commercial farming dropped by more than 50,000, and in mining by more than 10,000. Of the 85,000 new jobs created in the same period, 90 per cent were in the non-productive sectors of public administration, education and health.

Many of the reasons for, and

solutions to, the employment crisis lie in Zimbabwe's eco-nomic development. Stagnant exports, rising inflation, excess capacity in mining and manufacturing, increasing wage levels, and low rates of foreign and domestic investment have all been cited as factors contributing to rising levels of unem-ployment. It is, in fact, the employment crisis and the threat of widespread social unrest that has been a major impetus behind government economic reforms towards a liberalisation of the economy.

Zimbebwe has the potential to increase its industrial base and attimulate job creation," says Mr Humphrey. "What is required is new investment, both local and foreign, and

higher export levels to generate foreign exchange for the importation of raw materials and machinery." Like Mr Humphrey, Mr H.S. Mahlaba, deputy minister of labour and manpower planning, is counting on the new

in ohise

- Ch

Many solutions to the crisis lie in economic development

investment code and future lib-

eralisation of price and import controls to stimulate employ-

ment. University of Zimbabwe academics agree and advise emphasis on labour-intensive technology, small-scale enter-prise promotion, and lower wages to encourage job creation. Other economists see more jobs coming not through the formal labour market but through greater organisation of the informal and communal

farming sectors.

But while Mr Mahlaba
insists that "the situation is under control", no one is will-ing to say that a real solution to Zimbabwe's fastest-growing oblem is in sight.

Nicholas Woodsworth

Tourism has emerged as the country's fourth-biggest hard currency earner

Prospects good but investors hesitant

went on golfing holidays in the last 20 years of his life he might have gone to Scotland, the United States, Spain, or anywhere else in the golfing world. Instead, he invariably chose to go to what was then Salisbury, pack his clubs in the boot of a car, and drive some 300km to one of the highest and most isolated golf courses in the world. Troutbeck was, he said, perhaps not the finest course he had ever played, but it was certainly one of the most beautiful.

Today golfing at Troutbeck, in Zimbabwe's scenic Eastern Highlands – a region of rugged hills, six pine forests, wellstocked trout streams, and magnificent panoramas - is becoming increasingly popular with foreign tourists; they are discovering that Zimbabwe's attractions are not just limited to Victoria Falls, Hwange National Park and the Great Zimbabwe Ruins. For those with a taste for the adventur-ous or unconventional, the country now offers anything from floating hotel rooms, to bush trips for botanical specialists, to five-day game safaris by cance down the Zambezi river.

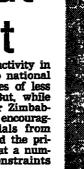
Together, unusual and more conventional leisure activities are fuelling an industry that last year saw 451,000 tourist arrivals, generated an esti-mated Z\$200m in foreign exchange, and registered an international market growth of

more than 10 per cent. The fourth biggest hard currency earner in the country after agriculture, mining, and manufacturing, tourism has emerged from the dark days of

hotel occupancy rates of less than 30 per cent. But, while wean tourism look encourag-ing, industry officials from both government and the private sector agree that a num-ber of serious constraints

For Mr Ian Cochraine, marketing manager for Zimbabwe Sun, which, with 14 leased or owned hotels, is the country's largest private hotel operator, the industry's single biggest problem is lack of access to adequate amounts of foreign

Other foreign exchange earners, such as agriculture and mining, receive hard currency allocations from the govern-ment through both a "revolving fund" and licence system.



Tourism, however, because it

does not actually export goods, is ineligible for either system. Instead, it must rely on indiridual foreign currency applications and, because of foreign exchange scarcities throughout the economy, has, until now, received low priority.

In an industry that relies heavily on hard currency for

capital costs - 68 per cent of total construction costs of the government-owned Sheraton Hotel in Harare, for example, were in foreign exchange -this has inhibited not only expansion but also simple maintainance. Funds for basic kitchen equipment, refrigera-tion and air conditioning units

are in short supply. Spare parts for tour coaches, car hire services, safari vehicles and small private charter planes are often unobtainable.

Lack of foreign exchange has

vate sector - there are almost 200 tour operators in the coun-- says that restricted travel allowances have severely limited its ability to take advantage of vitally important international tourist trade fairs. Mr Sheperd Nyaruwata, director of research and planning at the state-run Zim-babwe Tourist Development Corporation (ZTDC), complains of "a shoe-string budget since 1983". In 1989 the ZTDC asked for a marketing budget of Z\$9m — it received less than 10 per cent of that.

also had a serious effect on

With a steady increase in tourism over the last six years, however, it seems that government is beginning to acknowledge the industry's impor-tance. There has been increased pressure on the government to recognise tourism's vital foreign exchange needs, and officials are hopeful that, within the next year, they will

Applications from potential tour operators have increased this year

become eligible either for revolving foreign exchange funds or the retention of hard currency profits on a percent-

Another major constraint identified by both the private sector and the ZTDC is the limitation of airline services. A shortage of domestic flights, leading to bottlenecks out of Harare, is one problem. A far greater problem though, has been Air Zimbabwe's policy of restricting international carriers' entry into the country.

If more routes were opened Air Zimbabwe, because of its lack of competitiveness, would lose heavily through reciprocal

landing right agreements on international flights. Tourist officials argue that any need to underwrite such losses would be more than made up for by increased tourist revenues and are pressing for new agree-

A third area in which Zimbabwean tourism is lacking is management capacity. Accordcountry's 84 graded and regis-tered hotels only three are run by hotellers of international standing. The country produces only 20 graduates of tourism management each year, and in-house training is insufficient. While the private sector would like to see more expatriate managers in Zimber was policied designed to babwe, policies designed to encourage local employment make this difficult.

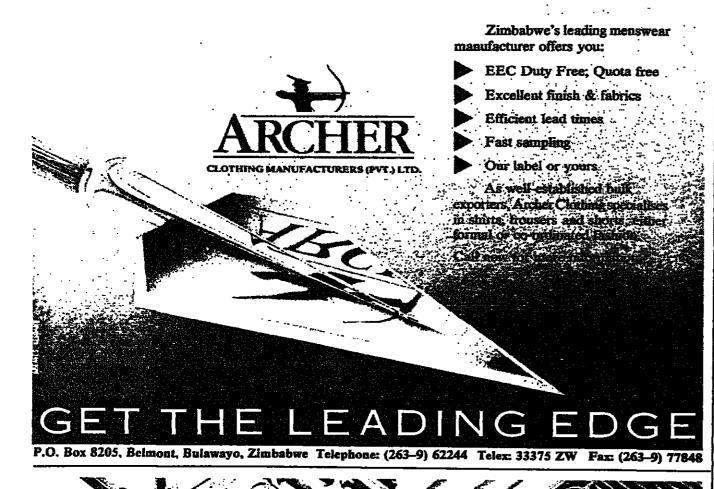
Despite these problems, officials predict that tourism will continue to expand. With its present infrastructure, says Mr

Nyaruwata, the industry could handle a 10 per cent increase in tourist arrivals for the next two years. But, in peak seasons, areas such as Victoria Falls, Kariba, and Great Zimhabwe are already pressed for capacity, and new development tage is to be taken of growing interest in Zimbabwe.

Tourist authorities are hope ful that funds for future expansion will be generated by the government's liberalised investment policy and the release of frozen capital. iready this been a great increase in the number of applications from potential domestic tour operators and investors interested in time-sharing developments.

Foreign investors, however, have so far shown hesitancy in hotel development, largely because of the government's policy of granting property leases rather than title deeds. Until this policy is changed, foreign investor confidence in Zimbabwean tourism is likely to remain limited

Nicholas Woodsworth



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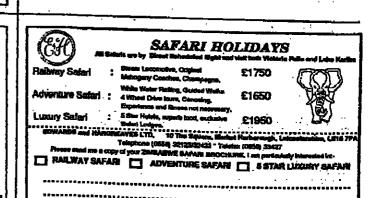
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INSIDE

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An olive branch from Chicago?

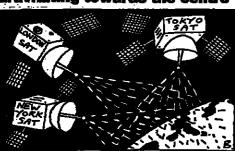


The announcement by John Redwood (left), the new corporate affairs minister at the Department of Trade and industry, that the Chicago Mercantile Exchange has received permission to operate Globex in the UK would not normally be expected to give succour to its litors. However, the revelation that the CME

and Reuters, its partner in the after-hours trad-ing system, have offered to the DTI concessions on the nature of the system that may modify their agreement could appease rival exchanges critical of the partnership. Page 19

Convertible form of protection The impact of recent large leveraged buy-outs has caused bond investors to become suspiclous about all but a handful of corporate cred-its. Given their suspicions, investors can protect themselves from LBO risk by having imultaneous exposure to a company's debt and equity. This could be done using direct holdings of bonds and shares or alternatively by holding a combination of equity warrants and bonds. However, analysts at Kleinwort Benson think the best and probably the cheapest way is to invest in Eurosterling convertible bonds. Andrew Freeman reports. Page 18

Gravitating towards the centre



If telecommunications technology is making distance increasingly irrelevant, why does so much of the world's financial business remain concentrated in London, New York and Tokyo? A recent OECD report suggests that the more sophisticated telecommunications become, the more they favour established business centres at the expense of the periphery. Guy de Jonquières reports. Page 32

Market Statistics

28,27 World stock mkt indices

Companies in this section

Australia Invst Tst Band Carp Chile Telephone Cray Electronics

Hypobank Invicts Sound Lowe Bell Comms Reuters 19 SBC 21 Southwest Resources 19 Statoil

This is discouraging news for any politician confronted AS THE Chancellor is learning

The OECD has long advocated fiscal stringency on the grounds that increased public sector saving can create room for the private sector investment needed for sustained

big factor behind the efforts of the British Government over

West Germany, France and Britain of a cut in government spending amounting to 1 per cent of their gross domestic products. Using various scenarios, he found that output fell at first before increasing.
In the long run, the com-

poter showed that cuts in public spending would have many positive effects. Real interest rates and inflation would be lower, while five years down the line business investment would be stronger in all coun-

that the cumulative loss of output would not be made good until four years after the initial

shock in even the most opti-

mistic of his scenarios.

cation of sound policies until well after economies are in cri-

Busy bankers

monetary union from next

dations of the Delors report, central bank officials have submitted draft proposals to the EC Commission to beef up the Committee of Central Bank

the Basle-Nyborg agreement of September 1987 in which the central banks decided various measures to strengthen the European Monetary System. Among these principles is the idea that monetary policy should be aimed at achieving price stability. The Basie-Nyborg agreement also hinted that central banks should be more independent from govern-

The independence issue is apparently handled delicately in the draft central bank text. But it is potentially explosive. Although no institutional changes are envisaged in stage one of the Delors plan, the Bundesbank is already fearful that EC member governments will seek to curb its large scale freedom of action in any move towards monetary union.
It remains to be seen what

the Commission and govern-ments make of the draft. But the central bankers have again shown an impressive ability to get their act together.

By contrast, the finance min-istries seem to be still some way from reaching an agreed position on how to strengthen economic and fiscal policy co-

Property probes

It is the job of bank supervisors to be one or even several steps ahead of events. So, recent reports that the Bank of England has been looking closely at bank lending for commercial property do not necessarily suggest that devel-opers are about to join estate agents and over-leveraged retailers as the next victims of

the economic slowdown. The good news is that for-eign buyers from Europe and Japan still seem prepared to hid for and buy prime proper-ties in London at prices that one fund manager described as "difficult to comprehend" "difficult to comprehend". However, there has been a decline in the market for more

There have been isolated reports of banks pulling out of reports of tables putting that the property developments after being told by the Bank of England that they are over-exposed to the sector. Anyone looking at the forest of cranes in the City and further to the east on the Isle of Dogs can understand suggestions that there is a "trace of edginess" among Bank officials about the

*The impact of increased gooernment scoring on the economy.

OECD Working Paper No. 68.

Department of Economics and
Statistics, OECD, 2 rue André-

Peter Norman

Time for BAT's men to come out fighting

Nikki Tait looks at the likely style of the UK-based conglomerate's formal response to the Hoylake bid

ttention in the £13.5bn (\$21.6bn) paper bid by Sir-James Goldsmith's Hoylake consortium for BAT Indus-tries is crossing the Atlantic again. By noon today, Mr Patrick Sheehy, chairman of the Britishbased conglomerate, will have unveiled BAT's defence docu-ment, its first formal response to

While Hoylake's US regulatory problems rumble on and will doubtless affect the market's sen-timent towards the bid, the shift in focus is a salutary reminder that the ultimate fate of BAT rests with its UK institutional shareholders – no matter how many American congressmen

jump up and down.

The precise details of Mr Sheehy's message to them has yet to unfold, but a good few hints have been dropped. Just a call to the "freefone" BATline would tell you to expect a "total refutation" of Hoylake's allega-tions of poor performance.

That today's response will cen-tre on this "industrial record" defence was also underlined a week ago, when the company stated that a more "unconven-tional" rejoinder was unlikely at this stage. Yesterday it was put-

dominating the headlines and the television bulletins - historic

events in Poland and the drug war at home. Even in these sober pages, which are devoted to mea-surable facts, the consequences of drugs in Latin America are

serious and verifiable news.

The drug economy in the US still cannot be described even

with the kind of inaccuracy

which passes for economic statis-tics; but it is too serious to be

Its sheer scale is staggering. Estimates of turnover, which put

cent of GNP, are no doubt partly

sensational. All the same, it is very large, and very disruptive, and it is becoming a dominating

issue in politics.

The President is going to

announce his own drug strategy when he gets back from Maine, but its broad outlines are already

clear. It is mainly punitive — a

large prison-building programme, so that those arrested for drug

offences can actually be put in

iail, a drive to arrest drug users

ignored on that account.

ting the point even more plainly. "We have to come out of our corner and show that the conglomerate structure has served share-holders well," BAT said.

This, of course, will not be the only subject of the document. BAT will probably hammer at the structure of the Hoylake offer. And it may also let shareholders know, in general terms, that the board is aware of the "valuation problem" — that is, the fact that the BAT share price, at about 550p three months ago, has been substantially adrift from analysts' estimates of the group's break-up value.
But if this is the message

which is sounded, what kind of reception will it get?

It seems that few institutional shareholders, fully used to the tactical manoeuvring which goes on in any bid battle, are pitching their requirements too high at this juncture. One fund manager says: "It's a somewhat artificial situation. Obviously, BAT may not want to fire its shots while we're in a phoney war." This fairly relaxed stance, how-ever, should not be mistaken for

a longer-term sang-froid. Many institutions have already made

- and not particularly surpris-ingly - they would like to see greater value from their invest-

The reasons are hardly subtle. BAT is very large, and even mod-erate holdings make chunky

Moreover, when analysts are moreover, when analysis are mooting a break-up value of about £11 a share, it is clear that the discrepancy between that sort of figure and the pre-bid price is uncomfortably large. In short, there is both tantalising potential and every incentive to see some of it realised. This longer-term objective, it

should be added, is not a particu-larly new idea. Right at the start of the bid, merchant bank Barings was canvassing support -and winning some - for a pro-posed reconstruction of the group around a single holding company, with four separate classes of shares corresponding to the four legs of BAT's business.

But if some institutions are clear enough about their aim, they are less anxious to discuss how and when any attempt to unlock this value might be made. One fund manager, in a typically guarded remark, says: "I think there is a general perception that



the board will look at the company's structure in the fullness of

Another comments: "Medium-term, most institutions would expect some recompense for seeing Goldsmith off."

But pressed further over the extent to which they would want

more detailed indications of how this could be achieved during the current tussie, institutions become cagey. "Fil duck that question if I may," says one fund

And, indeed, the answer must Hovlake itself. rest partly with Hoylake itself. Again, the institutions are fairly unanimous in suggesting that they would wish to see some measure of cash on the table measure of cash on the table before they will start to take the Yesterday, Sir James Gold-smith appeared to be attempting

Even then, there are certainly some who question the Goldsmith credentials and smaller print in the current offer.

Goldsmith offer too seriously.

Worries on this last score focus on the protection given to the Goldsmith/Rothschild/Packer minority interests in Hoylake if the bid is successful. Whether Hoylake would need to find a full cash option is a

moot point. The notion of a par-tial cash alternative has certainly One institution even suggests that if there were some marketability for the Hoylake loan notes, it would pay rather more attention to the terms.

to shift this particular ball back into BAT's court. By writing to Mr Sheehy and offering to dis-cuss all of the offer if a meeting can be arranged, the Anglo-French financier may well hope to instill the impression that it is BAT which is the obsta-

cle to a cash option.

The same point has already been made a different way. Hoylake says plainly that the possi-bility of arranging any kind of cash option would be folly while the US regulatory position is so unclear. This, in turn leads on to the contentious matter of "frus-trating action", with Hoylake claiming that BAT is indulging in this, and BAT stoutly rejecting

BAT, however, shows little sign of entering Hoylake's latest game. It frostily told Sir James that if he has a "significantly different" offer to make, this should

be put to shareholders.

It prefers to argue that Hoylake is hard pressed to come up with cash, not least because of the non-refundable underwrit-ing/commitment fees which would have to be paid. BAT's advisers put the figure - conservatively - at about £150m.£200m, and suggest that Anglo, the quoted vehicle earmarked for the Goldsmith return, could not afford to shoulder this burden unless the outcome of the battle was guaranteed. The Hoylake consortium, runs the thinking, would probably not wish to.
All of which makes for intrigu-

ing guerrilla warfare - and there is certainly more of the same to come. Perhaps the blessing is that - under UK takeover rules - Hoylake will have to deliver or depart by September 23.

Drugs, politics and economics his is the silly season, when Congress is in recess, the President is on the Maine coast and baseball salaries are front-page news. There is nothing silly, however, about the stories which are

By Anthony Harris in Washington

ble that this consensus-following President should give it to them; but it is becoming increasingly apparent that it will not work. One reason was made clear by

Mr Marion Barry, the controver-sial Mayor of Washington, this week. A movement has started in the drug trade at the same-order—the local churches to bring back of inagritude as the motor car—the death penalty to discourage industry, or something over 3 per—the world-famous wave of drugrelated murders which has made some parts of the District of Col-umbia into no-go areas. "We already have the death penalty" said Mr Barry. "Already this year 283 people have been executed on the streets, most of them for dealing drugs. It doesn't seem to

> The problem is nearly always discussed as a social or criminal one, but in fact it is largely a dramatic demonstration of market economics. The incentives

deter anvone.'

as well as their suppliers and a serious, but financially quite trivial drive to support education and rehabilitation.

"Getting tough" is the kind of programme the American public wants, and it is probably inevitable that this consensus following. At one level, this is understood. The market for coca leaves, the base material for most of the drugs, has become virtually glutted, because it is about the only marketable crop that many poor farmers in Latin America can grow

America can grow.

This incentive may in a sense destroy itself coca is so abun-dant that its price, and the price of the drugs made from it, has been falling steeply. This is why cocaine - or rather its deriva-tive, crack - is now a down-market product, and the problem is now mainly in blue-collar areas everywhere in the US. An adequate dose currently costs \$5. which puts it within the reach even of those living on welfare. This problem is partly a result of US protection, especially of the sugar trade and of sub-tropical

fruits; the Administration is gingerly discussing the idea of reducing this protection and opening alternative crop markets for the farmers. However, no student of markets could believe that this could eradicate coca production as long as demand is

sustained. It would simply put a drink without becoming drunks, floor under the price. The one man who has been talking loud economic sense about the demand problem is the courageous Mayor of Baltimore,

Mr Kurt Schmoke. For more than a year now he has been pointing out, from any platform that he can find, that the drug problem is simply today's version of Prohibi-tion. Banning the sale of any widely demanded commodity makes the trade more rewarding: it cannot be taxed, and public health standards of purity and safety cannot be imposed.

In the 1920s the gangs which

supplied dangerous hooch in ille-gal bars engaged in street war-fare, just as the drug dealers do today. Half a century of legality have not solved the drink problem; indeed, far more innocent people are killed by drunk drivers than are ever likely to be shot in the crossfire of drug gang wars, and the social tragedies and economics costs are great. All the same, the gangs were simply snuffed out when Prohibi-

tion ended, most people can

and the drink you can buy today will not turn you blind. It is a case of the lesser evil.

It seems likely that any objective study would show that the mayor is right to argue that legalisation would undermine the trade far more effectively than

"getting tough".

Legalisation would not solve the problem, for no sane government could legalise some of the most pernicious substances now sold, any more than the end of Prohibition legalised the sale of wood alcohol.

ers which are no more dangerous than alcohol could be found and be sold legally at a price, including tax, which would make ille-gal drugs an unrewarding trade. This logical approach is for the time being politically impossible, unless the US can discover a leader who is both clear-headed and charismatic (an unlikely combination, unfortunately); and the logical case is unappealing partly because it still evades two underlying problems, racial prej-



idice and the widespread ownership of firearms in this country.

The race question is hard to face in any predominantly white country, because it tells us things about ourselves which we would prefer not to believe. The US has done far more than other countries to confront it, and now has a president who seems genuinely free of prejudice, and tries to lead by example.

If he confronts race boldly, farm interest gingerly, and even shows signs of confronting the gun lobby, he is doing more than might have been expected. It is sad for him, and for all of us, that it is unlikely to be nearly

Economics Notebook

Long wait for virtue's rewards

in his battle against inflation, virtuous economic policies take a long time to have an

probably be surprised at a recent study by Mr Richard Herd, an economist with the Organisation for Economic Co-operation and Development in Paris, suggesting that it could take up to 10 years in some countries for the economic benefits of increased government saving to outweigh the disad-

non-inflationary growth.

This reasoning has been a

the past 10 years to control Mr Herd used the OECD's econometric model to simulate the effects on the US, Japan.

tries except France. The results for Britain show a particularly strong additional increase in business investment between five and 10 years after the first spending outs. But Mr Herd also concluded

with mastering the electoral rather than the economic cycle. Mr Herd's study could have the perverse effect of con-firming the general habit of governments to leave the appli-

Europe's central bankers have been busy since the June Euro-pean Community Summit in Madrid decided to go ahead with stage one of the Delors report plan for economic and In line with the recommen-

Governors so that it can play a greater role in co-ordinating EC monetary policies.

By all accounts, the draft text builds on the principles of

marginal developments.

scale of lending tied up in increasingly large deals. Pascal, 75775 Paris Cedex 16.

THIS WEEK

UK CURRENT account figures overshadow financial markets this week and will provide clues for the Treasury and City about the extent to which the slowdown in economic growth has affected overseas trade.

Recent months' figures have fuelled speculation that the rapid deterioration in the current account last year has begun to turn. The consensus of analysts'

forecasts, compiled by MMS International, the financial research company, is for Wednesday's figures to show a current account deficit of 21.4bm in July after £1.5bm in

Other UK statistics include preliminary estimates of gross domestic product for the three months to June released today.

Analysts will be looking to see whether the slowdown in industrial production and con-sumer spending has been translated into lower overall economy growth. The consensus is for a rise of 0.2 per cent. On the same day as the trade figures, the Central Statistical Office publishes its 1989 "Pink Book" which could contain sig-

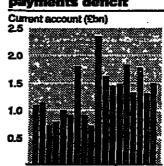
nificant revisions to previous trade figures.
In the US, attention is likely to focus on the meeting of the Federal Open Market Commit-tee, the Federal Reserve's policy-making body, starting tomorrow. Analysts will be looking for hints about future

interest rate trends. Also on Tuesday, the July advance report on durable goods is published, giving clues to future economic activity. A rise of 0.3 per cent is

in Japan, the consumer price index for July is expected to be published on Friday and could show an acceleration in the inflation rate from 3 per cent in June. Current account figures for July are expected on the same day and are likely to show another considerable sur-

A West German Bundesbank council meeting on Thursday, the first since the summer

UK balance of payments deficit



1988 ¹ 1989 break, is also likely to be watched carefully for hints about future interest move-

is thought unlikely.
West German money supply figures for July are expected sometime this week. Analysts will be looking to see if the

slower trend set in June has continued. Other events and statistics this week (with MMS International consensus in brackets)

Today: US, Federal Budget for July (\$20.8bn). UK, manufacturers' and distributors' stocks in second quarter. Tomorrow: UK, building societies monthly figures for

Wednesday: UK, construction, new orders in June. National Institute for Economic and Social Research publishes economic review. US, 10-day car sales, two-year Treasury note auction. Australian retail trade in June. Thursday: UK, cyclical indi-cators for July. US, five-year

Treasury note auction. Fran-

co-German Council (foreign

ministers and central bank chiefs) starts two-day meeting at Lake Tegern in Bavaria to discuss economic situation.
Friday: UK, engineering sales and orders in June. US. Federal Open Market Committee minutes for July released. Home sales for July (up 0.7 per

WARDWHITE

IMPORTANT NOTICE TO SHAREHOLDERS

Philip Birch, the Chairman of Ward White, has recently written to shareholders

confirming the Board's advice to shareholders

sending them forms of withdrawal

To withdraw any acceptance of Boots' offer, shareholders should complete the relevant form of withdrawal immediately and return it to National Westminster Bank PLC, New Issues Department, P.O. Box 33, 153-157 Commercial Road, London E1 2DB.

If you are in any doubt as to how to complete the forms of withdrawal, please telephone Ward White on:

0933 624151

Copies of the letter from Philip Birch and of the forms of withdrawal can be obtained from S.G. Warburg & Co. Ltd., 2 Finsbury Avenue, London EC2M 2PA, or by telephoning the above number.

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INTERNATIONAL CAPITAL MARKETS

COMMERCIAL PAPER

Jolt as Wang halts repayment

THE Eurocommercial paper market last week received its second jolt in as many months after US-based Wang Laboratories announced it had halted repayments on maturing short-

The company is struggling to reach an agreement with its bank lenders permitting it to restructure some \$962m in debt and restore loan facilities that will allow it to redeem

short-term securities. For investors in commercial paper on both sides of the Atlantic, that was sobering news. The company had in place programmes totalling \$300m, about half of which was

outstanding as of June 30.
Bank of America International is arranger of Wang's ECP programme, established initially in late 1987. According to Wang's director of investor relations, there has been no paper sold under the pro- hard on the heels of the firstgramme since June, six to eight weeks before Wang's liquidity dried up.

It is unclear when Bank of
America itself last sold paper

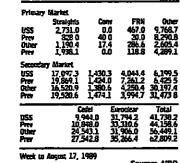
repurchasing securities from investors who wish to be rid of Dealers said they had been offered Wang paper as recently as three weeks ago but

to investors or whether it is

Officials at Bank of America's ECP unit declined all comment on Wang. But its role is below 30 cents on the dollar. as arranger of the ECP programme is complicated by the fact that it is also a member of the banking syndicate which has refused to extend new loans to Wang. Those loans the quality of credits in their could be used to redeem its own portfolios. commercial paper. Wang said talks with its lenders were con-

Some dealers in the programme suspended their sales

EUROMARKET TURNOVER (\$m)



earlier in the year when the extent of Wang's financial problems first became evident. First Chicago, for instance, said it ceased sales of Wang ECP in April after the company announced a \$55m pre-tax loss for its fiscal third quarter.

By then, the two principal rat-ing agencies, Standard & Poor's and Moody's Investors Service, had already downgraded Wang's long-term debt to sub-investment grade. Although Standard & Poor's had never rated the commercial paper, Moody's cut the rating to Not Prime in February 1989 from Prime-3, the lowest short-term investment grade.

By July 31 the company was in violation of the net worth covenants in its bank loan to provide liquidity to August The announcement comes

ever default in the ECP market. In late June Integrated Resources, a New York-based financial services company announced a moratorium on and long-term debts - includ-ing a \$150m ECP programme -while it tried to reach agree-ment on new loans with its bank lenders. Since then lenders and investors have turned down two restructuring plans and the price of the company's ECP in the secondary market

The existence of two defaults within a short period of time in a market that has been eventfree has forced dealers back to the drawing board to examine

Bankers at several leading ECP firms said they have recently re-opened due diligence procedures for commer-cial paper borrowers carrying credit ratings below the pre-mier A-1/P-1 categories, with an eye to possibly paring the number of programmes they are willing to be dealers for. Several have been exchanging information memoranda with each other on borrowers' financial conditions.

In spite of the discomfort for a number of investors, dealers point out the two defaults may well bring benefits in the form of some badly needed reforms. Intense competition among ECP dealers has pared margins to no more than two to three basis points on programmes, far below those available in the

consciousness among dealers. borrowers may have to pay more to sell their paper in Europe, making the business more profitable for everyone. Also, the risks of dealing ECP may prompt a few banks to drop out of what is already a

very crowded market. But perhaps even more significantly, investors are beginning to differentiate among credits in a way they have not done before. Indeed, in a Bank of England discussion paper prepared earlier this year, the ECP market is described as one which attracts lesser quality credits specifically because investors are less credit-con-scious than their US counterparts. ECP investors are far more willing to buy paper with a low credit rating or none at all or without a back-up line of bank credit than are domestic CP investors. And, surpris-

ium for it. The number of investors willing to purchase paper rated lower than A-1/P-1, regardless of yield, is declining. Dealers also report a sharp reaction in the commercial paper of seven US companies singled out by Moody's investors' Service in a recent announcement as being Not Prime - its sub-investment grade category. The seven are Integrated Resources, Ampex Group Incorporated, FMC Corporation. Harte-Hanks Communications, Hovnanian Enterprises, McCrory Corporation and Nor-

tek Incorporated.

Borrowers

US DOLLARS

Asahi Breweries • •

Qantas Ālrways ♦
FGF (Bermuda) ♦

FGF (Bermuda) ← FGF (Bermuda)(c)‡ ← BankAmerica Corp.(d)‡ ←

CANADIAN DOLLARS

WestL8 Finance

AUSTRALIAN DOLLARS Sanwa Australia(e)‡�

Swedish Export Credit® Canada Eldor(e) ♦
LB Schleswig-Holste
UBS Finance ♦

ingly, they demand little yield

Moody's said that although the borrowers had not asked for CP ratings, it was making its announcement in order to clear up any investor uncer-tainty about the credit quality.

Meanwhile, for a market unused to dealing with concerns of credit quality, the two latest defaults pose difficult questions for dealers. First of all, what is their obligation to investors - can they allow those who purchase paper to simply rely on publicly avail-able credit ratings or should investors routinely be supplied with additional financial information gathered by other ana-

Also, do dealers have an obligation to repurchase all the paper they sold, even after a material change in a borrower's financial condition? The Euro-note Association said it expects these issues to be dis-cussed at the group's next meeting on September 6.

Meanwhile, two new ECP programmes have emerged. The larger of the two is a \$600m programme for Privat-banken A/S, Denmark's third largest A/S, Deliniark's unful largest commercial bank. The programme, the borrower's first in Europe, is rated A-1/P-1. Goldman Sachs is arranger.

Sequa Corporation, a US-based high technology com-pany, has arranged a \$200m ECP programme through Chase investment Bank. The securities are unrated although the borrower's long-term debt is rated Baa2/BBB-minus.

Av. life

Norma Cohen

(4¹4) 9¹4 9.67

Convertibles grab the spotlight

IN THE automobile market, convertibles are about as expensive as they come. Several houses selling international bonds are advising their clients to take a fast car to shop for Eurosterling convertible issues for the opposite reason - they are currently

But there is more than a price reason to support their advice. Plenty has been written about the impact of "event risk" on the market for corpo-rate bonds. Spreads of such bonds against the equivalent government bonds have been at some of their widest levels ever, while new-issue opportu-nities have had to be foregone while the market sorts out ways to compensate investors for event risk.

Mr Robin Baldwin, head of debt research at UBS Phillips and Drew, thinks event risk should more accurately be called leveraged buy-out risk because it is the impact of recent large LBOs that caused bond investors to become suspicious about all but a handful of corporate credits.

Given their suspicions, investors can protect them-selves from LBO risk by having simultaneous exposure to a company's debt and equity. This could be done using direct holdings of bonds and shares or alternatively by holding a combination of equity warrants and bonds.

However, analysts at Kleinwort Benson think the best and probably the cheapest way is to invest in Eurosterling convertible bonds.

Nikko Secs. (Europe)

Daiwa Europe Kidder Peabody Int. Kidder Peabody Int.

Wood Gundy Wood Gundy Mitsubishi Fin. Int. UBS Phillips & Drew

100.10 Sanwa Int.

Euro~Sterling convertibles Premitum versus yield to put /redemption as at August 18 Premium (percent) etnenoqx CUIVE: S

Stocks with yields to redemption \(\sum_{\text{Stocks with yields to put}} \)

In the past this would have been very much an equity play as early convertibles tended to have very low coupons and a hig equity component. Recent issues are more like bonds with an equity option attached. Kleinwort cites the 9% per cent convertible maturing 2004

by Land Securities, the UK property company, as a good example of the sort of bond which offers investors worried which one's investors when about LBO risk a good deal.
With its relatively high coupon, the issue's yield is attractively close to that on a straight bond from a similar

The option to convert at a high premium of 21.7 per cent is in effect a deep out-of-the-money call option. Over 15 years investors might reason-

ably hope to see the value of the underlying shares increase enough to allow them to con-vert. Meanwhile, they enjoy a good yield on their bonds. Kleinwort is not the only house to have noticed the value in such instruments. A recent County NatWest Wood Mac report advised clients to "reassess holdings and look for

switching opportunities."
County shows that conversion premiums have come down sharply since the impact of LBO worries. For example, the premium on Thorn-RMT's issue has fallen from a 19 per cent high to just 3 per cent.

County also uses a scatter-graph to help investors identify convertibles trading cheaply against each other. The chart takes a universe of bonds and

plots their yield-to-put (or the yield-to-maturity where more applicable) against their cur-

Chile

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rent premium,
The universe is then juxtaposed against what the analysts call a "curve of best fit." Simply, bonds to the left of the line are relatively expensive, while those on the right are relatively cheap. In the chart above, for example, the Grand Metropolitan 6% per cent issue is considerably more expensive than the Cookson 5% per cent

It is important to realise that the bonds are only being compared against the other bonds in the particular universe selected.

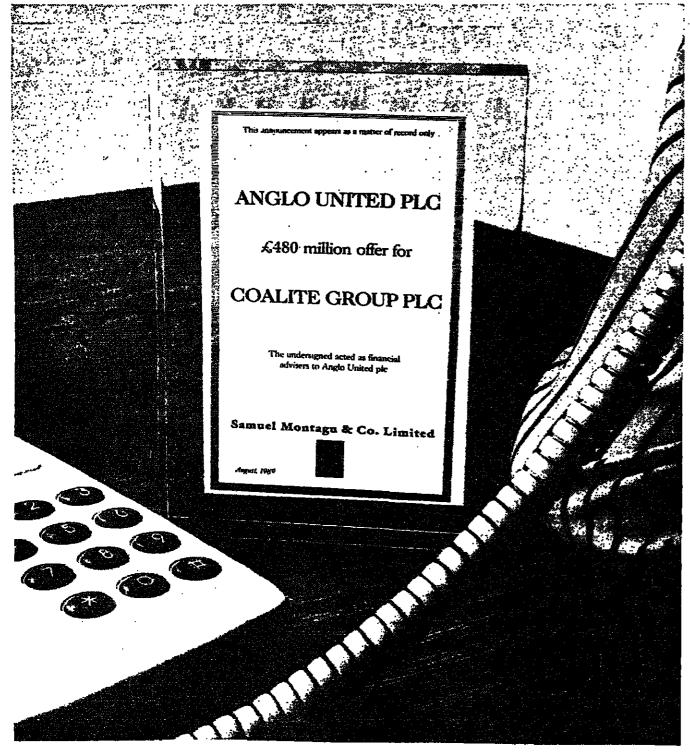
Thus, a scatter-graph for a bigger universe would look very different.
In addition, the chart is comparing theoretical values.
Investors have to consider the real world before buying a bond. Take the News Corporation 7% per cent issue which is convertible into shares of Pear-son. Theoretically the bonds son. Theoretically the bolts shock cheap and have an attractive yield-to-put. In reality, however, News Corporation is not a credit which many bond investors would rush to buy. Similarly, Gateway's 5 per control of the same and same and

cent convertible appears attractive, but it would be spanned by many fixed-income funds on the grounds that the credit does not offer a generous yield against UK government stocks given the company's troubled situation as a take-

Andrew Freeman

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Deutsche Bank Luxembourg, SA **Swiss Bank Corporation** Citibank Frankfurt AG Banque Bruxelles Lambert, SA

Bayerische Vereinsbank AG

July 1989



INTERNATIONAL CAPITAL MARKETS AND COMPANIES

Sales surge at Chilean telephone company

By Michael Marray in Hong Kong

BOND Corporation international (BCIL), the Hong Kong-listed subsidiary of Mr Alan. Bond's business empire, has released figures showing a strong first-half performance from the Chile Telephone Company, which BCIL bought into in 1988.

Sales revenue at CTC, which controls about 95 per cent of Chile's internal telephone traffic, grew by 35 per cent to

Chile's internal telephone traffic, grew by 35 per cent to
HK\$1.03bn (US\$131.8m) for the
six months. The operating margin was improved from 41.5 per
cent to 44.8 per cent, giving an
operating profit of HK\$461m.

CTC is an indirect subsidiary
of BCIL, which has management control and holds about
48.5 per cent of the issued cani-48.5 per cent of the issued capi-tal and approximately 52.3 per cent of the fully paid capital. After tax, earnings per fully paid share rose by 22.7 per cent

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During the six months an extra 45,000 new telephone lines were brought into use, bringing the total to 669,000 lines. In addition, new services such as a fax and cellular network have been introduced, while CTC has also acquired a transponder on the Panamsat satellite, which will initially be

used to provide data and tele-phone networks to isolated areas in the north of Chile. Following the disposal in May of its stake in the Bond Centre office building in Hong Kong BCIL's assets comprise the CTC holding, a stake in a big property development project in Rome, and 85 per cent of the Huizhou brewing company

in Guangdong Province.

Given the current difficulties of its parent company, BCIL is the subject of constant speculation on the Hong Kong stock market, often focusing on the disposal of individual assets. However, last week this speculation switched to a possible sale of Bond Corp's 66 per cent

stake in BCIL. Along with the CTC results, BCIL took the unusual step of issuing a statement seeking "to correct certain misconceptions presently circulating in the market place," which said that "the Bond group's holding in BCIL is not for sale."

DTI gives permission for Globex to operate in UK

THE Chicago Mercantile Exchange (CME) has received permission to operate Globex in the UK, Mr John Redwood, the new corporate affairs minister at the Department of Trade and Industry, said at the end of last week.

But the CME and Reuters, partners in the after-hours trading system, have offered a number of concessions to the DTI regarding the nature of the system that may modify the terms of the original 12-and-a-half year agreement between the two partners.

Mr Mike Riley, vice president of investor and media relations at Reuters America,

relations at Reuters America, said: "These assurances may affect other exchanges positively in the future, and give them something of what they were looking for." Rival futures exchanges had been futures exchanges had been critical of the exclusivity implied by certain aspects of

the CME/ Reuters partnership.
The DTI confirmed that Reuters had offered an assurance that it had no plans for Dealing 2000, its new foreign exchange service, to "interact" with Globex — an arrangement that could could have been deemed anti-competitive.

But Mr Riley stressed that while the two systems shared the same network it had never been envisaged that they should share the same terminal. He added, however, that there was "no constraint in physical terms" against the two systems being available on the same terminal, hence contradicting a point in the recent report to the DTI on Globex by the Office of Fair Trading. Among other assurances to satisfy the DTI was the under-

taking that if other informa-

tion vendors proved unable to compete with Reuters in the

determined by the Office of Fair Trading and the DTI – then the Chicago Mercantile Exchange would allow Reuters to offer a similar order-routing

system to other exchanges.

Exchanges had complained at the exclusivity of the Globez arrangement whereby Reuters was debarred from providing price information to ensumers. price information to customers from any futures exchange other than the CME.

Mr Michael Jenkins, Liffe

chief executive, said his exchange had reopened discussions with Reuters about obtaining an order-routing sys-tem over the Dealing 2000 net-work, connecting Liffe customers around the world to price information from the exchange floor and possibly from APT, the electronic trading system to be launched at the end of the year. He added that such an approach had previously been rejected by Reuters.

SBC launches novel options

By Katharine Campbell

SWISS BANK Corporation in Zurich is today introducing a novel options product that allows small investors to gain exposure to or protection against fluctuations in fiveyear Swiss franc interest rates. The initial issue consists of 50,000 calls and 50,000 puts with a one-year maturity, to be priced by SBC today. The options give the holder the right to buy (via the call) or sell (via the put) a notional 6 per cent five-year bond with a per cent five-year bond with a value of SFr5,000. The settlement is effected in cash, as the

bonds do not exist, and priced off the five-year Swiss franc London interbank offered rate. The options will be sold through branches of SBC, and are theoretically available in single lots, although a more likely position would consist of upwards of 10 lots. The smallest denomination of Swiss bonds is SFr5,000, and the options confer the added advantage of leverage. Interest rate protection, in the form of caps and floors, is only available to wholesale players. Mr John Howell at SBC pointed out that historic vola-tilities of five-year Swiss franc interest rates, at around 20 per cent, actually exceeded those of dollars, at roughly 15 per cent, enhancing the attractions of the options as vehicles for speculation or, alternatively,

One factor that could con-cern investors is SBC's control of the secondary market - in its capacity as sole market-maker – although the bank contends the success of the

Statoil marks time midterm

STATOIL, Norway's state oil company, has made an interim profit of NKr2.7bn (\$378.6m), the same level as a year ago, with increased crude oil prices and greater crude access offsetting refining and marketing

Operating income reached NKr33.7bn, about NKr6.6bn higher than the year-earlier period. Operating profit

NKr4.9bn.

Statoil said it had allocated NKr984m to provide for currency adjustments on long-term foreign debt. It fore-cast improved results for the whole year.

Group exploration and production posted an operating profit of NK4.5bn while petrochemicals recorded a NKr620m

increased by 40 per cent to profit. Although figures for exploration and production during the current six months are expected to be in line with those of the first, petrochemi-cals may see a weaker result.

Refining and marketing suf-fered a loss of NKr194m, largely because of the Mongstad refinery and terminal expansion project which went awry nearly two years ago.

Hypobank to raise DM605m in rights issue

By Haig Simonian in Frankfurt

BAYERISCHE Hypotheken-und Wechsel-Bank (Hypo-bank), the big West German bank which last month took a 50 per cent stake in Foreign & Colonial Management, the UK fund management group, is planning to raise about DM605m (\$310m) through a novel form of rights issue involving convertible profit participation certificates.

According to the terms of the deal, which is due in mid-October, existing shareholders will be able to buy one new convertible profit participa-tion certificate for every 31 shares already held.

The certificates will combine

a fixed-rate element, which will pay interest at above mar-ket rates, with detachable tradeable warrants, giving investors the right to convert into Hypobank shares.

Each 10-year fixed-rate note which is nominally-priced at DM1,000 but which is being sued at 125 per cent, will come with three convertible warrants, allowing holders to warrants, allowing holders to buy shares at an indicated price of DM400 a share between January 1 1990 and October 15 1993. Hypobank shares closed at DM303.50 in Munich on Friday.

According to the bank, this is the first time such a combination of fixed-rate and convertible moves has been offered.

vertible paper has been offered to investors on such a scale in Germany. Fuller details of the deal will be released on Sep-

Bayer sells 68% holding in Krems-Chemie

BAYER, the West German chemicals group, has sold its stake in Krems-Chemie, the Austrian chemicals company, to a group of private share-holders, Reuter reports.

Bayer said it had held a 67.9 per cent stake in Krems-Chemie, which had been sold back

to the company's founders. Krems-Chemie is one of the largest companies in the Austrian chemicals industry.

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Medium Term Financing

Co-arrangers

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National Westminster Bank PLC The Gulf Bank K.S.C.

August 11, 1989.

The Council of Europe Resettlement Fund

for National Refugees and Over-Population in Europe ¥10,000,000,000

Floating Rate Notes due 1994 (the "Notes")

Notice is hereby given that for the interest period from 21st August, 1989 to 21st February, 1990, the Notes will carry an Interest Rate of 5.50% per

Interest payable on 21st February, 1990 will amount to ¥277,250 per ¥10,000,000 Note.

Agent Bank
The Long-Term Credit Bank of
Japan, Limited
Tokyo



EUROPEAN INVESTMENT

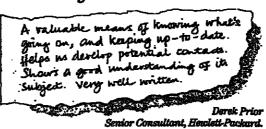
BANK - Ecn 158,008,000 -7.75% - 1987/1997 Bonds ent to the terms and conditio of the Bonds, notice is hereby given to bondholders that during the twelve-month period ending 30th July, 1989, Ecu 9,848,000 of the European Investment Bank's 7.75 % Bonds of 1987, due 30th July 1997, were nurchased.

As of 30th July, 1989, the prin amount of such Bonds remains circulation was

ECUs 130,152,000.ourg, August 21, 1989 EUROPEAN INVESTMENT BANK

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GOLD FIELDS

(Incorporated in the Republic of South Africa)

(Kegistration No. U5/U	4181/06)	
PRELIMINARY ANNOUNCEM	ENT OF RE	SULTS
	Year ended 30 June 1989	Year end 80 Ju 19
•	Rm	R
evene neome from investments urplus on realisation of investments neome from fees, interest and other sources	351.4 14.5 132.6	327 (120

448.9 118.R Expenditure and write off 79.8 5.0 34.0

330.I 322.0 1.0 321.0 Profit attributable to group 13.I 307.9 Profit attributable to ordinary sh Extraordinary item 324.4 3.4 Unappropriated profit, brought forward

Dividends declared Interim 70c (65c) Final 130c (125c) Transfer to reserves

Unappropriated profit, carried forward Earnings per ordinary share - cents Dividends per ordinary share - cents Dividends per ordinary share – cents Times ordinary dividends covered

EXTRAORDINARY ITEM This item constitutes a surplus of R218 million on realisation of investments in the company and R0.9 million in a subsidiary, both sums to be transferred to non-distributable reserve. ANNUAL REPORT The annual report will be posted to members in

DECLARATION OF FINAL DIVIDEND Dividend No. 83 of 130 cents per ordinary share in respect of the year ended 30 June 1989 has been declared in South African currency, payable to members registered at the close of business on 1 September 1989.

Warrants payable on 27 September 1989 will be posted on or about 26 September 1989.

Standard conditions relating to the payment of dividends are obtainable from the share transfer offices and the London Office of the company. Requests for payment of the dividend in South African currency by members on the United Kingdom register must be received by the company on or before 1 September 1989 in accordance with the above mentioned conditions. The register of members will be closed from 2 to 8 September 1989 inclusive.

By Order of the Board, per pro CONSOLIDATED GOLD FIELDS PLC. Mrs. G. M. A. Gledhill, Secretary,

London Office: 31 Charles II Street, St. James's Square, London SW1Y 4AG

United Kingdom Registrar: Barclays Registrars Limited, (formerly Hill Samuel Registrars Limited) 6 Greencoat Place,

327.8 324.8

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169.4

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377 190 20

163.8

57.3

188.7

3.0

15 August 1989

A MEMBER OF THE GOLD FIELDS GROUP

Mestpac Banking Corporation (Incorporated with iimited liability in the State of New South Wales, Australia)

US.\$150,000,000 Subordinated Floating Rate Notes due 1997

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period from 21st August, 1989 to 21st February, 1990 the Notes will carry an Interest Rate of 91/s per cent, per annum. The Interest Amount payable on the Interest Payment Date which will be 21st February, 1990 is US.\$463.19 for each Note of US.\$10,000 and U.S.\$11,579.86 for each Note of US\$ 250,000.

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INTERNATIONAL CAPITAL MARKETS

US MONEY AND CREDIT

Treasuries tune in to the FOMC

Administration for the US Federal Reserve to ease monetary conditions still ringing in its ears, the Treasury bond market will be carefully tuned in to signals emanating from the meeting of the Federal Open Market Committee tomorrow.

The problem is that however powerful a figure Mr Richard Darman, the Administration's budget director, cuts on Capitol Hill, the economic numbers last week steadily undermined the validity of his call for lower interest rates.

It is, of course, not easy to tell between the lines whether the statement by Mr Darman, subsequently supported by President George Bush, was a piece of naked bullying of the Fed in its entirety or whether it was a strategy aimed at helping Mr Alan Greenspan, Fed chairman, to subdue the inflation hawks among his regional

bank governors.

What is certain is that last week's economic data will have strengthened the hawk posi-tion within the FOMC. This, at least, appeared to be the view of the bond market which was thoroughly back on the defen-sive by the end of last week.

The figure which contributed most to the hand market's malaise came last Thursday when there was news of a sharp nar-rowing in the US trade delicit in June, which ran the lowest monthly shortfall in five years. That provided a significant boost to the dollar but made unhappy reading to a bond market which had been dis-

counting a mild recession.

The trade figures were followed by Friday's news of a 0.4 per cent rise in consumer prices in July once the volatile food and energy components were stripped out. That compared with expectations of a modest rise of 0.2 per cent. These figures came after sub-

the retail sales series to the run of employment data and smaller revisions to business inventories figures. Many economists have started raising their estimates for second quarter GNP to as high as 2.5 per cent compared with the 1.5 per cent first-quarter drought-

ijusted gain. While nobody believes that growth is accelerating to any significant degree during the third quarter, there are signs of renewed vigour in sectors of the economy which had looked weak, notably housing, employment and car sales.

Retail sales, after the revisions, never appeared to have weakened much at all. On the same day the June trade figures were released, there was news of the third consecutive weekly decline in unemployment claims, to the lowest level since early June. Bonds fell sharply immedi-

ately after the CPI but then bounced back, at least at the long end of the yield curve, after the Fed refrained from draining liquidity from the market when Fed funds were trading at 8½ per cent. Although nobody believed that this meant any change in policy, the Fed's inaction helped the market to recover.

The yield on the benchmark long bond had banged up near to the 8.25 per cent mark which has consistently proved a significant support level, and Friday's rebound at the long end at least assured bond traders that there remained under lying demand there.

A consensus has emerged on Wall Street that the FOMC will vote to leave monetary condi-tions unchanged. Salomon Brothers summed up: "Policy-makers will take comfort from recent evidence that growth has exceeded original estimates while inflation has stabilised at the consumer level and stantial upward revisions in moderated at the producer level. And policy hawks – their advocacy of a cautious approach now well justified – may intensify their opposition to additional easing any time soon."

The short end of the yield curve took the hardest hit last week and the yield curve has flattened dramatically over the last three weeks.

Coupled with the rather swift shift from expectations of a recession to concern that the economy is not slowing sharply enough to squeeze out inflation, the bond market has had to absorb a great deal of supply. The sharp drop in bond prices last Thursday after an initial rally after the trade fig-ures was widely attributed to dealers taking the opportunity to cut long positions left over from the quarterly refunding.

The unexpectedly large \$15bn offering of April cash management bills sold during the week of the refunding put enormous pressure on the bill market and probably helped to exacerbate the retrenchment in prices on fading hopes of lower interest rates. This week sees the usual auctions of threemonth and six-month bills fol-

Wednesday and the sale of one-year bills on Thursday.

The cost of the thrift bail-out has already been felt in the bill and bond markets with additional cash management bills to absorb and an increase in the size of regular auctions. It already seems evident that the size of auctions will be larger at all maturities although, so far, increases have been concentrated at the short end of the market.

This supply and the FOMC are likely to take up the most attention this week, which sees very little new economic data. Today the Treasury releases figures for the budget defict in July, a report which normally has little market impact. Tomorrow durable goods orders for July are due for the second of the second orders for July are due for the second orders for the second or the second orders for the second order for the second orders for the second o release and are expected to show a rise of as much as 1 per cent. The consensus estimate for this extremely volatile series is a gain of 0.3 per cent.

Today the Fed holds an open meeting in Washington on whether any action should be taken against the four Japanese primary dealers in the Treasury market as Tokyo has not opened up its markets to US firms sufficiently.

	Last Friday	l week ago	4 sts ago	12-month High	12-ssent Low
Fed Funds (specify average). Three-month Prescary hills. Sta-month Prescary hills. Three-month prime Libs.	8.88 8.09 8.26 8.90 8.85 8.65	9.00 8.18 8.06 8.50 8.70 8.45	9.19 8.08 8.01 8.70 8.50	10.00 9.59 9.59 10.15 9.70 10.05	6.27 6.96 7.42 6.77 6.55 6.65
US BOND PRIC	ES A	ND Y	ELD\$	(%)	
	Last Fri.	Change Cal set	Yield	I week	4 wit. 290
Series year Treasury 20-year Treasury 30-year Treasury	981 1091 991	4	8.17 8.26 8.15	8.07 8.20 8.11	7.91 8.17 8.08

Oxdon lifts Steinberg bid

OXDON INVESTMENTS, the Toronto consortium led by Unicorp Canada, has raised its bid for Steinberg, the grocery and property group, writes Robert Gibbens in Montreal.

It is now offering C\$80 (US\$68) cash for the voting shares and C\$60 for the non-voting. This puts a total value

on Steinberg of C\$1.53bn. The Caisse de Depot, the

Quebec pension plan manager, jointly with Socanav, a Montreal transportation group which is also bidding for Steinberg, has offered C\$75 for the voting stock and C\$51 for the non-voting shares.

Oxdon has demanded a meet-ing of all Steinberg shareholders and asked its rival to extend its C\$1.35bn bid until three days after the meeting.

lowed by the sale of \$9.5bn in two-year notes tomorrow, \$7.75bn of five-year bonds on Janet Bush

			FURMANCE!	#U±X	
December 1983 = 100	17/8/89	Average yield (%)	Last week	12 wis ago	26 wis
Overall	150.08	5.62	149.92	147.99	148.58
Government Bonds Municipal Bonds Govi - guaranteel Bonds Bank Debentures Corporate Bands Yen-desom. Foreign Bonds	150.30 151.86 152.72 143.99 152.25 156.34	4.91 6.31 6.37 6.19 6.43 6.11	150.17 151.68 152.54 143.83 152.07 156.15	148 24 149.80 150.85 141.63 150.25 154.94	149.16 150.96 152.07 141.72 148.79 152.85
Government 10-years	5.00	n/a	5.00	5.97	4.88
† Estimated par yield		8	wron: Nom	era Rassa	ch leathair

NRI TOKYO BOND INDEX

Canadian Pacific Limited

anadian Pacific Limited had net income for the second quarter of 1989 of \$136.3 million, or 43 cents per Ordinary share, compared with \$230.4 million, or 76 cents per share, in the corresponding quarter of 1988. For the first six months of 1989, net income was \$270.4 million, or 85 cents per Ordinary share, compared with \$414.3 million, or \$1.37 per share, in the first half of 1988.

The company's performance this year has been affected mainly by continued weakness in railway traffic, particularly grain, and by lower net income from shipping, forest products and real estate activities. AMCA International Limited's results continued to improve and produced income in the first half of 1989 compared with a loss in 1988.

	2nd	Quarter	First S	k Months
	1988	1968	1989	1988
Transportation and Waste Services	\$ 22.5	\$ 79.8	\$ 48.4	\$ 161.5
Enorgy	35.8	35.7	71.9	65.7
Forest Products	58.0	61.4	109.9	120.4
Real Estate and Hotels	11.6	43.0	26.3	54.0
Telecommunications and Manufacturing	8.6	(3.5)	13.9	(8.4
Discontinued Businesses		14.0		21.1
Net income	s 136.3	5 230.4	\$ 270.4	\$414.3
Average number of shares outstanding (millions)	317.1	303.4	317.0	303.2

Despite highly-competitive newsprint markets, a slowing economy and a strong Canadian dollar, Canadian Pacific continues to expect a good level of earnings this year. A successful grain crop this fall should boost railway traffic later this year, demand for pulp is expected to remain firm. and oil prices, while possibly volatile, should remain above the depressed levels of the latter part of last year. In the second half of 1989 significant land sales are anticipated along with gains on the sale of the bulk shipping operations, the sale of a 40 per cent interest in CNCP Telecommunications to Rogers Communications Inc., and the sale of AMCA's Giddings & Lewis unit.

For more information, please write to: Denis Keast, Director, Financial Services, Canadian Pacific Limited, 62-65 Trafalgar Square, London WC2N 5DY

UK GILTS

Trade figure doubts check rally

THE GILT-EDGED securities market scoffed roundly at the welter of economic data issued. during last week that appeared to confirm a slowdown in the domestic economy.

The two-month rally in gilts showed signs of faltering as prices on the week advanced only around % of a point (as measured by the long gilt future on Liffe, which finished the session on Friday at 96-29). With the market discounting almost any favourable news, the July trade figures to be

released on Wednesday will

have to be startling to produce

a significant reaction. The median forecast is for a trade gap of £1.8bn, just a shade narrower than in the previous month, but the dockers strike will have an unpre-dictable effect, and some economists argue that present policy adjustments have yet to dent seriously the flow of imports, warning a poorish

number may be in store.

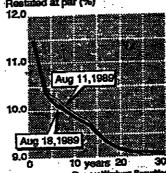
Meanwhile, the glit market's rather grudging plaudits last week for the authorities' apparent achievements in cooling consumer demand pressures stems from two fundamental factors. First, there is a wide-spread belief both that seasonal and other factors played a sufficient part to suggest some recent figures are an

Moreover, no one can seri-ously believe the current cycle of good news can translate into a cut in base rates before the end of the year, if then. Hence

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UK gilts yields Restated at par (%)



the continuing excitement at the short end of the market seems overdone, and the queasiness of sterling – which con-tributed to a retreat last week of the foreign interest that had been underpinning the gilt market - is also a little per-

Several of last week's fig-ures, the market decided, should be judged with caution. while the 0.6 per cent drop in July retail sales volumes, for instance, at the beginning of the week was sufficiently precipitous to occasion noises in. some corners of the market that the economy was on course for a recession, such speculation is excessive. Any doubts should probably err on the side of caution as to how durable, in the slightly longer term, the slowdown is.

The market may have been presented with the lurid conse-

quences of a high interest rate policy on some areas of corsumer spending - as MFI, the furniture retailer and subject of Britain's largest management buy-out, was among a

number of companies seeking major restructuring in their finances to accommodate failed growth targets.
But equally, July's retail

sales drop may be exaggerated, affected by the unseasonably hot weather. Seasonal adjust-ments, after all, fall as yet to take account of the putative effects of global warming. And weekly transport strikes almost certainly kept stores emptier than usual.

Moreover, as the Bank of England cautions in its recent quarterly bulletin, the services sector, the other large but elusive measure of consumer spending, continues to be buoyant

The inflationary impact of higher forthcoming wage set-tlements is one of the primary concerns for the market - and concerns for the market and policymakers. The almost inev-itable upward hiss of the forth-coming wage rounds will both force up industry's costs and boost earners' confidence, which may translate into

renewed spending.
While Friday's retail price. index, up 8.2 per cent on last year and 0.1 per cent down on the June figure, may indeed represent the top of the present cycle, as the authorities contant, the infestion meater is tend, the inflation spectre is clearly not vanquished with the private sector pay rounds

nostications far from good.

كر كرونك

4.7

THE announcement on Friday that the Bank of England would be conducting a further reverse auction of stock in the autumn will be a temporary boost to general sentiment. But, in that area too, there are some more sobering thoughts in store for the gilts market in

the rather longer term.
In January Merrill Lynch
pointed out that the gilts market would actually disappear by 2002, assuming a constant public sector debt repayment rate of 1 per cent of GDP until then, although Merrill Lynch's own gilts team will not be around to find out since the firm last week joined the growing ranks of securities houses ceasing to make markets in

Even this fiscal, however, the Government appears to have overestimated the size of the PSDR which, while presag-ing ultimately the demise of the glits market, has of course in the shorter term been an important prop to prices. Even given last week's slightly larger surplus in July, it seems official buy in requirements may quite quickly become less of a fixture.

The irony has not escaped some, who reckon that just as the colorie of market-makers is whittled down to sensible pro-portions, the issuance of stock may increase once again.

Katharine Campbell

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UK COMPANY NEWS

A case of the blind wooing the lame

Goldberg today launches its defence against the Blacks bid. Nikki Tait reports

defence document has even

been posted.
But the tussle between A Goldberg, the Glasgow-based fashion retailer, and its preda-tor, Blacks Leisure, never looked the most conventional deal from day one. It could, with only a little exaggeration, be described as a case of the blind wooing the lame.

On the one hand, Goldberg

tumbled into the red for the first time in 50 years as a quoted company in the 12 months to March 31 – making a pre-tax deficit of £2.92m on sales of just under £60m.

Worse in an inclement retail: Worse, in an inclement retail climate, it recently warned that substantial trading losses have continued into the cur-

rent year and said that no profits forecast will be possible. On the other hand, Blacks is a former high-flier which has been decidedly grounded of late. It won renown as one of the go-go "ahell companies" in the 1987 bull market. A num-ber of businesses were pumped "shell companies" in in during that period, in return for a wash of extremely high-ly-rated Blacks paper.

However, like so many of its kind, Blacks found that the post-crash climate put an end to this style of operation. The result today is a lean asset base, high gearing, and relatively little room for future

All of which gives the mar-riage plans a certain logic — at least from Blacks' perspective. In Goldberg, it has alighted on a company where defences are low and with an asset strength that could rectify Blacks' bal-

Even better, there is a major shareholder – Mr Russell Goward's Charterball – which was known to be a seller. Its 29.9 per cent stake would pro-vide an excellent platform from which to launch the attack.

Charterhall has given an irrevocable undertaking to accept Blacks' offer and is even indemnifying the bidder against some of the costs if the

£6,100,000

constitute an invitation to any person to subscribe for or purchase shares.

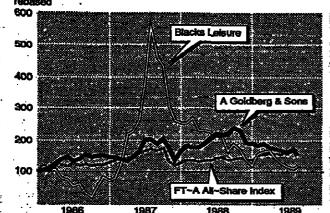
Laurd Brothers & Co., Limited,

Soonsors to the Introduction:

2.1 MoorBelds.

London EC2P 2HT

A Goldberg & Sons



Pre-tax profits (£m) Earnings per share (pence) 1984 85 86 87 88 89

see that a Goldberg-style deal - a paper bid for a relatively

asset-rich company - could usefully restructure Blacks.

Goldberg's net assets at end-

March were £22.7m. Included in that are a couple of freehold properties in Edinburgh and

Glasgow which are generally acknowledged to contain sur-plus space and offer develop-

ment potential.

Mr Bentley reckons that if these sites could be sold for

around £12m - almost twice book value - the combined group could have debts of as

little as £2m against an asset

poor a trading situation it would also take on Goldberg

has been through various incarnations in its lengthy his-

tory, but until four years ago

was seen principally as a gen-eral retailer, with a heavily credit-oriented customer base

and its own credit card subsid-

base of perhaps £30m.

dising side.

offer fails. But already the bid poses two critical questions.

First, in the wake of Goldberg's profits warning, do these advantages still outweigh the trading problems which the bidder would have to take on board, and are hints that it

might consider withdrawing anything more than a tactical Secondly, if the bid does proceed in its current form, what might be in it for Goldberg

shareholders?
The first question can only be answered by looking at Blacks' needs and estimating the state of Goldberg's trading

The Blacks story is anything but simple. Having slumped to near-receivership and as little as 2%p a share in late-1966, the company was rescued by a Wembley-based accountant, Mr Bernard Garbacz, and a couple of colleagues. They arranged a £1m cash injection and, in return, acquired over one-third

of the equity.

The shares then ran up sharply and, helped by a cou-ple of rights issues, Blacks added three small sports shop chains, a textile merchant, a fashion menswear designer and a fashion womenswear supplier to its original camping

G. F. LOVELL plc

(Incorporated in England under the Companies Acts 1908 to 1917 No. 185666)

Proposals for

the Acquisitions of

Transplastix,

Natural Stone Products,

Triad Timber Components and

Insuwall an issue of 4,418,168 New Ordinary Shares, of which

2,992,703 are being offered by way of a 19 for 6 Rights Issue

and other related matters

SHARE CAPITAL

(assuming implementation of the Proposals)

in Ordinary Shares of 25p each

The issued share capital stated above does not take into account the issue of any further Ordinary Shares as deferr

The Prospectus relating to the Company will be available in the statistical services of Extel Financial Limited and copies may be obtained during normal office hours on any weekday (Saturdays and public holidays excepted) up to and including 19th September, 1989 from:

and at the registered office of G. F. Lovell plc, Rexville, Queensway Meadows, Newport, Gwent NP9 OXA and are svallable to the public during teemal business hours up to and including 23rd August, 1989, from the Company Amountements Office, The Stock Eschange, 46–50 Finsbury Square, London ECZA 1DD.

Carenove & Co.,

12 Tokenhouse Yard, London EC2R 7AN

to Qualifying Shareholders at a price of 400p per share

goods retail business.
Since the stock market crash, it has made some more modest acquisitions on the sports goods retail side, but their pace and scale has dimin-ished sharply.

Blacks' profits in 1987-88 improved hugely - hardly sur-prising since most of its acqui-sitions had offered warranties on purchase. The year to February 1989 was less happy; the pre-tax figure fell 35 per cent to £3.1m, blamed on the drop in retail demand - although, as one analyst points out, the sports good market in 1988 was not particularly difficult.

And at the year-end, Blacks' net assets were still only £7.3m, while debts by July 21 totalled £10.5m. Moreover, with the market fully aware of the limited acquisition possibilities and the dreary retailing envi-ronment, the shares had dropped back below 10p, compared with their one-time high

Mr Garbacz, too, eased out of the front line, selling two-thirds of his personal stake in March and handing over the role of chief executive to his son-in-law, Mr Simon Bentley - also an accountant working for the same firm.

It does not require an

Issued and fully paid

£1,340,808

21st August, 1989

iary, Style Financial Services. In 1985, according to chair-man Mr Mark Goldberg, the accountancy qualification to group had to choose; the finance side was "a hungry child", and if the necessary This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not capital was committed there, Application has been made for the grant of permission for the Company's existing issued Ordinary Shares and the New Ordinary Shares to be issued in connection with the Proposals to be dealt in in the Unlisted Societies Market, if the Proposals are implemented, it is anticipated that this permission will become fully effective on 30th August, 1969, and the listing of the existing Issued Ordinary Shares will be cancelled. It is emphasised that, in the event of the Proposals being implemented, no application has been made for these securities to be admitted to listing. the retail business would be

starved. So Goldberg decided to stick to retail and sold Style. The impetus switched to an expan-sion of specialist fashion shops Wrygges, shoe retailer Schuh (acquired in 1987), and a 50:50 joint venture called Ted Baker, a shirt specialist which

is now wholly owned. However, this volume-led strategy and hefty expansion programme – Goldberg has said it spent more than £7m on its four retail arms last year, with some 27 new stores open-ing - was interrupted by the downturn in the retail spending. The normal Christmas sales surge never developed last year, and Ted Baker proved the only relatively

Some analysts also fret that Goldberg may still not have the merchandise entirely right for its shift in its targeted mar-

Nevertheless, the extent to which the latest profit warning comes as a real surprise is a moot point.

Some sector-watchers suggest that previous warnings already made them wary. That said, forecasts had previously ranged between a small profit and James Capel's estimate of a £500,000 loss. Today, they are closer to a £2m deficit although as one analyst put it: "That is really a pig in a poke."

Not surprisingly, Blacks has heen quick to seize the initia-tive, hinting that if it does not wish to proceed, there are conditions to the offer that could let it back off. But while undoubtedly there is pressure to get Goldberg to spell out the losses to date, some analysts are sceptical over the serious ness of this threat.

Even if Blacks does plough shareholders do not look over-

On the other side, they are being offered paper in a com-pany which has issued more than its fair share in recent years, and which has a record

is that these are still early days. There has already been speculation that Blacks might add some cash to its offer and analysts - although not over-hopeful - do not rule out

Blacks goes on to argue — and this may prove a more contentious area — that it could utilise some of the Goldthe choices for Goldberg berg outlets in the expansion appetising at present. True, Mr Goldberg remains optimistic about the possibiliof its own operations, while its "rag trade" businesses could chip in on the design/merchanties for trading initiatives -The question-mark is how

talking of two trial refits at Wrygges this autumn - and cost-cutting measures have been stressed. But, with divi-dends doubtful and forecasts for 1990/91 only ranging between break-even and a £1m profit, shareholders would have to be natient.

that is scarcely gilt-edged. Perhaps the only consolation

white knight" possibilities.
Since the shares have now

clattered back from 180p to 150p, investors are probably best advised to stay put for the

AIT unveils terms of its partial unitisation plan

AUSTRALIA investment Trust, a subsidiary of Tyndall Hold-ings, reported pre-tax profits of lying net asset value. Share-£446,841 for the nine months to June 30. At that date net asset value per 50p share stood at holdings, a choice of units in

In January the company changed its year end from September 30 to December 31 and temper 30 to December 31 and the current period is of 15 months. Earnings per share worked through at 1.62p after tax of £169,585. An interim dividend of 0.3p is being paid.

In June the directors announced a partial unitisation plan which would enable shareholders to realise their

shareholders to realise their

lying net asset value. Share-holders will be offered, in exchange for their exisiting an existing authorised unit trust managed by Tyndall Unit Managers and expected to be named Tyndall Austral Value Trust, or shares and warrants in Pacific Horizon Investment Trust, to be listed in London.
Directors said they continued to believe there was a good

case for approved investment trust status to have been retained and discussions with the Inland Revenue continued.

COMPANY NEWS IN BRIEF

ACCO-REXEL, office product group, has acquired King Mec, an Italian maker and ditributor of filing products and computer supplies with annual sales of L27bn.

ALPHA ESTATES has con-tracted to acquire a development site at Sugarwell Works, Leeds, for film, to be financed through a partnership. The film will be met as to 25 per cent by partnership equity, to which Alpha will contribute 275,000, and 75 per cent part-nership borrowings. The com-pany will be entitled to 50 per cent of the partnership's prof-

CITYVISION is raising £7.2m through a placing of 2.62m ordinary shares at 245p and 426,000 preference shares at 205p per share, to fund further acquisitions and the store opening programme. In addi-tion, several directors have sold a total of 370,000 existing shares at 245p. GARTMORE VALUE Invest-

ments Earnings 1.61p in period to July 31 1989 and paying first interim dividend of 0.8p. Net asset value per share 53.7p. IMRY MERCHANT: Marketchief speaks for 37.9m ordinary shares (89.13 per cent) and 33.7m preference (90.05 per cent). Offers declared uncondicent). Offers declared unconditional and remain open. LEIGH INTERESTS has bought Modern Disposals for £1.35m in

410,000 ordinary shares.
MERGER CLEARANCE: The proposed acquisition by Courtaulds of Product Research and Chemical Corporation (remaining 89.5 per cant interest) will not be referred to the MMC.

MOLYNEUX ESTATES has acquired the freehold of 80-100 High Street, Banstead, Surrey, for £2.65m; it comprises 12

shops, nine flats and 5,200 sq ft of office space producing £154,175 annually subject to rent reviews starting in December. Molyneux has paid £360,000 for the freehold of 14 Church Street, Weybridge, which generates £35,020 per

will be in cash. Hewgate's operations encompass design

and build contracts, provision

of metal roofing, refurbishment

and development projects; in the year ended March 31 1989 it

incurred a loss of £142,000

PENTLAND INDUSTRIES: proposed acquisition by Bertrams investment Trust not being referred to Monopolies Commission.
TRIPLEX LLOYD has acquired

Testing Inspection Laboratories, based in the West Mid-lands, for £225,000. URS INTERNATIONAL: The placing and open offer were approved at special meeting of stockholders. Thortec irrevoca-bly undertook not to take up any of its entitlement to 168m shares (64.1 per cent) which have been placed with institutions and others. Of the remaining 94m shares, 62m

(65.9 per cent) have been taken by existing shareholders and the balance subscribed for by the underwriters. ANZ McCaughan Merchant Bank is therefore interested in 11 per SONATRACE US\$50,000,000 Pleating Rate Serial Notes due 1991 cent of enlarged share capital. NOTICE IS HEREBY GIVEN that the Rate of Interest has been fixed at 9.3625% and the Coupon Amount peyable February 21, 1990 against Coupon No 22 will be US\$146.63. VANTAGE SECURITIES: Earnings for first half 1989 were 0.964p (0.698p) and interim dividend again 0.6p. Gross revenue By: CITTBANK, N.A. LONDON February 21, 1989 Agent Bank £73,065 (£66,670). Net asset value 126.9p (112.3p) per share. WOOD (GRAHAM) is buying Hewgate for £1m of which 2678,000 being paid initially -80 per cent of consideration

Board changes at Southwest Resources **Cray Electronics** chairman

ousted

By John Ridding MR MAX LEWINSOHN has been ousted as chairman of Southwest Resources, the USM-quoted oil and gas com-pany. His departure had been expected following his resignation from the board of Domin-ion International last week.

cent of Southwest's shares and, according to a company spokesman, Dominion had "made it clear that they wanted someone else to represent them." Mr Lewinsohn will receive no compensation, Southwest said.

Mr Carl Openshaw, Domination

Dominion holds 45.6 per

mr Cari Opensnaw, Bominion's recently appointed managing director, is to become a
non-executive director of
Southwest. In addition, Mr
James Meynell is appointed
non-executive chairman and Mr Kenneth Keep is appointed managing director. Both were already on the board.

Mr Keep said yesterday that current trading was "satisfac-tory." The receipts from May's rights issue have now been received and group borrowings have consequently been reduced from £16m to about £6m. In the year to March 81, Southwest reported pre-tax losses of £11m.

First-half losses increase at Baldwin

Increased pre-tax losses of £994,000 compared with a restated £658,000 were announced by Baldwin for the six months ended April 30. The result partly reflects the seasonality of its tour operat-

ing business.
Turnover for the company, which has interests in leisure, printing and property, was £13.91m (£5.17m). Despite the result the direc-

tors are lifting the Interim dividend to 1.15p (1p). Losses per share came through at 4.3p

(4.1p).
There was an extraordinary £253,000 profit (£95,000 loss) arising from disposal of the brick and concrete businesses for £2m in May.

The company has changed its year end from April to October.

Echosound fails to buy Invicta stake

Echosound Investments, an investment holding company with interests in commercial radio companies, has failed in its attempt to buy 10 per cent of Invicta Sound, a Kent based

independent radio company.

Deloitte Corporate Finance
had launched a tender on
Echosound's behalf to buy the Echosound's behalf to buy the stake at 170p per share. However, by the closing date acceptances for less than 1 per cent of invicta's shares had been received and all will be returned to their owners.

A spokesman for Deloitte still he was tot supprised by

said he was not surprised by the outcome. The tender was launched on July 27, the first day of dealing in Invicta's shares. Since then its shares have climbed to over 200p.

FT Share Service

The following securities were added to the Share Information Service in Saturday's edition: Philip Morris Cos. (Section: Americans).
Thornton Asian Emerging

Markets Inv. Trust (Investment Trusts). Umeco (Engineering).

BOARD MEETINGS

The following companies have notified dates of board meetings to the Shock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interiors or timals and the subdividence serves below are based mainly on less year's timalables.

hmerime- BICC, EBC, Evans Haishaw, Ibex, Kalon, Palma, Rentokli, Richardson Westgerth. Finale-Resort Hotels, Sheldon Jones, Tel-tord.

By Clare Pearson

MR BERNARD COLLINS is to relinquish his executive responsibilities at Cray Elecresponsionates at Gray Elec-tronics, the electronic equip-ment manufacturer. He has resigned as chief executive but will remain group chairman. The announcement followed the company's release last

month of disappointing interim results. These appeared to bring to the boil simmering City discontent over Cray's accounting policies.
Cray said: "The board has noted comments on the group's

accounting policies. With the assistance of independent out-side advice...it will be carrying out a review of these policies."

Mr Brian Mead, finance director, retains his post for the time being. But he will soon assume responsibility for the services division, and for advanced materials.

Cray showed, in the half-year to April 29, a 30 per cent rise in pre-tax profits to £17.03m. But analysts were disappointed to see property profits of £2.99m above the line as well as the capitalisation of £3.68m of product development expenditure. In underlying terms, profits actually fell.

Cray said it was taking steps to recruit a new group chief executive and had established an appointments committee.

Lowe Bell confirms plans of a buy-out

By Ray Bashford

LOWE BELL Communications, the public relations arm of Lowe Howard-Spink & Bell, yesterday confirmed that a management buy-out was

being planned.
Mr Piers Pottinger, the chairman of Lowe Bell Financial, part of the public relations group, said that "friendly" dis-cussions have been taking place for four months with the parent company whose princi-

pal activities are in advertising.
The deal is being led by Mr

Tim Bell, who is deputy chairman of the parent company, and Mr Pottinger. Financial support is being sought from at least two other potential back-ers and Hambros-Magan has been retained as financial adviser.

Agreement on the buy-out was "a long way off", Mr Pottinger said. "We are having preliminary discussions. Nothing has been agreed on the financing and it is far too early for us to go into detail," he

Takare more than doubled

TAKARE, the nursing home proprietor which operates under the slogan "Who cares wins", has more than doubled its pre-tax profits in the six months to June 30.

This company - which came to the Third Market in January 1988 and gained a full listing this May, and without chang-ing its corporate form - made £827,000 (£405,000) on turnover up 52 per cent to £3.63m

Tax took £83,000 (£61,000), leaving earnings lifted to 8.1p (4p) per share. The maiden interim dividend is 1p. There was an extraordinary credit of £510,000 (nil) relating to the after-tax profit on the disposal

of Pendyne Nursing Home.

Mr Keith Bradshaw, chairman, said he confidently reaffirmed the profit forecast of £2.1m for 1989 stated in the prospectus in April. He also confirmed that Takare would commence construction of not less than 720 beds during the current year for a total at the year-end of 1,005 beds in opera-tion and 720 in the course of

Frank Usher profits on a plateau

Turnover at Frank Usher of 16 months; then the profit continued to improve but increases in administrative expenses and interest resulted in a plateauing of profits.

For the year ended May 31 1989 this USM-quoted designer and maker of dresses and spe-cial occasion wear made a pretax profit of £1.29m on turntwo seasons, compared with the effective three covered by the previous accounting period

was £1.88m on sales of £18m. Administrative expenses were £3.32m (£4m) and interest charges came to £523,000 (£136,000). Last time there was also an exceptional debit of £85,000 for additional rent; rates and other overheads over of £13.32m. That related to headquarters. Earnings amounted 13p (17.5p). A final dividend of 4p effectively holds the annual total at 6p.

U.S. \$400,000,000



The Kingdom of Belgium Floating Rate Notes Due February 1991

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 813/16% for the Interest Determination Period 21st August, 1989 to 21st February, 1990. Interest payable on 21st February, 1990 will amount to U.S.\$11,260.42 per U.S.\$250,000 Note.

Agent Bank: Morgan Guaranty Trust Company of New York



Oiland Natural Gas Commission U.S. \$150,000,000

transeed Floating Rate Notes due 1997 Notice is hereby given that the Rate of Interest has been fixed at 8,9375% and that the interest payable on the relevant Interest Payment Date February 21, 1990, against Coupon No. 10 in respect of US\$10,000 nominal of the Notes will be US\$456.81.

August 21, 1989, London By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANCO

I.G INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W OBD Tel: 01-828 7233/5699 An AFBD member Reuters Code: IGIN, IGIO FT 30 FTSE 100 WALL STREET
Aug. 1968/1977 +5 | Aug. 2362/2372 +15 | Aug. 2676/2688 +2
Sep. 1975/1984 +5 | Sep. 2370/2380 +15 | Sep. 2656/2698 +2

Prices taken at 5pm and change is from previous close at 9pm

FINANCIAL TIMES STOCK INDICES										
	Aug 18	Aug 17	Aug 16	Aug 15	Ang 14	Aug 11	19 High	189 Low	Since Com High	pilation Low
Government Secs	87.60	87.58	87.42	87.24	87.46	87_32	89.29	93.75	127.4	49.18
Fixed Interest	97.69	97.72	97.63	97.59	97.66	97.67	99.59	95.21	105.4	50.53
Ordinary	1979.0	1975.0	1961.8	1947.8	1950.3	1969.6	1979.0	1447.8	1979.0	49.4
Gold Mines	204.0	203.8	205.2	201.4	199.7	200.7	206.0	154.7	734.7	43.5
FT-Act All Share	1204.75	1198.30	1192.13	1183.44	1182.81	1196.73	1204.75	921.22	1238 57	61.92
FT-SE 100	2375.1	2360.0	2345.8	2326.2	2325.9	2354.2	2375.1	1782.8	2443.4	986.9

This notice is issued in compliance with the requirements of the Council of The International Stock Exchange, it does not constitute an invitation to the public to subscribe for or purchase any securities. **Murray Enterprise PLC** (Registered in Scotland as an investment Company number 82551)

Issue of 2,912,490 ordinary shares of 25p each and £18,021,133 convertible unsecured loan stock 1994

in connection with the merger and capital reconstruction (incorporating capital repayment) of Murray Electronics PLC (renamed Murray Enterprise PLC) and Murray Technology Investments PLC by a Scheme of Arrangement under Section 425 of the Companies Act

Particulars of the ordinary shares and of the convertible unsecured loan stock are available in the Extel statistical services. The Council of The International Stock Exchange has admitted the ordinary shares and convertible unsecured loan stock to the Official List. Dealings in the ordinary shares and the convertible unsecured loan stock are expected to begin on 21st August, 1989. Copies of the Listing Particulars relating to Murray Electronics PLC may be obtained during usual business hours up to and including 23rd August, 1989, for collection only, from the Company Announcements Office of The International Stock Exchange, 48-50 Finsbury Square, London EC2A 1DD and up to and including 4th September, 1989 from:

Murray Enterprise PLC 7 West Nile Street. Glasgow, G1 2PX

Robert Fleming & Co. Limited 25 Copthall Avenue, London, EC2R 7DR

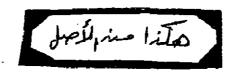
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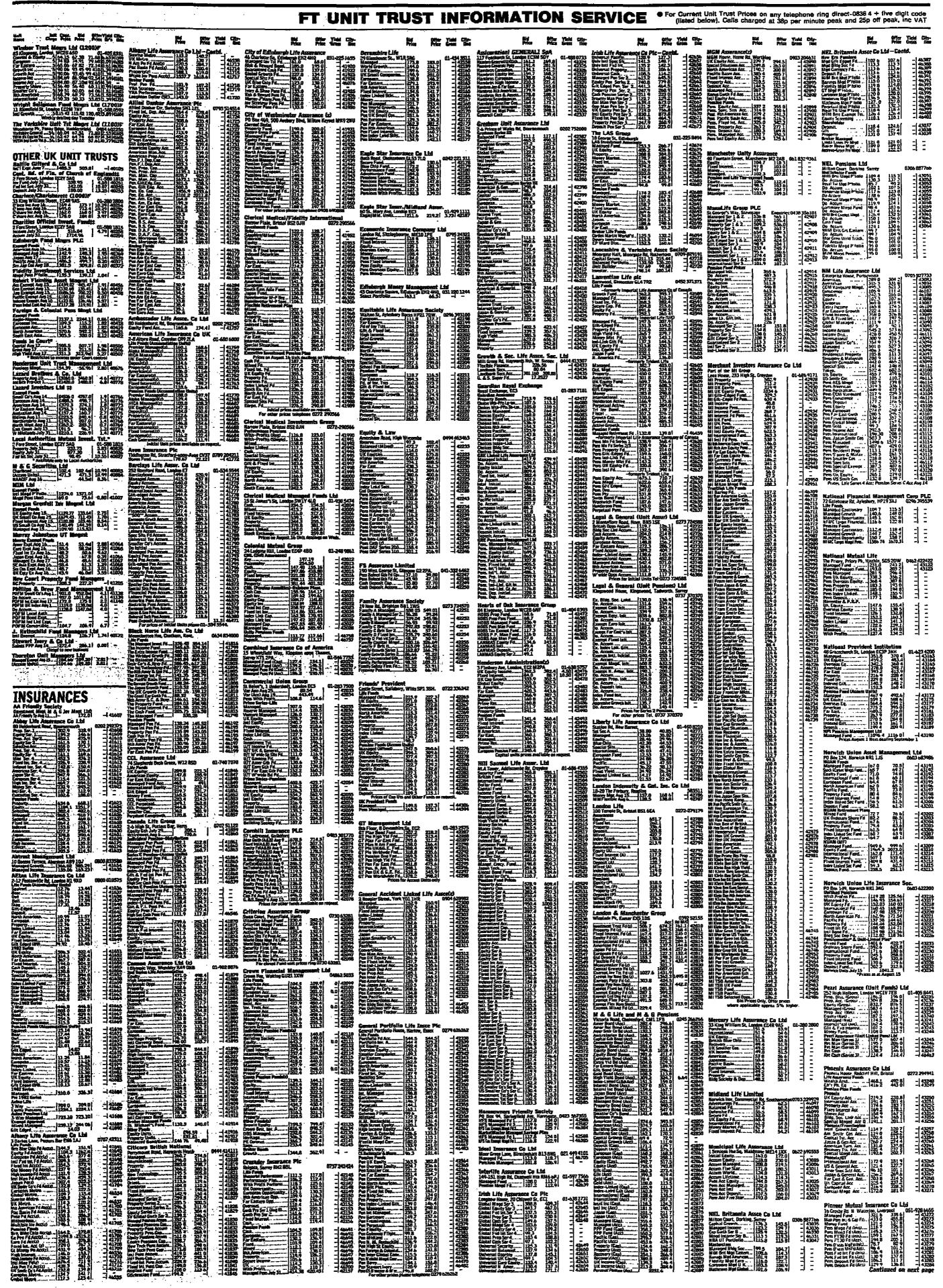
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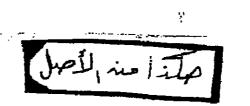
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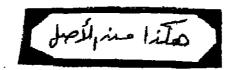
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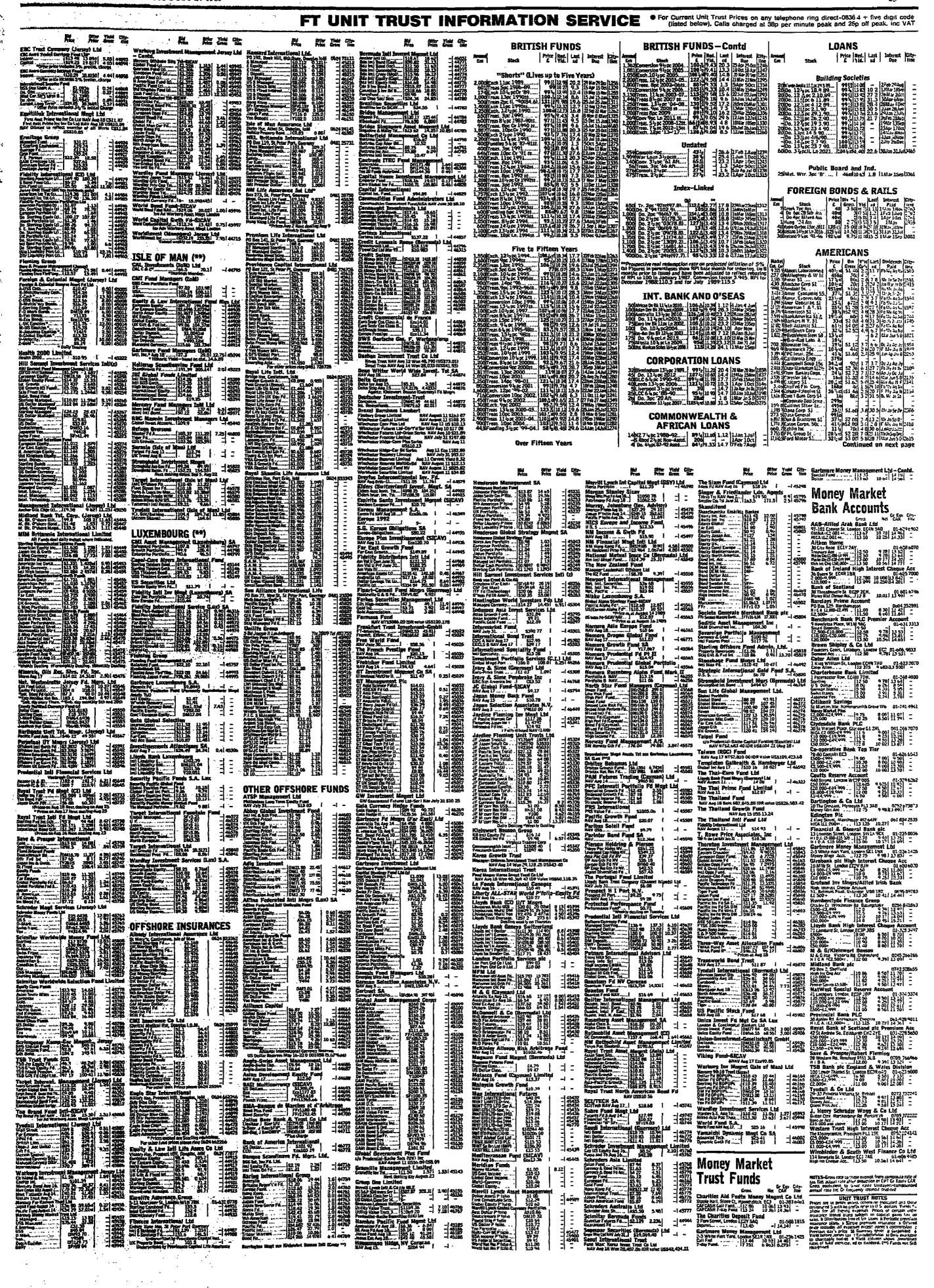
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CURRENCIES, MONEY AND CAPITAL MARKETS

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CURRENCIES AND MONEY REVIEW

Australia follows the old country

The Reserve Bank believes

that the present stance should

reduce spending, but there are

risks it may not be sufficient to

wind back the current account

deficit. This was A\$17.4bn in the last financial year, almost double the Treasury forecast of

A\$9.5bn. Last week it was

announced that the July cur-

rent account deficit was

A\$1.71bn, in line with most forecasts. This prompted Mr

Keating to say that his forecast of a deficit of A\$18.5bn for the

present financial year looked

Monetary policy has been

tightened, pushing commercial

lending rates up to around 20 per cent. The Reserve Bank believes this will reduce

demand, if applied vigorously and for long enough, but in the

CURRENCY RATES

very solid.

THE GENERAL buoyancy of election; two, that rates remain high for too long, pushing the that rates may need to remain high for quite some time to achieve the desired effect." This effect is the slowing of economic growth, and the call comes in the Reserve Bank of Australia's annual report, pub-

lished last week.
If this sounds like another quote from a Bank of England quarterly bulletin, it is probably because Australia is suffering from some very similar problems to Britain, while the Australian Government faces a general election by the middle

of next year.

Mr Dick Howard, economist at ANZ McCaughan, believes that if economic policies fail Mr Bob Hawke, the Prime Minister will quickly distance him-self from his Treasury Minister, Mr Paul Keating, Mr Howard sees two risks: one, that the economy remains strong and interest rates high,

short term there may be an adverse impact on the balance which is not the way to win an **2 IN NEW YORK** Previoes Close

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EURO-CURRENCY INTEREST RATES								
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F Fr.	0.968	1.516	2.965	216.4	10.	2.556	3.340	2128	1.787	61.96
S Fr.	0.379	0.593	1.160	84.66	3.913	1	1.307	832.6	0.699	24.24
R FI.	0.290	0.474	0.888	64.78	2.994	0.765	1	637.1	0.535	18.55
Lira	0.455	0.712	1.394	101.7	4.700	1.201	1.570	1000.	0.840	29.12
C S	0.542	0.848	1.659	121.1	5.596	1.430	1.869	1191	1	34.67
B Fr.	1.563	2.447	4,786	349.2	16.14	4.125	5.391	3434	2.884	100.

Yen per 1,000; French Fr. per 10; Lura per 1,000; Belgian Fr. per 100.

Data revives thoughts of lower base rates

news was encouraging, point-ing to a slow down in growth and an easing of inflationary pressure. Retail sales in July fell an unexpected 0.6 per cent, after rising 2.3 per cent in June, while input producer prices fell 0.9 per cent, against forecasts of a 0.3 per cent

The July PSBR repayment

UK clearing bank base lending rate 14 per cent frem May 24

was £1.4bn, compared with expectations of £1.25bn and manufacturing production fell 0.7 per cent, against sugges-

tions of a 0.3 per cent rise.

An underlying rise of 9.0 per cent in UK average earnings came as a considerable surprise. The City expected a rise to 9.5 per cent from 9.25 per cent. Lending by banks and building societies of £6.9bn in

LAST WEEK'S UK economic news was encouraging, point.

July was only slightly below the June figure of £76n, but M0 money supply growth showed a rise of only 0.3 per cent in July, against expectations of 0.5 per cent and M4 money sup-ply rose 0.6 per cent, compared with forecasts of 1.1 per cent. But perhaps the most heart-ening figure was a rise of 0.1 per cent in July retail prices, bringing the year-on-year infla-tion rate down to 8.2 per cent

from 8.3 per cent. These figures were better than feared, renewing specula-tion about lower interest rates. Rumblings in the City suggest that the economy may be com-ing to heel quicker than expec-ted, giving the opportunity for a cut in base rates around the time of the October Conservative Party Conference. Three-month sterling interbank was unchanged on the week at 1312-1314 per cent, but if base rates are cut in October talk in the City of an early general

election may increase.

Capitalisation £000's 8100 Ass. Brit. 750 Armitage 3726 88B Des 137170 Bardon 6 5685 Bray Tecl Bernbill Brembill 1094 CCL Grou 16740 Carbo Pic 16700's 8100's 8100'	Company Ind. Ord	Price 341 30 45xd 200xd 124 94 105 104 288	Change 09 week 0 0 +4 0 0 -1 0 0	Gross div (p) 10.3 2.1 2.7 6.7 5.9 11.0 11.0	Yield % 3.0 4.6 1.4 5.4 6.3 10.5	P/E 9.2 11.0 34.2				
1000's 8100 Ass. Brit. 750 Armilage 3726 8BB Des 137170 Bardon G 21641 Bardon G 5685 Bray Test Brembill Brembill 1094 CCL Grou 16740 Carbo Pic	Ind. Ord	341 30 45±d 200±d 124 94 105 104 288	00 week 0 0 +4 0 0 -1 0	div (p) 10.3 2.1 2.7 6.7 5 9 11.0	3.0 4.6 1.4 5.4 6.3	9.2 11.0 34.2				
8100 Ass. Brts. 750 Armitage 3726 88B Des 137170 Bardon G 21641 Bardon G 5685 Bray Test Brembill 1094 CCL Grou 16740 Carbo Pic	Ind. Ord	341 30 45±d 200±d 124 94 105 104 288	0 0 +4 0 -1 0	10.3 2.1 2.7 6.7 5.9 11.0	3.0 4.6 1.4 5.4 6.3	9.2 11.0 34.2				
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3726 88B Des 137170 8ardon 6 21641 Bardon 6 5685 Bray Tecl Brembill 1094 CCL Grou 2125 CCL Grou 16740 Carbo Pic	Ign Group (USA)	45xd 200xd 124 94 105 104 288	+4 0 0 -1 0	2.7 6.7 5 9 11.0	1.4 5.4 6.3	34.2				
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21641 Bardon G 5685 Bray Tecl Brembill Brembill 1094 CCL Grou 2125 CCL Grou 16740 Carbo Pic	roup Cv Pref. (SE)	124 94 105 104 288	0 -1 0 0	6.7 5 9 11.0	5.4 6.3	-				
5685 Bray Terl Brembill Brembill 1094 CCL Grou 2125 CCL Grou 16740 Carbo Pic	teologies	94 105 104 288	-1 0 0	5 9 11.0	6.3	93				
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2125 CCL Grou 16740 Carbo Pio	0 11% Conv Pref			44.0	10 6	-				
16740 Carbo Pio			Ó	14.7	5.1	3.6				
		170	+2	14.7	6.8	-				
	(SE)	220	+5	7.6	3.5	12.9				
	% Pref (SE)	110	D	10.3	9.4	-				
	iP Non Yoting & Cons*		2.50	-	-	-				
	iP Non Veting B Com*	2.25	1.25	•	-	-				
10355 Isls Group)	130xd	+1	6.8	6.2	7.4				
	iroup (SE)	117	-6	3.6	3.1	13.6				
	se N V.(AmstSE)	305	+20	•		-				
	ENIAN	150xd	+5	10.0	6.7	5.5				
		165sie	0	18.7	4.0	12.3				
	Carikie	289	Q	9.3	3.2	10.1				
	Carlisle Conv Pref	114	0	10.7	9,4	-				
	oldings (USM)	100	-3	2.7	2.7	10.8				
- Unistrut &	Europe Comr Pref	234vd	+1	9.3	6.9					
	y Drug Co. Ltd	390	0	22.0	56	9.4				
7572 W.S.Yea	its	338	-Z ·	16.2	4.8	28.2				
The Stock Exchange. These Securities are of Granville Daries Limit	Securities designated (SE) and (USMS) are deaft in subject to the rules and regulations of The Stock Exchange. Other securities insted above are dealt in subject to the rules of TSA. These Securities are dealt in strictly on a manered bargain basis. Neither Granville & Co nor Granville Davies Limited are market makers in these securities. "These securities are dealt on a restricted basis. Further details available.									
Granville & Co. Lt 77 Mansell Street, I Telephone 01-488 Member of TSA	London El 8AF		Aansell Stre	cphone 0	on E1 8	AF 212				

of payments if high interest rates produce an appreciation economy into a nose dive and a

of the Australian dollar. Another important economic event for Australia last week was publication of the 1989-90 Budget statement. The State Bank of New South Wales said this raised four main questions: was it a responsible policy document, would it help avoid a recession, will it avert Service and, fourthly, will it help interest rates to fall? On the first issue the Gov-

ernment avoided the temptation of election giveaways, but according the State Bank the battle was lost a year ago when too much was given away in the form of tax cuts. The second point suggests there will be a slowdown in economic activity.

Thirdly, Moody's is expected to announce Australia's credit rating in the next two weeks. The State Bank says the bud-

CUR

get makes it less likely there
will be a downgrading, but
ANZ McCaughan thinks Aus-
tralia's economic performance
has been poor enough to make
it an evens bet. Lastly, there is
no indication that it will lead
to an early cut in interest
rates.
State Bank NSW says that in

the short term the budget is neutral for the economy, and a downgrading of Australian in the long term it is negative. debt by Moody's Investment A large current account deficit means a build up of foreign debt, which combined with higher inflation is a recipe for a lower Australian dollar.

Mr Howard suggests there may be a knee jerk reaction if Moody's downgrades Austra-lian Government debt. The local dollar could fall to 73.50 US cents from 75.65 cents, but according to Mr Howard it has already weakened far enough that a rally back to its present level is equally likely.

Colin Millham

RENCY	MOVE	MENTS	OTHE	r Curre	NCIES
lug.18	Bank of England Index	Margan ^{eo} Guaranty Otanges %	Aug 18 Arcestica	<u>(</u> 1017.90 - 1026 35	£ 650 00 - 655
Dollar Dollar Schliling rane rose Mark Mark Mark Mark Mark Mark Mark Mark	91.6 71.4 105.2 106.4 105.8 103.2 112.3 106.9 109.9 99.4 99.4 139.5 chapges: a	-20.0 +1.4 +1.4 +1.5 +2.2 -1.7 +15.9 +15.9 -15.5 -18.5	Australia	20:480 - 2.0705 3.5600 - 3.5800 6.8960 - 6.9160 201.50 - 206.00 12.2255 - 12.2385 10.4550 - 0.045 0.4550 - 0.045 4.2045 - 4.215 9751.53 - 3871.50 2.66375 - 2.6695 3.0715 - 3.0770 6.4745 - b.120 6.4745 - b.120	13200-133 22720-222 4.4040-4 44 167.30-170 7.8060-7.80 666.10-671 0.2905-0.25 2.905-0.25

Aug.18 Spread Close	One month	9a.	Three months	9.E
S. 1.5580 - 1.5685 1.5650 1.5660 1.56	0.62-0.59cpm 0.24-0.14cpm 15-14ccm 30-28cpm 44-44-cpm 0.40-0.35cpm 14-15-cpm 3-21-cppm 3-21-cppm 15-15-ppm 15-ppm	46494 5439 466 5439 466 5439 466 5439 466 5439 466 5439 466 5439 466 5439 466 5439 466 5439 466 5439 466 5439 466 5439 466 5439 466 5439 5439 5439 5439 5439 5439 5439 5439	1.71-17300 045-9 15200 54-5-1200 12-1-11-300 1-15-10-00 14-8001 2-3-7-01 2-3-7-01 14-11-300 14-11-300 44-4-14-300 45-14-300 45-14-300 45-14-300 45-14-300 45-15-300 45-15-300 45-15-300 45-15-300 45-15-300	138 523 5411 383 647 -073 -066 122 444

Aug.18	Spread Spread	Close	One month	P.E.	mentis	9.2 9.2	
JKt	1.5580 - 1.5685	15650 - 1.5660	0.62-0.59cpm	4.64	1.77-1.73em	4.	
relandt	1.3590 - 1.3645	13625 - 13635	0.12-0.07com	0.84	0.42-0.32mm	L	
Arada	1.1765 - 1.1815	1 1765 - 1 1795	0.31-0.34cdls	-3.31	0.91-0 96ds	-3.	
Verherlands .	2.2020 - 2.2170	2.2035 - 2.2045	0.32-0 3Gccm	1.68	0.93-0.89pm	1	
Selgrom	40.85 - 41.10	40.90 - 41.00	3 DO-1.50cm	0.66	7.00-4.50cm	6	
Denmark	7.594 - 7.634	7605-761	221 G 250-1685	-0.20	0 70-1 10dis	-0.	
W. Germann	19540 L9665	1.9550 - 1.9560	0.33-0.30ofcm	1.93	0.95-0 9200	1	
ertugal	163.45 - 163.90	163.45 - 163.55	50-65cds	422	200-240ds	-5.	
gain	122.05 - 122.75	122.15 - 122.25	52-62mbs	-559	160-1706s	-5	
taly	14025 - 1412	14033 - 14043	3 40-3 90lireds	312	11 30-12 00ds	.3	
lorway			0.95-1.20credis	-1.81	4 10-4,40dis	.3	
Taper		6594 6594	par-0.05edis	-6.05	0.05.0 2046	· -0.	
medeo	6.614 - 6.654	6 6212 - 6.63	L38-1.53creds	2.63	4.50-4 75ds	-2	
apar	142.50 - 143.50 .	142.70 - 142.80	0.46-0.44	3.78 1.96	1.28-1.25cm	3.	
ostria	13,774 - 13,84	13 784 - 13 79	2.50-2.00 2 ocu s	1.96	6.20-4.70cm	1	
witterland .	16840 - 16965	16855 - 16865	0.24-0.21con	1.60	0.72-0 68om	1	
cu	1.0570 - 1.0610	1.0600 - 1.0610	0.03-0 02com	0.28	0.12-0.10 ₀₀₃ [ō	

FT LC	NDON INT	erbank f	IXING		
(11.00 a.m. Aug 18)	3 months US dollars	é months US Dollars			
Pid 815	offer 8ij	bid 813	offer 81		

NEW YORK			Treasur	Bills and	Bonds	
4pm (Augl8) Prime rate Broker loan rate Fed.funds Fed.funds at Intervention	- 10½ - 10 - 85	Ose mooth Two mooth Three mooth Siz mooth Ose year Two year		7.97 Four; 8.08 File; 8.28 Seres 8.29 10-70	yearyearyearyearyearyear	8.22 8.21 8.18 8.17
Amg.18	Oversight.	Oce Month	Two Months	Three Mosths	Six Mostis	Lombard Interventio
Frankhart. Paris Carich Carich Carich Carich Carich Masserdam Tokyo Millam Brassets Dublin	6 80-6 85 813-814 64-64 7 18-7 31 56-54 12 12 12 12 7 60 912-914	6.85-7.00 874-9 714-774 7.18-7.28 511-518 1212-13 814-815 94-10	6.85-7.00 874-9	6.85-7.00 811-94 718-728 514-54 12-13 84-84 10-104	6.88-7.00 813-92	7.00 8.75 - -

LONDON MONEY RATES										
Aug.18	Overnight.	7 days notice	One Month	Three Months	Six Months	One Year				
Interbank Offer Interbank Bid Sterling CDs. Local Authority Deps. Local Authority Bonds Discount Mixt Deps Company Deposits Finance House Deposits Freasury Bills (Buy) Bank Bills (Buy) Bank Bills (Buy) Dotlar CDs SDR Linked Dep Bid ECU Linked Dep Offer ECU Linked Dep Bid	14 13 134 137 137 -	13% 13% 13%	11111 . 1111111146 88000 111111 . 1111111146 88000	nan hannang.	111111	131, 131, 131, 131, 131, 131, 131, 131,				
p.c.Local Authority and Houses Base Rate 14½ fi per cent. Certificates of 9½ per cent; one-three n cent: nime-twelve month	SDR Linked Dep Bild									

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BANK OF ENGLAND TREASURY BILL TENDER					
	Aug.:	18 Aug.11	_ 	Aug_18	Apg.11
Bills on offer		en £500m	Top accepted rate of discount Average rate of discount	13.3165 13.3094	213.3566%
Total allocated	5500	m (500m	Average yield Automit on offer at next tends	13,7662	13.7848%
Allozment at minimum level	88%	48%	Minimum accepted bid 182 d	193.68	93.690
WEEKLY CHANGE IN WORLD INTEREST RATES					
LONDON	Arg.18	change	NEW YORK	Apg.18	change
Base rates	14	Unet/d	Prime rates	10	Unch'd
7 day keterbank	134	Unch'd	Federal Funds	817 817	-16
3-month Interbank	1312	Undr'd	3 Mth. Treasary Bills	8.17	+0.14
Treasury Bill Tender	13.04 13.04 13.4 13.4 13.4 13.4 13.4 13.4 13.4 13.	-0.174	6 Mith. Treasury Bills	8.31 8.80	+0.42 +0.12
Band 2 Bilk	132	Unch'd Dech'd		0.00	+0,12
Rand 3 Bills	133	lineb'd	FRANKFURT		
Rand 4 Fulls	135	Unch'd	Lombard One mth. Interbank	7.00 6.925	Unch'd +0.05
3 Mth. Treasury Bill 1 Sith. Back Bills	13 ₆	+	Three sports	6925	tiech'd
1 Sith, Bask Bilk 3 Web, Bask Bilk	135	+1,			
	707	-4	PARIS Lotervention Raté	8.75	17-414
TOKYO DULL			One onth. Interbank	82	Unch'd
One mosth Billis	5 <u>1</u>	**	Three mosts	82	1 7
ARMSSETS	- P	י מבד	SELLAN		-
(NE 12014)	R?	ایدا	One month	124	Und/d
Three many	812 812	† û † 12	Three month	124 124	Unch'd
ANSTERDAM	-•]	-32	DUBLIN		
One morth	7.23	+0.03	Cas month	9%	+50
Three stoneth	7.23	+0.08	Three month	97 104	+49

The World index (2419) 152.26 +9.0 144.20 145.86 +18.						
Base values: Dec 31, 1986 = 100; Finland: Dec 31, 1987 = 115.037 (US \$ Index), 90.791 (Pound Sterling) and 94.94 (Local); Nordic: Dec 30, 1986 = 139.65 (US \$ Index), 114.45 (Pound Sterling) and 123.22 (Local). Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited, 1987 CONSTITUENT CHANGES: Deletions: Arlington Secs. and Newarthill (both UK)(17/8/89)						
	BASE LENDING RATES					
EUROPEAN OPTIONS EXCHANGE						
Apr., 89 Nov. 89 Feb. 90	ABH Back 14 Christolie Back 14 Hall Nestminister 14					
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TOTAL VOLUME IN CONTRACTS: 59,671						
A-Ask B-Bid C-Call P-Put						
	CROSSWORD					
CHOSSWORD						

FT-ACTUARIES WORLD INDICES

Jointly complied by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood

Mackenzie in conjunction with the institute of Actuaries and the Faculty of Actuaries

+16.5 +56.7 +8.2 +18.9 +30.0 +10.9 +19.5 +18.7

-3.4 +28.9 +18.1 +11.4 +31.1 +59.6 +23.5 +30.4 +41.6 +37.3 +28.7 +28.7 +24.5

+24.8 +32.1 +11.4 +15.3 +24.1 +20.2 +11.6 +15.7

131.21 138.89 134.80 123.00 206.69 126.76 130.61 196.25 159.11 196.22 126.89 74.32 175.35 151.85 151.85 140.87 180.03 180

125.44 162.72 164.87 149.03 140.14 113.45 119.05 148.50 145.99 145.90 134.36

FRIDAY AUGUST 18 1989

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145.76 88.58 176.88 179.57 265.39 179.41 158.98 145.90 147.08 173.77 84.81 144.89 133.41

120.80 160.38 172.78 152.08 133.89 105.58 123.59 151.77 144.14 144.19 128.81

No.7,017 Set by DANTE

ACROSS 1 Rob irregular corporal of horse (6) 4 A relatively historical figure

spooned (6)

10 and 14 down A sign that
work is continuing normally (8.2.5)

12 Righto, sweetheart (4.4)

13 Check an approach 18 Check an oarsman's support

9 Young man went ahead and

(6)
15 Dress with royal honour (4)
16 Can opener? (6,4)
19 One breaking art's rules in a strange way (10)
20 Take a chance with a letter 23 Get out a piece of fire-fighting equipment (6)
25 Queen to disembark in state

27 This bean soup is still produced in France (8) 28 Foul pass (6)
29 Wars need to be justified (8)
30 I spoil the games figuratively speaking (6)

1 Brace of fresh lobster (7)

2 It's not even considered mathematically (3.8) 3 Fishermen use many spin-Ders (6)

5 Name word as slogan for anti-international movement? (4) 8 Strangely happy in Bastern religious feast (8)
7 The thanks one gets from a Greek character (5)

8 It may be worn as a favour

(7)

11 More than a couple of quid for a garment (7)

14 See 10 across

A mini tokes drink, start of a 17 A girl takes drink, start of a good evening out (3)
18 Possibly press one for an

answer (8) answer (5)

19 Composer provides an uplifting manuscript with a neat twist (7)

21 Speech gets publicity coverage (7)

22 My cine for a lecture hall (6)

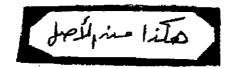
24 Expenses that are legally incurred (5)

26 Worn part of a brake (4)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday September 2.

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WORD



FINANCIAL TIMES MONDAY AUGUST 21 1989 29 **WORLD STOCK MARKETS** SWEDEN 1989 High Law 208 730, 450 680 380 680 380 680 380 680 381 1 242 20 1 143 10 2 450 35 1 242 20 1 143 10 2 55 12 2 55 12 2 55 12 2 15 2 Price Sea 2,240 3,300 4,050 18,900 16,840 520 1,700 1,510 241 175 1,073 CANADA 2,240 2,250 1,300 1,500 | 2.283 Arjonari-Priest | 2,799 | 859 | Astriliare of Ent | 1,032 | 714 | 816 | 725 | Astriliare of Ent | 1,032 | 714 | 816 | 725 | Astriliare of Ent | 1,032 | 714 | 816 | 725 | 818 | 721 | 816 | 725 | 818 | 721 | 825 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 828 | 82 10,640 2,870 5,890 45,800 10,900 1,551 5,305 25,750 29,300 12 13 + 1 2912 912 134 654 + 1 475 - 15 13645 Comest 8 400 Corby A 158401 Corona A 1 157 Cowntx A 1 158401 Corona A 1 157 Cowntx A 1 16840 Denison B 1 16840 Denison B 1 16840 Denison B 1 1700 Derison B 1 1800 Erno Bay 3 18 Closing prices August 18 ANDS ANDS ANDS ANDS Architecture Archit 18222 AMACA Int ADEA AND ADEA OF A STORY AND ADDRESS OF A STORY AND Jesu Ampirt 15 3,850 Arbei 3,850 Arbei 3,850 Arbei 3,950 8,81 11,300 8,81 lett. 1 Ler 12,728 baseloc. 10 ler 35,958 Basere 104, 1 Ler 15,728 baseloc. 10 ler 35,958 Basere 104, 1 Ler 15,700 8,828 1 Ler 15,700 8,828 1 Ler 15,700 8,878 1 Ler 16,700 Cohent CSR 5,144 Cohena 5,270 Dq. AFV1 10,900 Cohent 4,275 2,850 1 Ler 4,275 2,850 1 Ler 1,272 CB 6,700 1 Ler 1,270 Dg. AFV1 3,825 Dg. AFV1 3,825 Dg. AFV2 590 Gerden 5,850 Generale Sant 5,960 Dg. AFV1 5,850 Generale Sant 5,960 Dg. AFV1 1,100 Dg. AFV2 7,900 Generale Cohen 1,000 Ler 1, | SWITZERLARD | 1989 | High Law Ampost 18 | 1989 | High Law Ampost 18 | 1920 | 7.410 Adfa Inti | 1.367 846 Alasalisse 97 68 0p. Ptg. Certs. 2.415 1,905 Baloise Hid Ptg . 3,925 2,650 Bash Les . 439 315 0p. Ptg . 4560 2,720 Cha Gertg . 4,560 2,720 Cha Gertg . 3,300 2,165 0p. Ptg . 3,300 2,565 Pow . 1,740 Ehrla . 1,740 Eh MONTREAL Closing prices August 18 170 BombrdrA 58564 BombrdrB 300 CB Pail 14166 Cascades 16715 DomTxtA 58400 Memoriec 163917 NatBA Cda 14357 Noverto 17580 Power Corp 3898 Provigo 3209 SeinbrgA 17929 Videotron Total Sales 8.8594 1854 1854 + 13 1854 1854 - 13 1854 1854 - 13 1754 1755 + 13 1754 1854 - 13 1854 1855 - 13 1855 1855 + 13 1855 1855 - 13 1855 1855 - 13 1855 1855 - 13 August 18 August 18 August 18 Bergen Bank Bergen Bank Christiania Bit Den Korste Creft Dyne Ind. 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Soperfor | 586.49 ETRE AMB SPAIN 178LY 1989 High Law Aspect 18 5,579 3,419 Basec Com'le ... 14,150 6,051 Basec Rax Apric 5,780 3,800 Basec Lariano ... 449 304 Basecoj-RRS ... 16,399 12,808 Basecoj-RRS ... 16,399 12,808 Basecoj-RRS ... 16,390 12,808 Basecoj-RRS ... 1,494 1,151 Caffaro ... 5,660 3,325 Consecul ... 5,095 4,030 Ciganotel ... 6,249 5,700 Carifor ... 2,970 1,721 Craffaro ... 2,970 1,721 Craffaro ... 1,515 9,702 Fride ... 1,515 9,703 Fride ... 1,515 9,703 Fride ... 1,515 9,703 Fride ... 1,516 9,703 Fride ... 1,524 9,703 Fride ... 1,525 9,703 Fride ... 1,526 9,703 Fride ... 1,527 9,703 Fride ... 1,528 9,703 Fride ... 1,529 9,703 9,703 Fride ... 1,529 9,703 Fride ... 1,520 9,703 9,703 Fride ... 1,520 9,703 Fride ... 1,5 INDICES Price Line 5.579 10.200 5.779 10.200 5.779 41.5 16.399 6.055 1.486 **NEW YORK** DOW JONES Angio Am Coel Angio Am Coel Angio Am Gold Barlow Rend Burlets Burl Ang High 18 17 **Jag** 17 **Aug** 16 Läw Low Kigh Low 2712.63 (10/8) 94.15 (2/8) 1442.39 (18/8) 221.64 (8/8) 2144.64 (3/1) 87.35 (23/3) 959.95 (3/1) 181.84 (24/2) 1717.0 1726.7 811.4 818.7 2722,42 (25/8/87) 93.30 92.99 93,11 93.30 396.04 395.92 396.62 (16/6) 1419 63 (10/8/89 227.83 (22/1/87 219.5 (2/1) 1402.39 1428.34 1401.67 1403.63 216.93 216.55 218.31 216.23 6433,97 6400.55 6433.97 (28/8) 5519.30 (4/1) STANDARD AND POOR'S Composite: 346.05 344.45 345.66 344.71 349.41 67.80 (7.80 57.84 Copeskager SE (3/1/83) . **図 341.17** 336.96 333.09 356.65 (12)77 275.49 (27/2) 275.31 G/1) 318.66 G/11) 24.30 G/1) 349.41 (7/6/89) 399.68 (8/8/89) 33.59 (7/8/89) 774.8 7723 815.8 (18/4) 508.2 121.3 417.9 (4/1) 97.5 (27/2) 194.23 (8/8) 382.24 (10/8) 463.55 (10/8) 194.23 (8/8/89) 382.24 (10/8/89) 463.55 (10/8/89) 192.08 154.98 (3/1) 305.24 (3/1) 378.56 (3/1) 191.95 192.64 4.45 (25/4/62) 29.31 (9[12/72) 54.87 (31/10/72) GERMANY FAZ Aktlen (31/12/58) __ Commerciasis (1/12/53) __ DAX (30/12/87) ____ Price Ben. 240.5 604 923 2,139 450 920.2 785 298 226 650.24 650.27 655.82 647.10 1945.2 1945.2 1942.0 1935.0 1575.77 1576.16 1581.04 1573.65 535.78 (27/2) 1595.7 (27/2) 1271.70 (23/2) 379.60 379.82 460.83 460.79 460.9L Accor 768 Afrique Occides 600 Air Liquide 628 1989 High Low August 18 3309.64 (15/5) 2093.61 (5/6) Aug 11 Aug 4 3.43 3.41 3.44 3,73 ianza Com. Ital. (1972) 735.29 708.45 693,22 715.29 (18/8) 577.49 (28/2) Aug 16 Aug 9 2.87 2.86 14.44 14.49 Ang 2 3.28 14,43 AUSTRALIA (continued) NETHERLANDS CBS Tyl.Rtm.Gen (End 1983) 264.2 NEW YORK Aug 18 . Aug 17 Aug 16 Price 1989 9rice 1989 1989 You High Law August 18 You High Law August 18 Price 1989 Price 1989 Wigh Low Aspect 18 Yes Wigh Low Aspect 18 266.2 207.0 245.2 263.7 205.1 1,973 557 882 534 57 17 Amy 17 716 640 562 53 2.150 2.580 Alinements 7.780 Alinements 1.780 Annote Construct 1.781 Alinements 1.781 Alinements 1.782 Annote Construct 1.783 Bardye Plante 1.783 Bardye Plante 1.784 Cannote Computer 1.785 Calles Food 1.785 Cannote Computer 1.780 Calles Food 1.780 Calles Computer 1.780 Calles Cannotes 2.780 Dail Calles 2.780 Dail Calle 211120700 122120 900 2,960 1,850 950 1,1850 1,1 LSSO Japan Steel Wis 657 Japan Steel Wis 658 Japan Steel Wis 560 Japan Steel Wis 1,000 Japan Steel Rev 1,700 Japan Steel Rev 1,200 Japan Steel Rev 1,400 Kanan Steel 1,400 Kalon Pharm 2,737 Kandenko 2,400 Kananasa-Gonte 4,170 Kanal Phart 1,550 Kao Corp 1,550 Kao Korp 455 Kao Kanal Phart 1,550 Kao Korp 111.1000 111.1000 111.10 157.560 14.773 136.319 668.90 (14/7) SINGAPORE Straits Times (ed. (30/12/66) 1381.49 1375.56 1377.30 1381.49 (18/8) 1030.69 (4/1) CANADA Asy 18 Aug 17 Jé Jé **J**5 2 SPAIN Madrid SE (30/12/85) 3207.5 (3/1) 3350.5 (6/1) 3792.9 3994.1 3778.1 4002.1 3790.1 (18/8) 4019.7 (10/8) 3801.5 4013.4 315.90 (13/6) 268.61 (1/3) SWEDEN Jacobson & P. C91/12/56). 4595.2 4660,3 4612.9 4660.3 (26/8) 3333.9 (7/1) SWITZERLAND Swiss Bank Ind. (31/12/58) . NEW YORK ACTIVE STOCKS 810,3 812.0 B13.4 921.7 (9/8) 808.6 613.1 (3/1) Closing price 32% 43% 20 23% 23% Stocks traded 2,375,200 2,027,600 2,003,200 1,764,300 1,629,000 Change on day + 1/4 Markstar Gen Electric - 1/2 Georgia GF ... + 1/4 Am T & T ... + 1/4 Phil Elec Closing price 4% 58 54½ 39½ 22½ Change on day + 3½ + ½ - ½ 536.3 539.4 487.6 (13/6) **TOKYO - Most Active Stocks** Travelling by air on business? Price HJK.S August 18 Amoy Props. Bade East Aela Cathay Pacific Chemy Kong Colona Light Colona Motor Cross H'hos Tof Dao Heng Hidgs Ereryo Hang Song Bank Harbour Cestre HANG Song Handerson Inv. Henderson Inv. His Sanghai Heads HK Shanghai Heads His Shanghai Shanghai Shanghai Shanghai Shanghai Shanghai Shanghai Hidgs Wing On Co Winson Hal World Intl Hidgs Shanghai Wing On Co Winson Hal World Intl Hidgs Enjoy reading your complimentary copy of the Financial Times when you are travelling on scheduled flights from . 3.00 14.10 1 Stocks Traded 10.56cs 8.99m 7.37m 6.70m 6.62m Change on day + 10 - 10 - 10 + 20 + 60 Change on day +40 +11 +140 0 -20 Tiosing Prices 1,360 843 2,730 1,070 1,690 Stocks Traded 5.95m 5.74m 5.28m 5.19m 4.87m Glosing Prices 2,690 1,350 1,380 1,600 2,870 BRUSSELS with Lufthansa, TWA, Sabena, Pan-Am, British Airways, Finnair FINANCIALTIMES 1,850 1,570 3,840 3,300 2,130 1,890 1,840 1,230 1,530 1,530 1,530 1,530 1,530 1,530 1,530 1,530 1,530 1,530 1,530 1,530 **AMEX COMPOSITE PRICES** 1,970 1,540 2,120 4,220 3,570 1,900 1,850 1,950 1,550 2,100 1,500 1,500 1,470 1,610 4pm prices PY 31s .E. 100s H ... 238 ... 110 ... 12 ... 238 ... 12 ... 246 ... 14 ... 35 ... 94 ... 4 ... 10 ... 5 ... 5 ... 5 ... 10 ... 5 ... 5 ... 5 ... 10 ... 28 ... 5 ... 10 ... 28 ... 5 ... 30 ... 10 ... 9 ... Saleck Dily ARTAC ATTAC Close — Children — Chi Shock Christian Countries Countries Countries Countries Christian Countries Stock Dav Probled A2 Profers A2 Profers A2 Profers REW ReCap Riedel Rogers 12 Redack A6 Saw 15 Seamn 10; Stock A2 Seamn 10; Sto Intrinii. 1-125 Intifficit Intrinii. 1-125 Intifficit I .12 .40 1.82 .35 .10) .20 .10 .52 .325 .20 .20 1989 | High Low | | 1981 | Low | | 1981 | Low | | 1982 | 1983 | | 1983 | 1984 | | 1984 | 1984 | | 1985 | 1985 | | 1986 | 1985 | | 1986 | 1985 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 | | 1986 | 1986 2.90e 2.07 .12 August 18 SDISAPORE 1998 High Law 1.61 1.28 6.25 5.1 11.5 6.8 6.4 5.2 11.5 6.8 6.4 5.2 1.6 1 1.6 ,44 ,40 ,36 24s Price \$5 1.57 5.30 9.75 6.40 3.02 5.75 5.30 5.75 5.30 1.04 10.10 4.50 1.44 3.52 18.60 9.10 4.04 4.30 9.10 4.30 9.10 4.30 9.10 Angust 18 Boustead Hidge Cerebos Pacific Cold Signage DBS Frase & Neare Gentles Haw Par Bros Hong Leong Fis Inches 10d Ind Keppel Corp Malayan Sanking Makean Utd Ind Watti Purpose OCBC OUB Sinne Darby 5 Soret Air Free Singanor Press Straits Trading Tat Lee Sank UdB Tat Lee Sank UdB iCH ISS ImpOil InstSy IntoSy Intoy (26 g1.80 40e 72

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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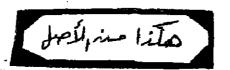
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COMPOSITE PRICES

OVER-THE-COUNTER

Nasdaq national market, 4pm prices August 18

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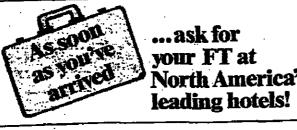
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North America's



ydney Mason is getting ready for casualties in

British property men, the memory of the 1974 crash is

stark. But, barring unforeseen circumstances, neither he nor Hammerson, the group he built up, will be going to hospital. Hammerson is not too big to

be taken over. Indeed, it had to work hard to foil a bid from

the Dutch group, Rodamco, early this year. But with £2.5bn worth of property in Britain

and around the globe, it is big

enough, diverse enough, to cope with most things the Brit-ish market can throw at it. That is the achievement of Mr Mason, the most distin-mished guardens of that gener-

guished survivor of that generation of property men - the Samuels, Clores, Hyams -

which provoked political wrath in the early 1970s but left a legacy of substantial invest-

ment groups. Mr Mason looks back over 40 years of property development from the early

Victorian grace of 100 Park Lane, one of the swankier addresses in London.

And he sees trouble now from the ready availability of

money for commercial prop-erty. It promotes competition

and too much competition puts

prices up until you get an over-supply position and the balloon bursts."

That is now coming about, he says, as a result of the con-

struction boom which started in London in the mid 1980s and

spread outwards, fuelled by

bank lending.
"There will be a softening of

rents. The more supply, the bigger the choice for the ten-

will be the fringes which suf-fer." By that he means the dis-

tricts which ring traditional centres of economic activity. So his recipe for survival

through the lean times of a tra-

ditionally cyclical industry is simple. "The first thing is to make sure your location is not being pioneered." In other words, profitable property com-

panies do not push outwards

into the unknown if they want to develop offices. It is a highly

conservative view and helps

explain why, for example, it is left to Olympia & York of Can-ada to undertake the £3bn

Canary Wharf development in London's Docklands.

lands. "I wouldn't think twice about it. We've had the chance

for the last 15 or 20 years." And turned it down. "Land Securi-ties, MEPC, Hammerson (the

big three of the UK property industry) all had the same

rule: location, location, loca-

Mr Mason dismisses Dock-

warns Mr Mason. "It

the property industry. The veteran tycoon has seen them before. As for all

The myth of the global village

nternational financial markets are often held up as a prime example of how modern telecommunications has loosened the constraints of time and space by making pos-sible instantaneous real-time transactions between centres thousands of miles apart. Yet if technology is making

distance irrelevant, why should location still matter? Why does so much of the world's financial business remain concentrated in New York, Tokyo and London? And why do traders still huddle together in crowded dealing rooms, rather than transport their green screens to rural areas with lower living costs and a better quality of life? One explanation is that no

communications system, how-ever technically advanced, can entirely supplant personal contact in what is, fundamen-tally, a "people" business. Research into televised video conferences between executives in different locations suggests that they may increase rather than reduce, the need for face-to-face meetings.

A recent report* by the Organisation for Economic Co-operation and Development suggests a different reason. It asserts that the more sophisticated telecommunications becomes, the more it favours established business centres at

the expense of the periphery.

The nub of the OECD's argument is that, while telecommu nications is in the throes of a supply-side revolution triggered by technological innova-tion, its development will in

More, not less centralisation

Many forecasts, it says, have wrongly assumed that the topography of the information highways of tomorrow will be modelled on traditional voice of business information.

The consequence may well be less decentralisation of economic activity, not more. Though computer networks make it easier for companies to link up geographically remote sites, these do not necessarily gain autonomy. In some organisations, indeed, the availability of advanced data communications has drawn more decision-making

authority to the centre. Furthermore, because use of such networks is normally reserved for the companies which operate them, they do not enrich the communications infrastructure in the

remote regions they serve.
These trends seem likely to be reinforced by the spread of telecommunications liberalisation. In a competitive environment, investments by public networks will no longer be spread more or less evenly across countries but focused on those areas offering the highest return. By definition, they will be those where

demand is strongest and cus-tomers can afford to pay most. Regulation can redress the balance, though only to a limited extent. British Telecom is required by its licence to continue to operate a "universal" service nationwide. But the obligation covers only basic services and excludes the growing range of premium electronic business services which BT expects to provide

much of its future growth.

The OECD's thesis rests beavily on the assumption that the development of advanced telecommunications will involve huge investments in infrastructure. Yet, as the organisation itself points out, economic projections based on an extrapolation of perceived technological trends are often wrong. It is at least conceivable that innovation will throw up ways to bring sophisticated services to remote

regions at low cost.

If the OECD is right, however, we are not heading for the "global village" forecast by some techno-pundits. Left to the market, the natural ten-dency of the information econ-omy would be to create privi-leged conurbations, in which the rich would go on getting steadily richer.

Guy de Jonquières

*OECD_Science|Technology|In-

dustru Review No. 5

THE MONDAY INTERVIEW

A pirate mourns past fun

Sydney Mason, chairman of Hammerson Property for 31 years, talks to Paul Cheeseright

tion. And this hasn't changed. those who paid high prices for "If you go off-location, your off-centre sites and used elabo-building costs will be the same. rate financing techniques for building costs will be the same. You might save some money on the site but you will need the same rent. If your location is poor, you won't rent. If the product is right and the location is right, you'll let it."

The explosion of property values over the last three years has led to a rapid expansion of

PERSONAL FILE

1920 Born, London. Educated at Addison School, Hol-land Park, West London 1943 Manager at Land Securi-

1949 Joined Hammerson Property Investment and Development 1958 Chairman

Hammerson's first large City of London office 1976 Opened Brent Cross, the UK's first regional shopping centre.

1984 £47m acquisition of Mas-

can in Canada. 1989 Fought off bid by

development outside the established areas where Mr Mason now feels comfortable. "Avail-

ability of money encourages the property man to do the wrong thing."

So the likely casualties, as the cycle turns down and total returns from property (rent plus carital appreciation) slip plus capital appreciation) slip back to more normal levels than the 30 per cent recorded last year, will probably be

their developments.

"Whizzy companies generally don't stay the course," comments Mr Mason crisply. Hammerson, Land Securities Hammerson, Land Securities and MEPC, by contrast, he sees as "solid, not dour." They are big enough, when times get rough and the demand for premises drops, to sit it out. Hammerson, anyway, has other strings to its bow. "I think I can claim I was the pioneer of the international development. Two thirds of my business is overseas — which

development. Two thirds of my business is overseas — which deals with the cyclical business over here," says Mr Mason.
Still, he is prepared to concede that the present generation of developers — Rosehaugh, Stanhope, Speyhawk, London & Edinburgh Trust and a raft of others — are "methebly more clever" cert "probably more clever," cer-tainly "very clever finan-cially," than his own. But in the 40 years since Mr

Mason told the late Lewis Hammerson that he was 31 when he was only 28, got taken on for £600 a year, told to buy his own car and make his own pension arrangements, the property world has passed from restriction and innocence to greater freedom and financial sophistication.
In those days there was

somebody else to pay for every-thing – if the developer got it right. "If you could create a value 50 per cent more than cost" - something that was easier to do in the 1960s than it is now - "you could get a two-thirds mortgage, so that

'Whizzy companies generally don't stay the course'

was more than the cost. It was fixed interest money." swooped on the market and increased its stake to 28.8 per So "the objective was to make 50 per cent of enhanced value on the cost to throw up a two-thirds mortgage which would be serviced out of income. That was the way Land Securities and Hammerson got going. They were able to borrow the entire cost. Today's developers cannot get fixed interest mortgages with-out equity participation by the

The large property invest-ment groups like Hammerson remain cautious about their financing. No 100 per cent gearing or off-balance sheet financ-ing for them. They are much more comfortable with debentures and other longer term debt instruments. This, combined with their range of assets in proven locations, is one reason why they have been regarded on the market as safe, efensive stocks.

Arguably, it was this defen-sive posture which made Hammerson look a bid target. Rodamco, the Dutch invest-ment fund, saw that late last year and launched a takeover attempt, foiled when Standard Life Assurance, a longtime Hammerson shareholder, cent. Hammerson had been rid-ing with the surge in UK prop-erty values rather than exploit-ing them with aggressive acquisitions or developments. Mr Mason had clearly become more cautious over the years. Indeed, he now gives the impression that some excitement has gone out of the industry.

For him the fun was in piecing the sites together for development without alerting the

market so that the prices went up: 12 different sites for Wool-gate House in the City of London, "a secret cat-and-mouse game," or five for the shopping centre at Brent Cross in north London where "nobody real-ised we were putting 50 acres

But the years of patience -17 to create Brent Cross - have taken their toll, reduced the willingness to take risks. We don't buy a site without a planning consent attached to it." Now everything seems so serious. "We enjoyed being pirates and pioneers. It was the excitement which made us all look flamboyant characters. Nowadays it's all non-recourse loans, high-tech and five-year,

upwards only, rent reviews."
Mr Mason's personal antidotes to this tedium are boats and racehorses, both of which fit the caricature of a property man, and the paint brush, which does not fit at all. He shuts himself up in a studio at his Henley-on-Thames home, his Henley-on-Thames home, puts big music on his recordplayer — Beethoven, Mahler, Orff, Tchaikovsky — and paints in acrylics and oils. He has just sold his second painting: \$300 for a still life, a bowl of liquorice allsorts, on show at

the Royal Academy summer exhibition. The buyer – sur-prise, surprise – was an estate In the studio he can brood about governments, about which property developers have an ambivalent attitude.

He started his career at a time of building licences. He lived through the imposition of office development permits by the Labour Government of the 1960s and faced what he called his worst trauma in the property crash of 1974.

Mr Mason's view of that crisis is simple: "Development came to a halt and the finan-

the tube. Many property com-panies who had borrowed money from the wrong source went broke. They were made pretar

There are no such controls now and it there are failures coming in the commercial property industry, they will be among companies which have become over-exposed at a time of expensive borrowing, slack-ening demand and increasing supplies of space - Mi Mason's burst balloon.

Although construction of this increasing supply of space has been led by demand, it has also been encouraged by the Government's relaxations in the planning system. This is a relaxation that, given Hammer-son's investment in town cen-tres, Mr Mason treats with the

"If you go beyond the limit you've got another load of derelict city centres." Mr Mason feels that with relaxation, the planning system has lost direc-tion. But its his career, the planners ultimately have been of secondary importance. The two most important elements cial security of the banks was of his 40 years at Hammerson destroyed by commercial rept. See, he says, "luck and infla-

Poland's Communists telephone networks, which have developed in response to the needs of individuals. Instead, the real driving force will be the pressure to tie together the computers which

Central Committee of the Polish United Workers' Party has been flooded with letters from angry members. According to Trybuna Ludu, the party daily which made these letters the main content of a front-page splash, they ask such ques-tions as: "Who let this situa-tion happen?" "Who is responsible for the party giving away its power?"
These questions, we may

suppose, are tinged with fear; the removal of the party from supreme nower leaves exposed thousands of petty local dictators, whose authority depended on being part of a political monopoly. It also leaves those who still believe in commu-

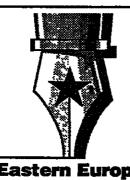
nism close to despair. I spent some time with a col-I spent some time with a colleague on Saturday walking about the Palace of Culture and Science, which is the dominant building in Warsaw. It was a personal gift from Stalin to the Polish people. Inside, it is magnificent this, after all, was designed to provide a public space for the Polish proletariat in the style which the bourgeoisie had assumed belonged only to their opera houses, theatres and assemblies. Many of the rooms, including some of the toilets, including some of the toilets, are of marble. Everywhere, marble or bronze friezes celebrate fraternity, or labour, or the harvest of plenty. Sternly noble, big-bosomed women, holding sheaves of corn, stare at workers, who, in turn, strain

towards an outer space.

I remembered my Polish stepfather, as bitter an antiCommunist as any, who had left his native land via a Soviet labour camp and the Free Pol-ish Army, returning to Scot-land after his first visit back home in the late 1950s, saying: "You have to hand it to those Communists: they've given the Poles what they want." It must have been the best time to be a Communist then, to be that 7 per cent or 8 per cent of the nation's vanguard.

But on Schurick in the selections

But on Saturday, in the echoing corridors of the palace, the present-day proletarians were slapping up plywood stands for an exhibition of the products of private businesses - lots of them, from Warsaw and Lodz and Katowice. A kilometre away in the White House, as the PUWP central committee building is called, the proletarian party was chewing the cud of the loss of its leading role. Later that evening, two of its bright, new, young central



Eastern Europe Notebook

committee secretaries, Sla-womir Wiatr and Marek Krol, came to a press conference and, with a curious mixture of arrogance and democrat-speak, told reporters that, well, yes, it was the end of an era, but, come now, it was not the end of the world - after all, no voices were raised for us to go into opposition. A part in a coalition government must be found for us which is greater than merely the defence and interior ministries (otherwise, interior ministries (otherwise, said Krol, people will associate us only with the army and the police). We will fight, as the party first secretary, Misczyslaw Rakowski, said, but that means purely politically, of course, though it won't be confined to parliament, Solidarity doesn't confine itself to that...

Meanwhile from Prague, came the uninhibited thunder of a party which believes it has kept its will and nerve when the Polish comrades have lost theirs. It may provide succour to those Poles for whose fear and anger Trybuna Ludu found space on its front page. The choice of a Solidarity Prime Minister had been, said

Rude Pravo, the Czech party paper, "the last nail in the cof-fin of socialism." The new wave of capitalism about to be unleashed on Poland would "put the Polish workers in the position of beggars." In fact, the workers of Poland are more beggarly than those of Czechoslovakia, where a command economy has retained more efficiency for longer. And, when they become, under a Solidarity-led government, the out-of-workers, the critique from Prague might resonate more strongly than at present. But what is the Polish party to do? In the four decades of its

power, it has piled up deaths,

tortures. imprisonments, frame-ups, lies and injustice high and low - as well as

every kind of economic mismanagement. It is no wonder it is fearful; as the state televiement. It is no wonder it sion cameras panned about Saturday's central committee meeting before it began, many members sat with hands too

casually covering their faces.

These men and women must now prepare for a period where the vast network which is a ruling Communist Party is withdrawn from, or torn out of, withdrawn from or forn out of, schools, colleges, villages, collective farms, enterprises, offices, ministries and the armed forces and police.

In one of his answers to questions, Marek Krol, commenting cautiously on the mood of the party and the tops

mood of the party and the tone of the Saturday debate, said that "some members pointed to the fact that the reformist ten-dency in the party had won, that it had initiated the Round Table talks from which came the elections, and that it had promised to bear the responsibility for the reform process. Now, some of the central com-mittee members are asking if it is possible to face the country and fulfil that responsibility." Or, to paraphrase it more bluntly, why did we allow our-selves to lose?

As, yesterday in Gdansk, nine years to the month after their movement began, the their movement began, the leaders and parliamentarians of Solidarity gathered to acclaim "their" Prime Minister, to hear him and his future labours given a benediction in St Brygida's Church, near the shipyard and, as they sought to determine how much power they would allow the Communications. they would allow the Communists, it was not easy to imag-ine the frustrated and bitter idealists of Polish communism

finding a base for a comeback.

But as the crowds gathered to hear the new, mild-mannered Prime Minister try to strike an inspirational note which was clearly not his natural mode, there were those who said that the Communists must still have a kick left in them.

Outside, a small group of young men under the banners of "fighting Solidarity" and "the confederation for an independent Poland" kept up determined betreeking which mined barracking which ran: "We don't want a Prime Minis-ter, we want bread; down with the Communists, down with the Communists." If Tadeusz Mazowiecki does not succeed in providing more than bread, that sentiment may raise the Communists again.

John Lloyd



INTERIM RESULTS

- Pre-tax profit £119.6m.
- Interim dividend up 13.2% to 10.75p per share.
- Premium income up 21.2% to £2,394,4m.
- Capital and reserves up 18.1% to £2,520m.
- Net assets per share up from 441p to 519p.
- The pre-tax profit of £119.6m, whilst down on the comparable figure of £154.0m last year, contained a number of strong features. Record pre-tax profits were achieved by all the general insurance companies with the exception of Royal USA. Following the acquisition of Maccabees Life in the United States we are obtaining the benefits of a wider geographical distribution of our life business with 51.5% of long-term premiums emanating from outside the UK.



A full statement for the interim results for 1989 (of which the above is an extract) will be mailed to all shareholders, and is also available from Corporate Relations, Royal Insurance Holdings plc, 1 Cornhill, London EC3V 3QR. Please send me a copy of Royal Insurance's interim statement.